



# HUME CITY COUNCIL **ANNUAL BUDGET** **2021/22**

[www.hume.vic.gov.au](http://www.hume.vic.gov.au)



## **Disclaimer**

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

## Contents

## Page

Mayor's Introduction

1

Chief Executive Officer's Summary

4

### **Budget Reports**

1. Link to the Integrated Planning and Reporting Framework

9

2. Services and service performance indicators

12

3. Financial statements

23

4. Notes to the financial statements

33

5. Financial performance indicators

54

6. Schedule of fees and charges

55

## Mayor's Introduction

After a year like no other, Hume City Council will continue to support our community as we recover and rebuild from the devastating economic and social impacts of the coronavirus pandemic.

Our 2021/22 Budget responds and delivers for the challenges of today and positions us for a sustainable and positive future.

We're moving ahead with the biggest infrastructure program in our history and boosting funding to essential day-to-day services to help respond to the impacts of the coronavirus.

We're boosting funding to deliver more services – in our libraries, leisure centres, preschools, maternal and child health centres and aged and disability programs.

And we're maintaining an economic approach that's built on good governance, sound financial management, and the principles of social justice and environmental sustainability.

### A major injection in capital works projects

It is an important time to continue to invest in our community, and that is why we have earmarked a record \$485 million over the next four years to deliver more than 500 new capital works projects.

There has never been a more important time for Council to invest in the critical projects our community needs and to create jobs for our local people.

In 2021/22, \$111 million in new funding will enable the delivery of 150 shovel-ready projects to stimulate our economy, creating thousands of construction jobs.

We'll construct roads, footpaths, walking and cycling paths and bridges, develop community facilities, stadiums and pavilions and upgrade sporting reserves, parks and playgrounds.

Highlights of the four-year capital works program include:

- Commencement of the \$25.88 million multi-deck carpark on the corner of Station Street and Evans Street in Sunbury;
- \$22.5 million for the construction of Yirrangan Rd to Watsons Rd at Jacksons Hill in Sunbury;
- Completion of the \$12.9 million Merrifield West northern community hub and the \$5.8 million Kalkallo community centre;
- Commencement and continuation of works on the \$9.5 million Kalkallo Central community hub, the \$7.4 million Merrifield West southern community centre, the \$6.5 million Craigieburn community centre, the \$3.2 million Valley Park community centre and the \$2.5 million Seabrook Reserve community hub;
- \$8.2 million for the redevelopment of the Greenvale Recreation Reserve including the new home of the Hume Indoor Cricket Training Centre;
- \$6 million towards the Jackson Hill art and cultural precinct;
- Continuing the revitalisation of Broadmeadows with \$37 million being invested in the development of the Loop Road multi-deck carpark and redevelopment of the Hume Global Learning Centre;

- \$11.25 million for the continued development of the District Active Reserve located to the west of the existing Craigieburn Township including four rugby pitches and a pavilion;
- Completion of the \$5.5 million Eric Boardman Reserve project in Sunbury including upgrades to both pavilion 2 and 3, social rooms, change rooms, kitchen facilities, the car park, new lighting for oval 2, new synthetic athletics track, lighting and associated amenities;
- Continued construction of the \$8.6 million Aitken Boulevard road duplication between Marathon Boulevard and Grand Boulevard in Craigieburn;
- Completion of the Somerton Road and Section Road intersection in Greenvale Central at a cost of \$3.3 million;
- \$5.3 million for the continued development of the Merri Creek Regional Park; and
- Completion of pavilions 1 and 2 at the Cloverton Southern Active Open Space in Kalkallo at a cost of \$2.99 million.

Please refer to Section 4.5 for an entire listing of the four-year capital works program.

### **A boost to services for our growing community**

We will provide \$159 million to meet the growing demand for a variety of day-to-day services including waste and recycling, planning and building, preschool, maternal and child health, immunisation, aged services, business programs, libraries, parks and open space, leisure centres and community facilities.

Over the next 12 months we will:

- Collect more than 72,000 tonnes of kerbside waste, recycling and organics;
- Provide 14,000 hard waste collections;
- Undertake 4,200 kilometres of roadside litter cleaning;
- Remove more than 40,000 square metres of graffiti;
- Provide 68,000 hours of domestic care, personal and respite care for elderly residents;
- Deliver more than 21,000 meals for people in need;
- Host more than 1 million visits to our leisure centres;
- Welcome more than 900,000 visits to our libraries and learning centres;
- Deliver more than 24,000 vaccinations;
- Coordinate 29,000 maternal and child health consultations;
- Register more than 24,000 dogs and cats; and
- Deliver more than 1,000 food safety assessments.

## **Rebuilding from the impacts of COVID-19**

Our City has been hit particularly hard by the impacts of COVID-19. The lockdowns continue to have a financial, social and psychological toll on individuals, families and businesses.

The crippling effects on our local economy in 2020 were significant, as many residents were stood down or lost their jobs and some businesses have closed their doors permanently.

Through COVID-19, we have continued supporting our community by changing and adapting our services so people can still connect with us and access what they need to.

In a COVID-normal way of life, we will continue to help drive our community's recovery and respond to local issues, needs and opportunities.

## **Listening to our residents and businesses**

The results of Council's annual community survey were analysed, along with other ongoing community consultation and engagement activities conducted throughout the year.

Councillors considered this feedback, along with other direct input they had received from residents, ratepayers, community and sporting groups and other stakeholders to determine what the community's priorities were for the coming year and beyond.

The Victorian Government established the Fair Go Rates System (FGRS), which is a framework setting the maximum amount councils may increase rates in a year without seeking additional approval. The Minister for Local Government has set a rate cap of 1.5% for all councils for the 2021/22 year, and Hume is working within this rate cap to expand its facilities while delivering quality services to our community.

The 2021/22 Budget includes total income of \$473.79 million and operating expenditure of \$334.21 million, generating a surplus of \$139.58 million.

Council has had a strong focus on maintaining expenditure at 2020/21 levels where possible and on achieving efficiency gains. This has been achieved while still maintaining and, in many instances, improving service levels.

**Cr Joseph Haweil**  
**Mayor**

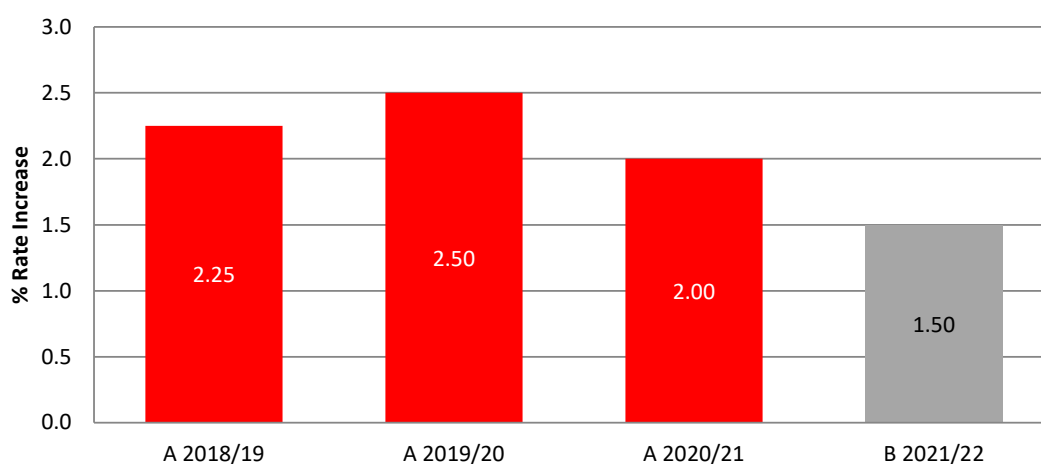
## Chief Executive Officer's Summary

Council has prepared a budget for the 2021/22 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay.

The 2021/22 Budget presented in this report has been developed through a rigorous process of consultation and review with Councillors, Council officers and the Hume community. It will deliver improved services, increased maintenance and an upgrade of Council owned assets and infrastructure.

Key budget information is provided below about the rate increase, comprehensive result, service levels, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

### 1. Rates

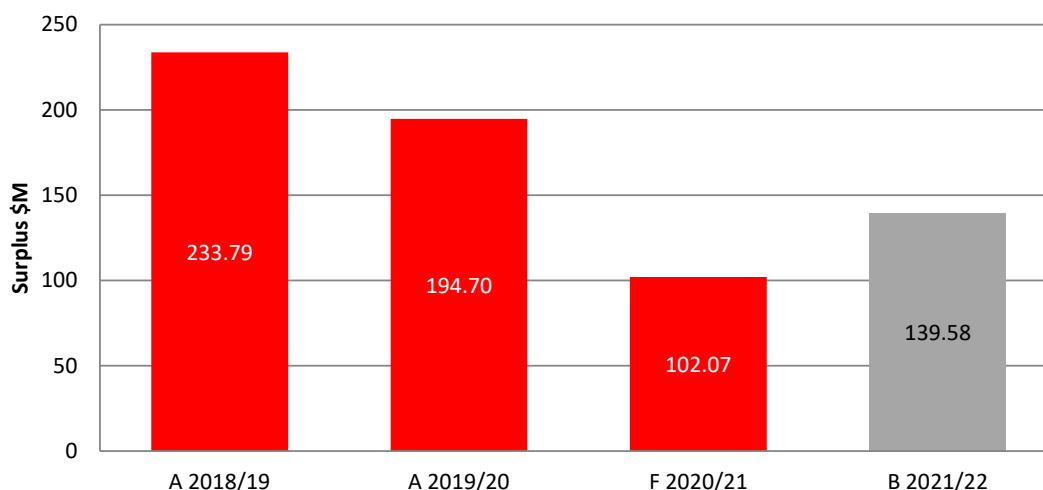


Council's rate increase for 2021/22 is in accordance with the Victorian Government's Fair Go Rates System (FGRS). (see section 4.1.1 for further information on the application of the FGRS).

Rates and charges collected are expected to be \$209.31 million and include rates in lieu from Commonwealth properties of \$13.92 million and \$4 million generated from supplementary rates. The level of total rates also reflects an expected growth rate of approximately 3.29% per annum.

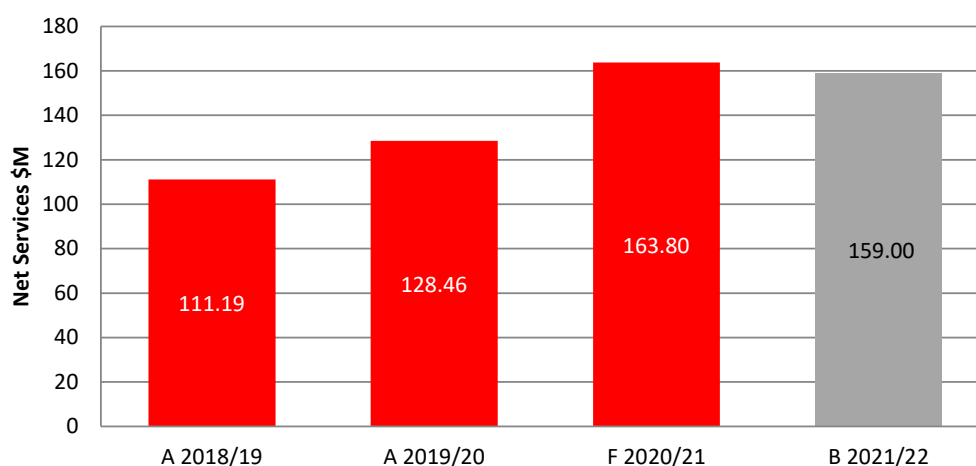
This rate increase will go towards maintaining service levels, meeting the cost of a number of internal and external influences affecting the operating Budget and towards capital works to address the asset renewal needs of the City. (The rate increase for the 2020/21 year was 2%).

## 2. Comprehensive result



The expected surplus for the 2021/22 year is \$139.58 million which is an increase of \$37.51 million over the forecast result for 2020/21 predominately due to an expected return to normal operational levels following the impacts of the COVID-19 pandemic. The 2020/21 forecast also includes Council's \$11.5 million stimulus package which was provided in response to COVID-19. (The forecast result for the 2020/21 year is a surplus of \$102.07 million).

## 3. Services



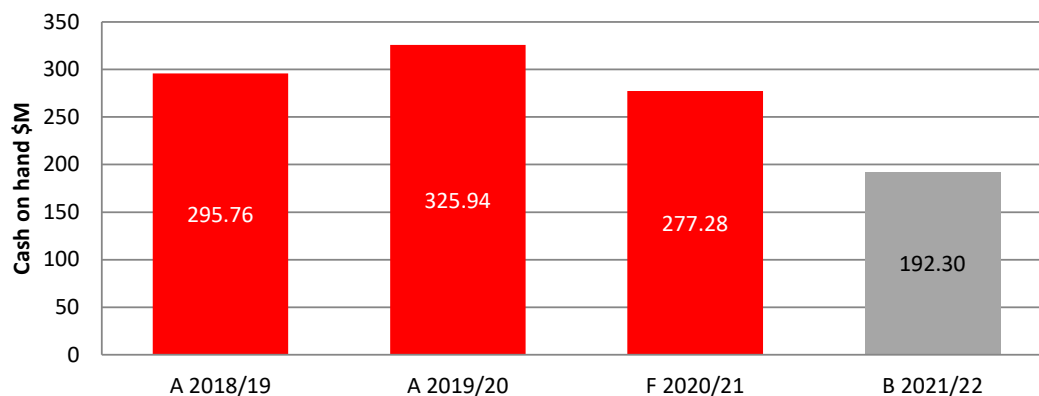
The net cost of services delivered to the community for the 2021/22 year is expected to be \$159 million which is a decrease of \$4.80 million over the 2020/21 forecast. Despite the reduction in costs which has been driven through efficiency gains, the Hume community will continue to receive the same levels of service.

A key factor influencing the development of the 2021/22 Budget has been information compiled through consultation with key stakeholders including: community satisfaction surveys, telephone surveys, along with other issues arising from resident and stakeholder requests and feedback.

For the 2021/22 year, service levels have been maintained and a number of new activities and initiatives proposed to cater for our growing community. (The forecast net cost for the 2020/21 year is \$163.80 million).

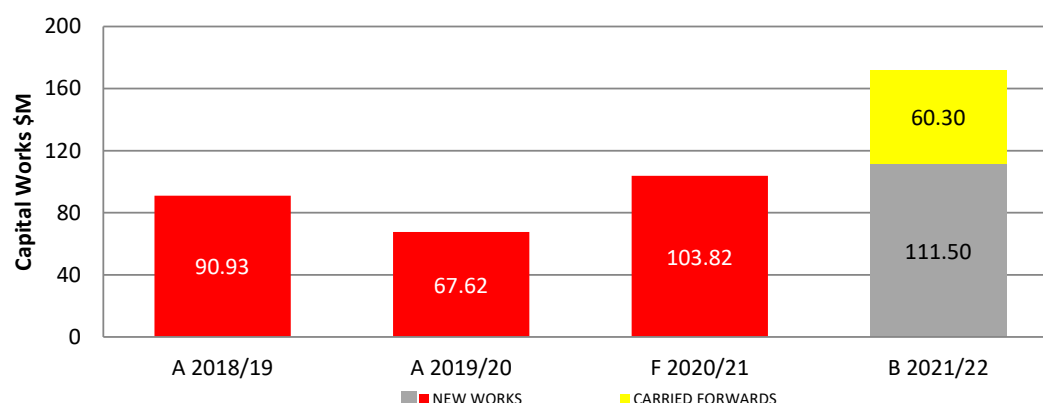


#### 4. Cash and investments



Cash and investments are expected to decrease by \$84.98 million to \$192.30 million as at 30 June 2022. The decrease in cash and investments is in line with Council's projections and the expected spend of the 2020/21 capital works carried forward into 2021/22. (Cash and investments are forecast to be \$277.28 million as at 30 June 2021).

#### 5. Capital works

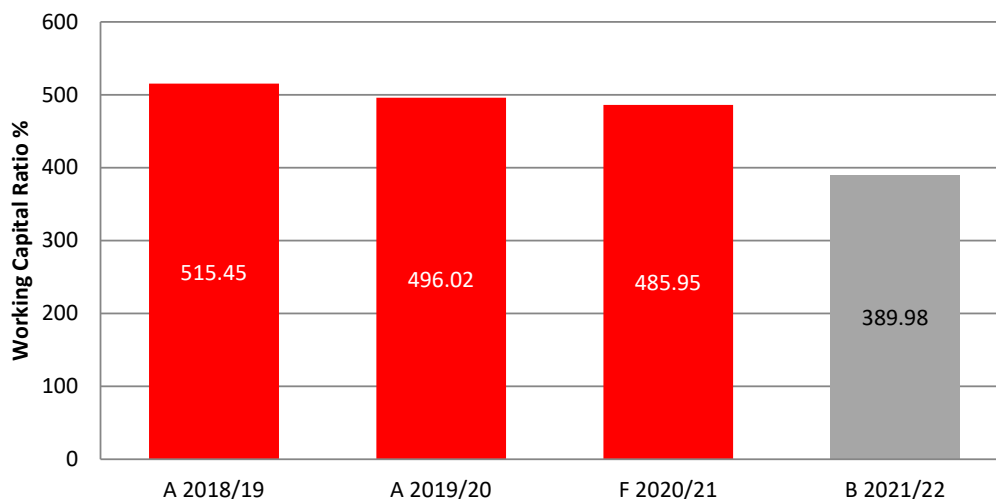


The capital works program for the 2021/22 year is expected to be \$171.80 million of which \$60.30 million relates to projects which will be carried forward from the 2020/21 year. The carried forward component is fully funded from the 2020/21 Budget. Of the \$171.80 million in capital funding required, \$141.27 million will come from Council cash and reserves and \$30.53 million from external capital grants. (Capital works is projected to be \$103.82 million for the 2020/21 year).

The 2021/22 Budget has been prepared with the future social, environmental and economic sustainability of the City in mind. Council acknowledges the need to fund new community and organisational initiatives to meet the expectations of its rapidly growing population. The program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

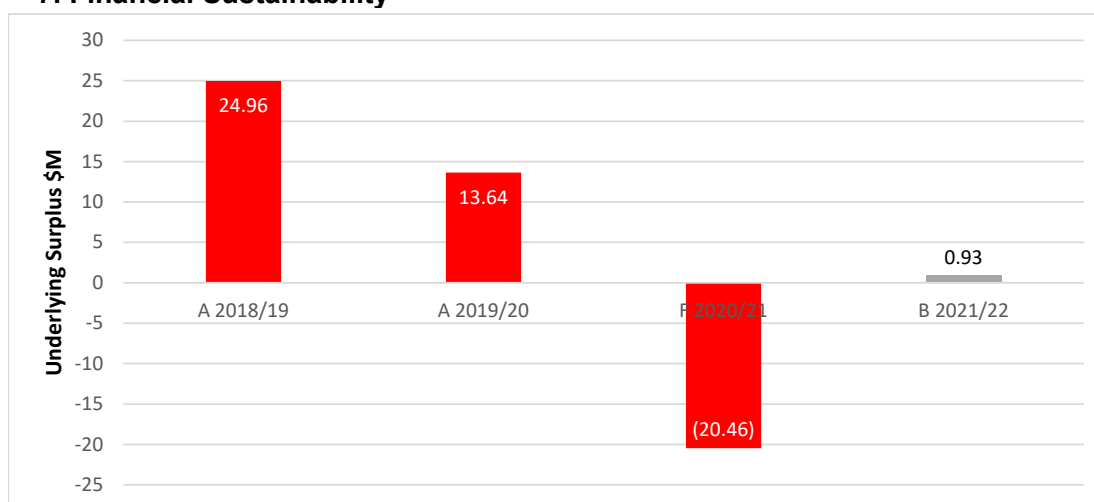
Please refer to section 4.5 for the entire listing of the 2021/22 capital works program.

## 6. Financial position



The working capital ratio (net current assets) will decrease from 485.95% to 389.98% at 30 June 2022 due to a decrease in cash and investments as detailed above while the financial position is expected to increase with ratepayer's equity (net worth) to increase by \$211.91 million to \$4.56 billion. (Total equity is forecast to be \$4.35 billion as at 30 June 2021). The decrease in cash and investments is in line with Council's projections.

## 7. Financial Sustainability



Financial projections for 2021/22 to 2024/25 have been developed with the key objective focusing on financial sustainability, whilst still achieving Council's strategic objectives as specified in the Council Plan.

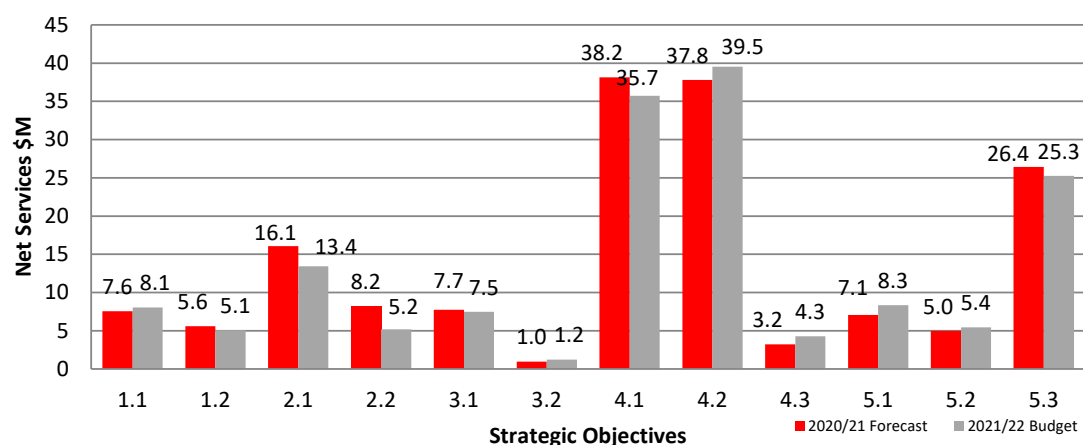
It is projected that Council's operating result will be \$139.58 million and the underlying result will be a surplus of \$0.93 million in 2021/22.

The forecast results have been impacted by the COVID-19 pandemic forcing the closure of some Council facilities for longer than anticipated. In addition, the forecast also includes Council's \$11.5 million stimulus package which was provided in response to COVID-19.

The Budget has also been impacted by the ongoing economic impacts due to the COVID-19 pandemic which has resulted in lower than expected rates in lieu and investment earnings.

The underlying result, which is a measure of financial sustainability, is steady over the four year period.

## 8. Strategic objectives



### Descriptions of Strategic Objectives

1.1 Support Skill Development and Education Opportunity	4.1 Urban Development, Environment and Natural Heritage
1.2 Support Business Growth and Local Jobs	4.2 Well Designed and Maintained City
2.1 Foster an Active and Healthy Community	4.3 Connected Community Via Efficient Transport Networks
2.2 Strengthen Community Safety and Respectful Behaviour	5.1 Visions and Aspirations
3.1 Foster Socially Connected and Supported Communities	5.2 Create a Community Actively Involved in City Life
3.2 Strengthen Community Connections Through Local Events and the Arts	5.3 Responsible and Transparent Governance, Services and Infrastructure

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the Budget to achieve the strategic objectives as set out in the Council Plan for the 2021/22 year.

This Budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed Budget information is available throughout this document.

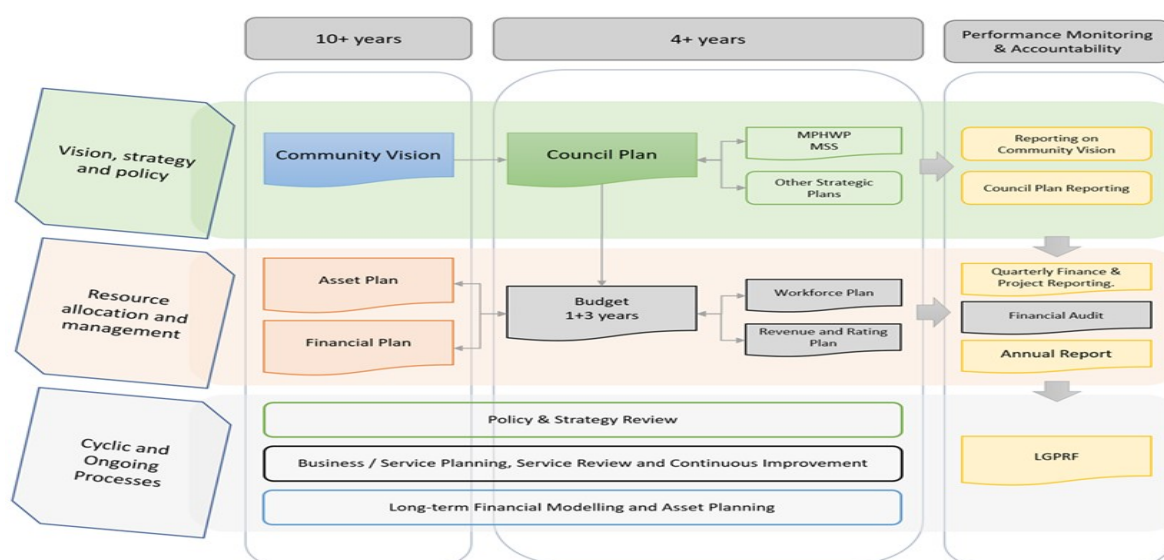
**Roslyn Wai**  
Interim Chief Executive Officer

## 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Hume Horizons 2040), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

Feeding in to the above, Council has a long-term plan (Hume Horizons 2040) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long-term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

#### 1.1.2 Key planning considerations

##### Service level planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a council's adopted Community Engagement Policy and Public Transparency Policy.

## **1.2 Our purpose**

### **VISION**

Hume City Council will be recognised as a leader in achieving social, environmental and economic outcomes with a common goal of connecting our proud community and celebrating the diversity of Hume.

### **MISSION**

To enhance the social, economic and environmental prosperity of our community through vision, leadership, excellence and inclusion.

### **WE VALUE**

#### **Our Citizens**

We will promote democratic representation and genuinely engage our citizens to promote a sense of belonging within a healthy, safe, strong and diverse community.

We will lead the way to identify community needs and best practice service delivery models and advocate for an integrated approach to service provision.

Our services and facilities will be high quality and we will pursue efficiency and continuous improvement through customer focus and innovation.

#### **Our Staff**

We will demonstrate this by encouraging, supporting and developing our employees to achieve service excellence and a sense of unity, pride and fulfilment.

#### **Partnerships with the Federal and State Governments**

We will work together to achieve the equitable provision of services and infrastructure to meet current and future community needs.

#### **Our Community Organisations**

We will work in partnership with them to build community wellbeing, resilience and capacity.

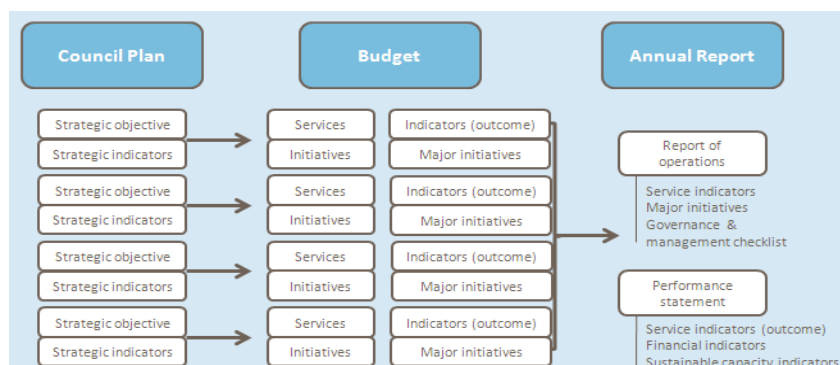
### 1.3 Strategic objectives

Council delivers services and initiatives under 27 service areas, and over 100 programs and activities. Each contributes to the achievement of one of the 12 Strategic Objectives as set out in Council's long-term community vision, Hume Horizons 2040. As part of the implementation of the new *Local Government Act 2020*, Council is in the process of developing a new Community Vision, in consultation with the Hume community. This Community Vision and the Council Plan 2021-2025 is expected to be completed in October 2021. Until the new Community Vision is developed, this Budget will continue to use the existing five themes and the 12 Strategic Objectives as described in Hume Horizons 2040.

Theme	Description
<b>1. A Well-educated and Employed Community</b>	<p>Hume is a City that is committed to life-long learning by providing access to education, no matter what stage of life.</p> <p><b>1.1. Strategic Objective</b> - Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life.</p> <p><b>1.2. Strategic Objective</b> - Create conditions which support business growth and create local jobs for Hume residents.</p>
<b>2. A Healthy and Safe Community</b>	<p>Hume City is a healthy, safe and welcoming community where all residents are encouraged to live active and fulfilling lives.</p> <p><b>2.1. Strategic Objective</b> - Foster a community which is active and healthy.</p> <p><b>2.2. Strategic Objective</b> - Strengthen community safety and respectful behaviour.</p>
<b>3. A Culturally Vibrant and Connected Community</b>	<p>Hume is a City of great cultural diversity and a leading example of how people can work together to celebrate what makes them different and foster a sense of belonging for all.</p> <p><b>3.1. Strategic Objective</b> - Foster socially connected and supported communities.</p> <p><b>3.2. Strategic Objective</b> - Strengthen community connections through local community events and the arts.</p>
<b>4. A Sustainably Built and Well-Maintained City with an Environmentally Aware Community</b>	<p>Thoughtful planning, innovative design and timely and sustainable provision of physical and social infrastructure are central in developments across Hume City.</p> <p><b>4.1. Strategic Objective</b> - Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.</p> <p><b>4.2. Strategic Objective</b> - Create community pride through a well-designed and maintained City.</p> <p><b>4.3. Strategic Objective</b> - Create a connected community through efficient and effective walking, cycling, public transport and car networks.</p>
<b>5. A Well-Governed and Engaged Community</b>	<p>The community is well-informed and engaged in decision making, helping to create a community that is highly engaged and well-connected.</p> <p><b>5.1. Strategic Objective</b> - Realise the vision and aspirations of Hume's community by implementing Hume Horizons 2040.</p> <p><b>5.2. Strategic Objective</b> - Create a community actively involved in civic life.</p> <p><b>5.3. Strategic Objective</b> - Provide responsible and transparent governance, services and infrastructure which respond to community needs.</p>

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life.

From birth, Hume residents will have access to a diverse range of high quality learning opportunities that support ongoing skill development, active participation in community life and pathways to employment.

#### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	<i>Inc</i>	1,678	2,158	1,891
		<i>Exp</i>	6,256	7,544	8,294
		<b>Surplus / (deficit)</b>	<b>(4,578)</b>	<b>(5,386)</b>	<b>(6,403)</b>
Early Childhood Education and Care	Provides preschool, day care, three year old activity groups and occasional care. It also supports children with additional needs, learning difficulties and developmental concerns to access and participate in education.	<i>Inc</i>	20,433	20,029	20,915
		<i>Exp</i>	20,369	21,675	21,965
		<b>Surplus / (deficit)</b>	<b>64</b>	<b>(1,646)</b>	<b>(1,050)</b>
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	<i>Inc</i>	-	-	-
		<i>Exp</i>	412	537	597
		<b>Surplus / (deficit)</b>	<b>(412)</b>	<b>(537)</b>	<b>(597)</b>

#### Other Initiatives

- 1) Continue the Assertive Outreach Program which targets young people at risk between the ages of 12-25 to provide ongoing support with confidence, social engagement, education and employment pathways.
- 2) Collaborate with our partners to provide a range of parenting education programs to improve the capacity of parents to support children from 0-24 years.
- 3) Continue to deliver and enhance Council's range of student employment pathway programs including support for those who face the greatest barriers to participation.

#### Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual
Libraries	Participation	9.58%

\* refer to table at end of section 2.12 for information on the calculation of Service Performance Outcome Indicators

## 2.2 Strategic Objective 1.2: Create conditions which support business growth and create local jobs for Hume residents.

Hume City will be seen as an attractive place to do business, with a prosperous and resilient local economy that creates local employment opportunities for our residents.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Economic Development	Economic Development supports existing business growth and encourages new business investment to promote jobs growth within Hume City. This includes attracting new and diverse business to the City, business training, promotion and networking events, job creation programs, tourism support and development and management of the Sunbury Visitors Information Centre.	<i>Inc</i>	785	733	466
		<i>Exp</i>	4,098	4,505	2,895
		<b>Surplus / (deficit)</b>	<b>(3,313)</b>	<b>(3,772)</b>	<b>(2,429)</b>
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	<i>Inc</i>	560	346	559
		<i>Exp</i>	2,336	2,158	3,212
		<b>Surplus / (deficit)</b>	<b>(1,776)</b>	<b>(1,812)</b>	<b>(2,653)</b>

## 2.3 Strategic Objective 2.1: Foster a community which is active and healthy.

Active lifestyles are encouraged, and the health and wellbeing of Hume's residents will be supported through accessible and affordable leisure, social and health services.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	4	3	3
		<i>Exp</i>	20	6	6
		<b>Surplus / (deficit)</b>	<b>(16)</b>	<b>(3)</b>	<b>(3)</b>
Disability Support Services	Provides a range of services to assist the elderly, disabled and those with special needs. This includes home, respite and personal care, delivered meals, community transport, property maintenance and social inclusion programs. The service also ensures that open spaces, facilities and recreation options are accessible for people of all abilities.	<i>Inc</i>	-	-	-
		<i>Exp</i>	8	59	123
		<b>Surplus / (deficit)</b>	<b>(8)</b>	<b>(59)</b>	<b>(123)</b>
Youth Services	Address the needs of young people (aged 12 – 24) across the municipality. Services including counselling, outreach activities and youth development programs and events are provided from Youth Centres, schools and community locations.	<i>Inc</i>	108	88	39
		<i>Exp</i>	1,412	1,188	1,654
		<b>Surplus / (deficit)</b>	<b>(1,304)</b>	<b>(1,100)</b>	<b>(1,615)</b>
Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	<i>Inc</i>	9,322	6,579	14,197
		<i>Exp</i>	16,686	15,665	19,306
		<b>Surplus / (deficit)</b>	<b>(7,364)</b>	<b>(9,086)</b>	<b>(5,109)</b>
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	<i>Inc</i>	8,465	9,368	10,953
		<i>Exp</i>	10,694	11,967	14,017
		<b>Surplus / (deficit)</b>	<b>(2,229)</b>	<b>(2,599)</b>	<b>(3,064)</b>



Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	<i>Inc</i>	5,165	6,061	5,733
		<i>Exp</i>	7,468	9,280	9,245
		<b>Surplus / (deficit)</b>	<b>(2,303)</b>	<b>(3,219)</b>	<b>(3,512)</b>

### Major Initiatives

1) Continue the implementation of the Seabrook Reserve development to provide a range of sporting and recreational opportunities for the community to play, relax, explore and exercise.

### Other Initiatives

4) Implement Council's Gambling Harm Minimisation Policy including delivery of the Libraries After Dark program at Broadmeadows, Craigieburn and Sunbury Libraries.

### Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual
Aquatic Facilities	Utilisation	4.37
Food safety	Health and safety	99.34%
Maternal and Child Health	Participation	74.73%
		69.10% (Aboriginal)

\* refer to table at end of section 2.12 for information on the calculation of Service Performance Outcome Indicators

## 2.4 Strategic Objective 2.2: Strengthen community safety and respectful behaviour.

Council will actively encourage respectful behaviour within our community and undertake safety initiatives to ensure that the City remains safe for all residents, visitors, road users and animals.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	<i>Inc</i>	5,892	3,644	6,470
		<i>Exp</i>	11,668	11,881	11,637
		<b>Surplus / (deficit)</b>	<b>(5,776)</b>	<b>(8,237)</b>	<b>(5,167)</b>

### Other Initiatives

5) Continue to facilitate initiatives to raise awareness around the impact of family violence, and support prevention of violence against women campaigns, including:

- The delivery of place-based initiatives in partnership with community organisations
- Involvement in the 16 Days of Activism Campaign and Victoria Against Violence.

### Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual
Animal Management	Health and safety	100%

\* refer to table at end of section 2.12 for information on the calculation of Service Performance Outcome Indicators

## 2.5 Strategic Objective 3.1: Foster socially connected and supported communities.

With a strong sense of Social Justice, Council will continue to support our community in undertaking initiatives that strengthen social connections and inclusive behaviours that recognise and value the contribution of all.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Cemetery Services	Council provides an administrative service to the Sunbury and Bulla Cemetery Trusts on a fee for service basis including accepting funeral bookings, dealing with maintenance contractors, selling plots, maintaining the cemeteries and coordinating plaque orders and installations.	<i>Inc</i>	550	176	-
		<i>Exp</i>	517	157	-
		<b>Surplus / (deficit)</b>	<b>33</b>	<b>19</b>	<b>-</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	75	99	-
		<i>Exp</i>	1,093	1,255	838
		<b>Surplus / (deficit)</b>	<b>(1,018)</b>	<b>(1,156)</b>	<b>(838)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	26	12	22
		<i>Exp</i>	5,219	5,911	5,911
		<b>Surplus / (deficit)</b>	<b>(5,193)</b>	<b>(5,899)</b>	<b>(5,889)</b>
Indigenous Support	Provides assistance for the Aboriginal and Torres Strait Islander community through disability respite, holiday programs, planned activity groups, parent engagement programs and community engagement and recognition activities.	<i>Inc</i>	69	131	118
		<i>Exp</i>	225	238	227
		<b>Surplus / (deficit)</b>	<b>(156)</b>	<b>(107)</b>	<b>(109)</b>
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	<i>Inc</i>	-	-	-
		<i>Exp</i>	587	601	635
		<b>Surplus / (deficit)</b>	<b>(587)</b>	<b>(601)</b>	<b>(635)</b>

### Other Initiatives

6) Support community access to community health and wellbeing services through the provision of the Craigieburn Community Services Hub at Hothlyn Drive.

7) Continue to implement and monitor the Hume Multicultural Framework, including the development of a new multicultural community network to strengthen engagement with our diverse communities.

## 2.6 Strategic Objective 3.2: Strengthen community connections through local community events and the arts.

Participation in community life will be strengthened by Council through enhancing appropriate places and spaces that facilitate and support cultural expression, the arts and local community events.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Arts and Culture	Provides a range of programs and activities at leisure centres and community facilities including dance programs, active movement activities and an all abilities disco. This service also supports local artists by providing access to exhibition space and secures funding and partnerships for arts initiatives.	<i>Inc</i>	26	8	-
		<i>Exp</i>	400	413	514
		<b>Surplus / (deficit)</b>	<b>(374)</b>	<b>(405)</b>	<b>(514)</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	54	6	70
		<i>Exp</i>	626	552	793
		<b>Surplus / (deficit)</b>	<b>(572)</b>	<b>(546)</b>	<b>(723)</b>

### Other Initiatives

8) Implement Hume Creative Community Strategy and provide arts and culture activities for the Hume Community including the delivery of:

- The Hume Arts Awards;
- The Arts Grants program;
- The annual Gallery Exhibition program;
- The annual public art program; and
- Develop a detailed Arts and Culture Community Infrastructure Plan, identifying the future locations and needs for arts and culture services and facilities across the City.

## 2.7 Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

Council will display strong leadership in protecting and enhancing our natural and built environment, while ensuring developments provide a diverse range of affordable housing options.

### Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Waste Management	Provides household waste collection including garbage, recycling and green waste and supports local businesses with responsible waste disposal and litter management. It also includes community education and engagement programs through schools, anti-litter campaigns, hard waste collection and waste diversion from landfill or dumping.	<i>Inc</i>	3,116	2,789	3,757
		<i>Exp</i>	24,164	31,587	32,711
		<b>Surplus / (deficit)</b>	<b>(21,048)</b>	<b>(28,798)</b>	<b>(28,954)</b>
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	11,025	12,255	10,767
		<i>Exp</i>	15,182	21,205	17,140
		<b>Surplus / (deficit)</b>	<b>(4,157)</b>	<b>(8,950)</b>	<b>(6,373)</b>
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the <i>Local Government Act 1989</i> and legislative requirements.	<i>Inc</i>	-	-	-
		<i>Exp</i>	412	408	415
		<b>Surplus / (deficit)</b>	<b>(412)</b>	<b>(408)</b>	<b>(415)</b>

## Other Initiatives

9) Implement the Conservation Management Plan (CMP) Framework by developing individual plans for each of the conservation reserves.

10) Judicial review of the decision of the Minister for Planning to approve Amendment C248 under 20(4) of the Planning and Environment Act 1987.

11) Redevelop the Climate Change Adaption Plan and Action Plan.

12) Support rural landowners to manage land sustainably by implementing the Rural Engagement Program, and conduct baseline data gathering to determine accurate native vegetation extent and quality.

## Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual
Waste collection	Waste diversion	35.10%
Statutory planning	Decision making	60.00%

\* refer to table at end of section 2.12 for information on the calculation of Service Performance Outcome Indicators

## 2.8 Strategic Objective 4.2: Create community pride through a well-designed and maintained City.

The urban design of the City will be further enhanced to provide a high-quality and well-maintained public realm that continues to improve liveability and pride of place.

## Services

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	563	690	402
		<i>Exp</i>	5,287	5,767	5,753
		<b>Surplus / (deficit)</b>	<b>(4,724)</b>	<b>(5,077)</b>	<b>(5,351)</b>
City Amenity and Appearance	Is responsible for road cleaning, public litter collection and minimisation and maintenance of Council's waste and litter infrastructure. This includes road and footpath sweeping and repairs, graffiti removal and cleansing activities that ensure the city remains clean and well presented.	<i>Inc</i>	11	922	8
		<i>Exp</i>	2,560	3,278	3,041
		<b>Surplus / (deficit)</b>	<b>(2,549)</b>	<b>(2,356)</b>	<b>(3,033)</b>
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	<i>Inc</i>	548	3,289	110
		<i>Exp</i>	25,379	33,227	30,819
		<b>Surplus / (deficit)</b>	<b>(24,831)</b>	<b>(29,938)</b>	<b>(30,709)</b>
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the <i>Local Government Act</i> and legislative requirements.	<i>Inc</i>	-	-	-
		<i>Exp</i>	430	433	442
		<b>Surplus / (deficit)</b>	<b>(430)</b>	<b>(433)</b>	<b>(442)</b>

## Other Initiatives

13) Undertake feasibility assessments to identify appropriate sites for major events and festivals .

14) Effectively manage Illegal Dumping by providing additional services in conjunction with a comprehensive communication strategy to decrease illegal household waste dumping in the City.

## 2.9 Strategic Objective 4.3: Create a connected community through efficient and effective walking, cycling, public transport and car networks.

Council will continue to plan for and deliver a connected community with enhancements that facilitate integrated and efficient walking, cycling, public transport and car networks.

### Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	991	1,103
		<i>Exp</i>	4,106	4,327
		<b>Surplus / (deficit)</b>	<b>(3,115)</b>	<b>(3,224)</b>
				<b>(4,263)</b>

### Major Initiatives

2) Progress construction of the new multi deck car park in Sunbury in partnership with the Victorian Government to improve parking and access to public transport.

### Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual
Roads	Satisfaction	56

\* refer to table at end of section 2.12 for information on the calculation of Service Performance Outcome Indicators

## 2.10 Strategic Objective 5.1: Realise the vision and aspirations of Hume's community by implementing Hume Horizons 2040.

Council will support our community's vision and aspirations through a highly engaged workforce that responds to local community need and is supported by effective and efficient financial and strategic planning.

### Services

Service area	Description of services provided	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	14	368
		<i>Exp</i>	2,501	3,637
		<b>Surplus / (deficit)</b>	<b>(2,487)</b>	<b>(3,269)</b>
				<b>(3,506)</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	735	1,038
		<i>Exp</i>	4,290	4,845
		<b>Surplus / (deficit)</b>	<b>(3,555)</b>	<b>(3,807)</b>
				<b>(4,831)</b>

### Major Initiatives

3) Finalise the development of a new Community Vision through deliberative engagement with Hume's community, in line with the requirements under the *Local Government Act* 2020.

**2.11 Strategic Objective 5.2: Create a community actively involved in civic life.**

Hume residents will be kept informed and empowered to actively participate in decision-making processes at all levels of government.

**Services**

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Communications and Advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	<i>Inc</i>	-	205	-
		<i>Exp</i>	2,225	2,505	2,772
		<b><i>Surplus / (deficit)</i></b>	<b>(2,225)</b>	<b>(2,300)</b>	<b>(2,772)</b>
Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	<i>Inc</i>	2	-	-
		<i>Exp</i>	2,290	2,678	2,666
		<b><i>Surplus / (deficit)</i></b>	<b>(2,288)</b>	<b>(2,678)</b>	<b>(2,666)</b>

**Other Initiatives**

15) To build on Hume's celebration of days of cultural significance with decorations and activations across the municipality to enhance festive community spirit.

**2.12 Strategic Objective 5.3: Provide responsible and transparent governance, services and infrastructure which respond to community needs.**

With prudent financial management, Council will continue to plan for the long-term sustainability of the City and provide services and infrastructure that responds to community needs in an open and transparent manner.

**Services**

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	<i>Inc</i>	36	203	285
		<i>Exp</i>	2,912	3,390	3,184
		<b><i>Surplus / (deficit)</i></b>	<b>(2,876)</b>	<b>(3,187)</b>	<b>(2,899)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	1,929	1,803	2,564
		<i>Exp</i>	4,232	3,893	4,534
		<b><i>Surplus / (deficit)</i></b>	<b>(2,303)</b>	<b>(2,090)</b>	<b>(1,970)</b>
Information Technology	Is an internal service that supports efficient and reliable access to information, communications and technology (ICT). This includes service support, maintenance, security and adherence to Council standards and procedures.	<i>Inc</i>	1	376	-
		<i>Exp</i>	5,836	7,468	8,139
		<b><i>Surplus / (deficit)</i></b>	<b>(5,835)</b>	<b>(7,092)</b>	<b>(8,139)</b>

Service area	Description of services provided		2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Finance and Procurement Services	Ensures Council's procurement is undertaken in accordance with legislation and contract works and services provided meet best practice. This service also levies and collects general rates and special charge schemes. Accounting services analyse, review, monitor and report information about financial activity within Council, for use in planning, performance evaluation and operational control.	<i>Inc</i>	7,473	4,482	4,929
		<i>Exp</i>	5,511	7,862	7,479
		<b>Surplus / (deficit)</b>	<b>1,962</b>	<b>(3,380)</b>	<b>(2,550)</b>
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	<i>Inc</i>	394	903	332
		<i>Exp</i>	8,520	8,965	6,730
		<b>Surplus / (deficit)</b>	<b>(8,126)</b>	<b>(8,062)</b>	<b>(6,398)</b>
Customer Service	Handles enquiries from the public from three Customer Service Centres via face-to-face interactions, telephone, email and web chat. Customer Service Centres receive payments, distribute information and connect people with Council services and activities.	<i>Inc</i>	1	-	-
		<i>Exp</i>	2,579	2,604	3,294
		<b>Surplus / (deficit)</b>	<b>(2,578)</b>	<b>(2,604)</b>	<b>(3,294)</b>

### Major Initiatives

- 4) Continue to develop, design and plan for the delivery and activation of community centres, including:
- Progressing design and funding investigations to deliver a community facility at Valley Park.
  - Investigating the social and community benefits of the facility at the Dallas Neighbourhood Activity Centre.
  - Complete the construction of the Merrifield West northern community hub.
  - Complete the construction of the Kalkallo Community Centre.

### Service Performance Outcome Indicators

Service	Indicator	2019/20 Actual
Governance	Satisfaction	55

\* refer to table at end of section 2.12 for information on the calculation of Service Performance Outcome Indicators

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Active library borrowers in municipality (The percentage of the municipal population that are active library borrowers)	[Number of active library borrowers in the last three years/ The sum of the population for the last three years] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health and Safety	Critical and major non-compliance outcome notifications (The percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about food premises] x100

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (The percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (The percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and Safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/ Number of animal management prosecutions]x100
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (The percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (The percentage of planning application decisions subject to Expiew by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (The community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Governance	Satisfaction	Satisfaction with Council decisions (The community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community



**2.13 Reconciliation with budgeted operating result**

Strategic Objective	Surplus/ (Deficit) \$'000	Revenue \$'000	Expenditure \$'000
1.1 Support skill development and education opportunities	(8,050)	22,806	30,856
1.2 Support business growth and local jobs	(5,082)	1,025	6,107
2.1 Foster a community which is active and healthy	(13,426)	30,925	44,351
2.2 Strengthen community safety and respectful behaviour	(5,167)	6,470	11,637
3.1 Foster socially connected and supported communities	(7,471)	140	7,611
3.2 Strengthen community connections through local events and the arts	(1,237)	70	1,307
4.1 Facilitate urban development while protecting the environment and natural heritage	(35,742)	14,524	50,266
4.2 Well designed and maintained city	(39,535)	520	40,055
4.3 Connected community via efficient transport networks	(4,263)	1,087	5,350
5.1 Realise the communities visions and aspirations	(8,337)	946	9,283
5.2 Create a community actively involved in city life	(5,438)	-	5,438
5.3 Responsible and transparent governance, services and infrastructure	(25,250)	8,110	33,360
<b>Total</b>	<b>(158,998)</b>	<b>86,623</b>	<b>245,621</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	59,244		
Finance costs	369		
Other items not attributable to a service	7,813		
<b>Deficit before funding sources</b>	<b>(226,424)</b>		
<b>Funding sources added in:</b>			
Rates and charges	209,307		
Other items not attributable to a service	18,050		
<b>Total funding sources</b>	<b>227,357</b>		
<b>Underlying surplus for the year</b>	<b>933</b>		
<b>Add</b>			
Grants - capital	30,532		
Contributions - developer	15,505		
Contributions - non-monetary	113,123		
Reimbursement to developers for LIK/WIK projects	(21,967)		
Fair value adjustments for investment property	932		
Net gain on disposal of property, plant, equipment and infrastructure	517		
<b>Surplus for the year</b>	<b>139,575</b>		

### **3. Financial statements**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

**Comprehensive Income Statement**

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections 2022/23 2023/24 2024/25 \$'000 \$'000 \$'000		
	NOTES					
<b>Income</b>						
Rates and charges	4.1.1 (i)	201,891	209,307	219,585	230,543	242,870
Statutory fees and fines	4.1.2	11,681	15,516	15,765	16,264	17,022
User fees	4.1.3	17,431	30,656	32,714	35,057	37,016
Grants - operating	4.1.4 (a)	54,001	51,575	53,232	54,915	56,611
Grants - capital	4.1.4 (b)	10,727	30,532	5,622	4,651	3,034
Contributions - monetary	4.1.5 (a)	988	796	825	804	808
Contributions - developer	4.1.5 (b)	10,865	15,505	16,191	20,025	19,366
Contributions - non-monetary	4.1.5 (c)	100,047	113,123	108,877	106,872	105,696
Net gain on disposal of property, plant, equipment and infrastructure	4.1.6	4,797	517	-	-	-
Fair value adjustments for investment property		699	932	1,183	1,206	1,236
Other income	4.1.7	6,331	5,328	5,568	5,679	6,514
<b>Total income</b>		<b>419,458</b>	<b>473,787</b>	<b>459,562</b>	<b>476,016</b>	<b>490,173</b>
<b>Expenses</b>						
Employee costs	4.1.8	128,140	137,200	142,250	148,701	156,027
Materials and services	4.1.9	113,361	107,335	109,615	114,351	120,699
Depreciation and amortisation	4.1.10	55,970	59,244	63,780	69,750	75,052
Finance costs	4.1.11	230	369	389	383	378
Other expenses	4.1.12	14,985	8,097	8,821	9,157	9,513
Reimbursement to developers for LIK/WIK projects	4.1.13	4,707	21,967	-	4,121	-
Payment to ICP developer for land equalization		-	-	1,170	4,669	371
<b>Total expenses</b>		<b>317,393</b>	<b>334,212</b>	<b>326,025</b>	<b>351,132</b>	<b>362,040</b>
<b>Surplus for the year</b>		<b>102,065</b>	<b>139,575</b>	<b>133,537</b>	<b>124,884</b>	<b>128,133</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		73,867	72,332	77,292	82,183	86,633
<b>Total comprehensive result</b>		<b>175,932</b>	<b>211,907</b>	<b>210,829</b>	<b>207,067</b>	<b>214,766</b>

**Balance Sheet**

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections		
	NOTES			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Current assets</b>						
Cash and cash equivalents		277,281	192,299	124,338	94,720	105,146
Trade and other receivables		39,954	40,455	41,052	41,751	42,562
Assets classified as held for sale		890	-	-	-	-
Other assets		1,656	1,712	1,764	1,817	1,871
<b>Total current assets</b>	4.2.1	<b>319,781</b>	<b>234,466</b>	<b>167,154</b>	<b>138,288</b>	<b>149,579</b>
<b>Non-current assets</b>						
Trade and other receivables		81	81	81	81	81
Property, plant, equipment and infrastructure		4,077,739	4,369,149	4,647,196	4,882,832	5,085,990
Right-of-use assets	4.2.3	513	1,509	1,205	901	596
Investment property		47,321	48,254	49,437	50,645	51,879
Intangible assets		15,127	13,615	12,102	10,589	9,077
<b>Total non-current assets</b>	4.2.1	<b>4,140,781</b>	<b>4,432,608</b>	<b>4,710,021</b>	<b>4,945,048</b>	<b>5,147,623</b>
<b>Total assets</b>		<b>4,460,562</b>	<b>4,667,074</b>	<b>4,877,175</b>	<b>5,083,336</b>	<b>5,297,202</b>
<b>Current liabilities</b>						
Trade and other payables		24,270	23,504	24,011	23,676	23,119
Trust funds and deposits		3,060	3,060	3,060	3,060	3,060
Grants received in advance		3,544	-	-	-	-
Provisions		34,735	33,256	31,944	31,302	30,890
Lease liabilities	4.2.3	196	303	312	317	330
<b>Total current liabilities</b>	4.2.2	<b>65,805</b>	<b>60,123</b>	<b>59,327</b>	<b>58,355</b>	<b>57,399</b>
<b>Non-current liabilities</b>						
Trust funds and deposits		8,984	8,015	8,015	8,015	8,015
Provisions		32,466	32,822	33,185	33,555	33,933
Lease liabilities	4.2.3	335	1,235	940	636	314
<b>Total non-current liabilities</b>	4.2.2	<b>41,785</b>	<b>42,072</b>	<b>42,140</b>	<b>42,206</b>	<b>42,262</b>
<b>Total liabilities</b>		<b>107,590</b>	<b>102,195</b>	<b>101,467</b>	<b>100,561</b>	<b>99,661</b>
<b>Net assets</b>		<b>4,352,972</b>	<b>4,564,879</b>	<b>4,775,708</b>	<b>4,982,775</b>	<b>5,197,541</b>
<b>Equity</b>						
Accumulated surplus		2,173,820	2,361,565	2,517,496	2,654,175	2,773,116
Reserves		2,179,152	2,203,314	2,258,212	2,328,600	2,424,425
<b>Total equity</b>		<b>4,352,972</b>	<b>4,564,879</b>	<b>4,775,708</b>	<b>4,982,775</b>	<b>5,197,541</b>

**Statement of Changes in Equity**

For the four years ending 30 June 2025

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021 Forecast Actual</b>					
Balance at beginning of the financial year		4,177,040	2,055,288	1,965,473	156,279
Surplus for the year		102,065	102,065	-	-
Net asset revaluation increment		73,867	-	73,867	-
Transfers to other reserves		-	(17,883)	-	17,883
Transfers from other reserves		-	34,350	-	(34,350)
<b>Balance at end of the financial year</b>		<b>4,352,972</b>	<b>2,173,820</b>	<b>2,039,340</b>	<b>139,812</b>
<b>2022 Budget</b>					
Balance at beginning of the financial year		4,352,972	2,173,820	2,039,340	139,812
Surplus for the year		139,575	139,575	-	-
Net asset revaluation increment		72,332	-	72,332	-
Transfers to other reserves	4.3.1	-	(16,575)	-	16,575
Transfers from other reserves	4.3.1	-	64,745	-	(64,745)
<b>Balance at end of the financial year</b>		<b>4,564,879</b>	<b>2,361,565</b>	<b>2,111,672</b>	<b>91,642</b>
<b>2023</b>					
Balance at beginning of the financial year		4,564,879	2,361,565	2,111,672	91,642
Surplus for the year		133,537	133,537	-	-
Net asset revaluation increment		77,292	-	77,292	-
Transfers to other reserves		-	(16,191)	-	16,191
Transfers from other reserves		-	38,585	-	(38,585)
<b>Balance at end of the financial year</b>		<b>4,775,708</b>	<b>2,517,496</b>	<b>2,188,964</b>	<b>69,248</b>
<b>2024</b>					
Balance at beginning of the financial year		4,775,708	2,517,496	2,188,964	69,248
Surplus for the year		124,884	124,884	-	-
Net asset revaluation increment		82,183	-	82,183	-
Transfers to other reserves		-	(20,025)	-	20,025
Transfers from other reserves		-	31,820	-	(31,820)
<b>Balance at end of the financial year</b>		<b>4,982,775</b>	<b>2,654,175</b>	<b>2,271,147</b>	<b>57,453</b>
<b>2025</b>					
Balance at beginning of the financial year		4,982,775	2,654,175	2,271,147	57,453
Surplus for the year		128,133	128,133	-	-
Net asset revaluation increment		86,633	-	86,633	-
Transfers to other reserves		-	(19,366)	-	19,366
Transfers from other reserves		-	10,174	-	(10,174)
<b>Balance at end of the financial year</b>		<b>5,197,541</b>	<b>2,773,116</b>	<b>2,357,780</b>	<b>66,645</b>

**Statement of Cash Flows**

For the four years ending 30 June 2025

	Notes	Forecast Actual	Budget	Projections		
		2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		195,046	208,603	218,786	229,642	241,859
Statutory fees and fines		11,739	15,574	15,823	16,321	17,079
User fees		17,577	30,801	32,858	35,200	37,159
Grants - operating		51,523	51,575	53,232	54,915	56,611
Grants - capital		8,942	26,988	5,622	4,651	3,034
Contributions - monetary		854	796	825	804	808
Contributions - developer		10,865	15,505	16,191	20,025	19,366
Interest received		1,797	1,700	1,700	1,700	1,700
Property rental		2,700	3,417	3,656	3,766	4,600
Other income		205	211	212	213	214
DCP equalisation trust		962	652	-	-	-
Employee costs		(127,545)	(135,244)	(140,283)	(147,036)	(153,831)
Materials and services		(109,160)	(101,812)	(102,034)	(106,500)	(112,208)
Grants, contributions and donations		(7,006)	(6,333)	(6,995)	(7,263)	(7,543)
Short-term, low value and variable lease payment		(972)	(405)	(412)	(420)	(430)
Utilities		(7,035)	(7,293)	(7,639)	(8,002)	(8,382)
Other payments		(1,267)	(1,359)	(1,414)	(1,474)	(1,540)
DCP equalisation trust payment		(1,759)	(1,621)	-	-	-
<b>Net cash provided by operating</b>	4.4.1	<b>47,466</b>	<b>101,755</b>	<b>90,128</b>	<b>96,542</b>	<b>98,496</b>
<b>Cash flows from investing activities</b>						
Payments for property, plant, equipment and infrastructure		(98,645)	(167,350)	(157,358)	(117,812)	(88,148)
Payment to developers for LIK/WIK		(4,707)	(21,967)	-	(4,121)	-
Payment to ICP developers for land equalisation		-	-	(1,170)	(4,669)	(371)
Proceeds from sales of property, plant, equipment and infrastructure		7,585	2,940	800	800	800
Proceeds from sale of financial assets		110,478	-	-	-	-
<b>Net cash provided by / (used in) investing activities</b>	4.4.2	<b>14,711</b>	<b>(186,377)</b>	<b>(157,728)</b>	<b>(125,802)</b>	<b>(87,719)</b>
Interest paid		(30)	(43)	(58)	(46)	(34)
Repayment of lease liabilities		(331)	(317)	(303)	(312)	(317)
<b>Net cash used in financing activities</b>	4.4.3	<b>(361)</b>	<b>(360)</b>	<b>(361)</b>	<b>(358)</b>	<b>(351)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>61,816</b>	<b>(84,982)</b>	<b>(67,961)</b>	<b>(29,618)</b>	<b>10,426</b>
Cash and cash equivalents at the beginning of the financial year		215,465	277,281	192,299	124,338	94,720
<b>Cash and cash equivalents at the end of the financial year</b>		<b>277,281</b>	<b>192,299</b>	<b>124,338</b>	<b>94,720</b>	<b>105,146</b>

**Statement of Capital Works**

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget* 2021/22 \$'000	Projections		
	NOTES			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Property</b>						
Land		6,325	600	-	5,628	-
Land improvements		19,263	39,751	36,602	39,578	24,928
Buildings		29,493	40,738	49,148	31,905	23,259
<b>Total property</b>		<b>55,081</b>	<b>81,089</b>	<b>85,750</b>	<b>77,111</b>	<b>48,187</b>
<b>Plant and equipment</b>						
Heritage		259	219	140	84	86
Plant and equipment		4,418	7,995	5,183	5,175	5,179
Furniture and equipment		5,553	7,862	7,010	6,534	6,642
<b>Total plant and equipment</b>		<b>10,230</b>	<b>16,076</b>	<b>12,333</b>	<b>11,793</b>	<b>11,907</b>
<b>Infrastructure</b>						
Roads		29,756	36,975	31,763	20,826	22,461
Bridges		587	564	260	266	48
Footpaths and cycleways		4,536	7,621	4,937	5,289	5,450
Car parks		1,715	24,949	22,863	2,659	1,353
Drainage		1,915	4,522	3,505	3,542	1,477
<b>Total infrastructure</b>		<b>38,509</b>	<b>74,631</b>	<b>63,328</b>	<b>32,582</b>	<b>30,789</b>
<b>Total capital works expenditure</b>	4.5.1	<b>103,820</b>	<b>171,796</b>	<b>161,411</b>	<b>121,486</b>	<b>90,883</b>
<b>Represented by:</b>						
New asset expenditure		43,336	85,379	87,571	41,501	24,684
Asset renewal expenditure		34,439	39,985	40,418	50,454	45,037
Asset upgrade expenditure		18,056	32,794	20,450	23,609	15,695
Asset expansion expenditure		7,989	13,638	12,972	5,922	5,467
<b>Total capital works expenditure</b>	4.5.1	<b>103,820</b>	<b>171,796</b>	<b>161,411</b>	<b>121,486</b>	<b>90,883</b>
<b>Funding sources represented by:</b>						
Grants		10,727	30,532	5,622	4,651	3,034
Contributions		100	-	25	-	-
Council cash and reserves		92,993	141,264	155,764	116,835	87,849
<b>Total capital works expenditure</b>	4.5.1	<b>103,820</b>	<b>171,796</b>	<b>161,411</b>	<b>121,486</b>	<b>90,883</b>

\* Includes the carried forward component from 2020/21

**Statement of Human Resources**

For the four years ending 30 June 2025

	Forecast Actual*	Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs	128,140	137,200	142,250	148,701	156,027
Employee costs - capital	-	4,818	4,975	5,149	5,342
<b>Total staff expenditure</b>	<b>128,140</b>	<b>142,018</b>	<b>147,225</b>	<b>153,850</b>	<b>161,369</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	1,123	1,288	1,301	1,314	1,327
Total staff numbers*	<b>1,123</b>	<b>1,288</b>	<b>1,301</b>	<b>1,314</b>	<b>1,327</b>

\* Forecast total staff numbers for 2020/21 do not include vacancies.

A summary of human resources expenditure categorised according to the organisational structure of Council is included

Department	Budget 2021/22	Comprises	
		Permanent Full/Part time	Casual
	\$'000	\$'000	\$'000
Assets	6,315	6,299	15
Capital works and building maintenance	1,934	1,934	-
Chief executive officer	776	776	-
Communications and events	1,894	1,894	1
Communications, engagement and advocacy	570	570	-
Urban and open space planning	1,595	1,595	-
Community development and learning	9,275	8,725	549
Community services	586	586	-
Corporate services	481	481	-
Customer service	6,261	5,633	628
Economic development	2,120	2,100	20
Family, youth and children services	21,718	21,314	404
Finance and property development	4,657	4,617	40
Governance	4,689	4,689	-
Health and community wellbeing	19,728	19,634	93
Human resources	4,272	4,272	-
Information and technology	3,505	3,505	-
Leisure centres and sports	14,500	9,908	4,592
Organisational performance and engagement	1,225	1,225	-
Parks	6,803	6,803	-
Planning and development	420	420	-
Statutory planning and building control services	6,412	6,393	19
Strategic planning	1,863	1,863	-
Subdivisional development	2,695	2,695	-
Sustainable environment	2,864	2,864	-
Sustainable infrastructure and services	447	427	20
Waste	9,597	9,560	37
<b>Total staff expenditure - operating</b>	<b>137,200</b>	<b>130,782</b>	<b>6,418</b>
<b>Total staff expenditure - capital</b>	<b>4,818</b>		
<b>Total expenditure</b>	<b>142,018</b>		



A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included

Department	Budget 2021/22	Comprises	
		Permanent Full/Part time	Casual
Assets	63.80	63.50	0.30
Capital works and building maintenance	35.60	35.10	0.50
Chief executive officer	3.00	3.00	-
Communications and events	15.20	15.20	-
Communications, engagement and advocacy	3.00	3.00	-
Urban and Open Space Planning	16.60	16.60	-
Community development and learning	82.80	75.80	7.00
Community services	3.00	3.00	-
Corporate services	2.00	2.00	-
Customer service	59.50	51.30	8.20
Economic development	17.10	16.90	0.20
Family, youth and children services	250.00	245.30	4.70
Finance and property development	41.30	40.50	0.80
Governance	41.00	41.00	-
Health and community wellbeing	175.70	174.90	0.80
Human resources	19.60	19.60	-
Information and technology	34.30	34.30	-
Leisure centres and sports	143.70	90.10	53.60
Organisational performance and engagement	9.30	9.30	-
Parks	64.20	64.20	-
Planning and development	2.10	2.10	-
Statutory planning and building control services	55.50	55.30	0.20
Strategic planning	14.60	14.60	-
Subdivisional development	22.40	22.40	-
Sustainable environment	24.60	24.60	-
Sustainable infrastructure and services	2.20	2.00	0.20
Waste	86.10	85.70	0.40
<b>Total staff*</b>	<b>1,288.20</b>	<b>1,211.30</b>	<b>76.90</b>

\*Note total staff includes 41 FTE relating to delivery of the capital works program.

**Summary of Planned Human Resources Expenditure**

For the four years ended 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Chief Executive Officer</b>				
Permanent - Full time & Part time	776	805	841	883
Female	776	805	841	883
Male	-	-	-	-
Self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>776</b>	<b>805</b>	<b>841</b>	<b>883</b>
<b>Communications, Engagement and Advocacy</b>				
Permanent - Full time & Part time	13,593	14,093	14,733	15,458
Female	10,587	10,977	11,474	12,040
Male	3,006	3,117	3,258	3,419
Self-described gender	-	-	-	-
Casuals	629	652	681	715
<b>Total Communications, Engagement and Advocacy</b>	<b>14,222</b>	<b>14,745</b>	<b>15,414</b>	<b>16,173</b>
<b>Planning and Development</b>				
Permanent - Full time & Part time	15,065	15,620	16,328	17,132
Female	8,474	8,786	9,184	9,637
Male	6,591	6,834	7,143	7,495
Self-described gender	-	-	-	-
Casuals	39	40	42	44
<b>Total Planning and Development</b>	<b>15,104</b>	<b>15,660</b>	<b>16,370</b>	<b>17,176</b>
<b>Corporate Services</b>				
Permanent - Full time & Part time	23,201	24,055	25,146	26,385
Female	13,526	14,023	14,659	15,382
Male	9,675	10,031	10,486	11,003
Self-described gender	-	-	-	-
Casuals	4,632	4,802	5,020	5,267
<b>Total Corporate Services</b>	<b>27,833</b>	<b>28,857</b>	<b>30,166</b>	<b>31,652</b>
<b>Sustainable Infrastructure and Services</b>				
Permanent - Full time & Part time	27,887	28,914	30,225	31,714
Female	6,341	6,575	6,873	7,211
Male	21,546	22,339	23,352	24,502
Self-described gender	-	-	-	-
Casuals	72	75	78	82
<b>Total Sustainable Infrastructure and Services</b>	<b>27,959</b>	<b>28,988</b>	<b>30,303</b>	<b>31,796</b>
<b>Community Services</b>				
Permanent - Full time & Part time	50,260	52,110	54,473	57,157
Female	46,159	47,858	50,028	52,493
Male	4,101	4,252	4,445	4,664
Self-described gender	-	-	-	-
Casuals	1,046	1,085	1,134	1,190
<b>Total Community Services</b>	<b>51,306</b>	<b>53,195</b>	<b>55,607</b>	<b>58,347</b>
<b>Total staff expenditure - operating</b>	<b>137,200</b>	<b>142,250</b>	<b>148,701</b>	<b>156,027</b>
<b>Capitalised labour costs</b>	<b>4,818</b>	<b>4,975</b>	<b>5,149</b>	<b>5,342</b>
<b>Total staff expenditure</b>	<b>142,018</b>	<b>147,225</b>	<b>153,850</b>	<b>161,369</b>

## Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2025

	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
<b>Chief Executive Officer</b>				
Permanent - Full time & Part time	3.0	3.0	3.0	3.0
Female	3.0	3.0	3.0	3.0
Male	-	-	-	-
Self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>Communications, Engagement and Advocacy</b>				
Permanent - Full time & Part time	98.4	99.4	100.5	101.5
Female	76.6	77.4	78.3	79.1
Male	21.8	22.0	22.2	22.4
Self-described gender	-	-	-	-
Casuals	8.2	8.3	8.4	8.4
<b>Total Communications, Engagement and Advocacy</b>	<b>106.6</b>	<b>107.7</b>	<b>108.8</b>	<b>109.9</b>
<b>Planning and Development</b>				
Permanent - Full time & Part time	127.9	129.2	130.5	131.8
Female	71.9	72.7	73.4	74.1
Male	56.0	56.5	57.1	57.7
Self-described gender	-	-	-	-
Casuals	0.4	0.4	0.4	0.4
<b>Total Planning and Development</b>	<b>128.3</b>	<b>129.6</b>	<b>130.9</b>	<b>132.2</b>
<b>Corporate Services</b>				
Permanent - Full time & Part time	207.9	210.0	212.1	214.2
Female	121.2	122.4	123.6	124.9
Male	86.7	87.6	88.4	89.3
Self-described gender	-	-	-	-
Casuals	54.4	54.9	55.5	56.0
<b>Total Corporate Services</b>	<b>262.3</b>	<b>264.9</b>	<b>267.6</b>	<b>270.2</b>
<b>Sustainable Infrastructure and Services</b>				
Permanent - Full time & Part time	275.1	277.9	280.6	283.4
Female	62.6	63.2	63.8	64.5
Male	212.5	214.7	216.8	219.0
Self-described gender	-	-	-	-
Casuals	1.4	1.4	1.4	1.4
<b>Total Sustainable Infrastructure and Services</b>	<b>276.5</b>	<b>279.3</b>	<b>282.1</b>	<b>284.9</b>
<b>Community Services</b>				
Permanent - Full time & Part time	499.0	504.0	509.0	514.1
Female	458.3	462.9	467.5	472.2
Male	40.7	41.1	41.5	42.0
Self-described gender	-	-	-	-
Casuals	12.5	12.6	12.8	12.9
<b>Total Community Services</b>	<b>511.5</b>	<b>516.6</b>	<b>521.8</b>	<b>527.0</b>
<b>Total staff numbers</b>	<b>1,288.2</b>	<b>1,301.1</b>	<b>1,314.1</b>	<b>1,327.2</b>

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5% in line with the rate cap.

This will raise total rates and charges for 2021/22 to \$210.61m (excluding rebates).

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
General rates*	179,651	188,250	8,599	4.79%
Service rates and charges	3,230	3,590	360	11.15%
Special rates and charges	6	6	-	0.00%
Supplementary rates	4,900	4,000	(900)	(18.37%)
Interest on rates and charges	4	845	841	21,025%
Rates in lieu	17,414	13,920	(3,494)	(20.06%)
<b>Total rates and charges</b>	<b>205,205</b>	<b>210,611</b>	<b>5,406</b>	<b>2.63%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	2020/21 cents/\$CIV*	2021/22 cents/\$CIV*	Change
Uniform General rate for all rateable properties	0.33216	0.32344	(2.63%)

\* Subject to Valuer General certification.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2020/21 \$'000	2021/22 \$'000	Change	
			\$'000	%
Residential	135,842	143,261	7,419	5.46%
Commercial	9,261	9,942	681	7.35%
Industrial	23,944	24,682	738	3.08%
Rural	10,604	10,365	(239)	(2.25%)
<b>Total amount to be raised by general rates</b>	<b>179,651</b>	<b>188,250</b>	<b>8,599</b>	<b>4.79%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2020/21	2021/22	Change	
	Number	Number	\$'000	%
Residential	82,896	86,001	3,105	3.75%
Commercial	2,690	2,794	104	3.87%
Industrial	5,283	5,393	110	2.08%
Rural	1,465	1,435	(30)	(2.05%)
<b>Total number of assessments</b>	<b>92,334</b>	<b>95,623</b>	<b>3,289</b>	<b>3.56%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential	40,897,724	44,294,240	3,396,516	8.30%
Commercial	2,788,116	3,073,763	285,647	10.25%
Industrial	7,208,694	7,631,077	422,383	5.86%
Rural	3,192,477	3,204,664	12,187	0.38%
<b>Total value of land</b>	<b>54,087,011</b>	<b>58,203,744</b>	<b>4,116,733</b>	<b>7.61%</b>

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2020/21	Per Rateable Property 2021/22	Change	
	\$	\$	\$	%
<b>Optional Garbage Charges</b>				
Garbage (upgrade from 140L to 240L)	113.30	115.00	1.70	1.50%
Garbage (additional service 240L)	261.60	265.50	3.90	1.49%
Garbage (additional service 140L)	151.20	153.40	2.20	1.46%
Garbage (additional 80L)	87.10	88.40	1.30	1.49%
Garbage discount (80L first service)	20.20 discount	20.50 discount	0.30	1.51%
<b>Optional Recycling Charges</b>				
Recycle (additional 140L or 240L)	68.90	69.90	1.00	1.45%
Recycle (upgrade from 140L to 360L)	33.60	34.10	0.50	1.49%
Recycle (additional 360L)	103.10	104.60	1.50	1.45%
<b>Optional Organics Charges</b>				
Organics 140L service	83.90	85.10	1.20	1.43%
Organics 240L service	106.70	108.30	1.60	1.50%
Organics 140L additional service	83.90	85.10	1.20	1.43%
Organics 240L additional service	106.70	108.30	1.60	1.50%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Garbage	230	290	60	26.09%
Organic	3,000	3,300	300	10.00%
<b>Total</b>	<b>3,230</b>	<b>3,590</b>	<b>360</b>	<b>11.15%</b>

## 4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
General rates and service charges	184,477	195,387	10,910	5.91%

Type of Charge	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
General rates	179,651	188,250	8,599	4.79%
Less agricultural land use rebate	(600)	(765)	(165)	(27.50%)
Less Council pension rebate	(514)	(539)	(25)	(4.86%)
Less COVID-19 rates waiver	(2,200)	-	2,200	100.00%
Total general rates	176,337	186,946	10,609	6.02%
Add service charge - recycling and garbage	230	290	60	26.09%
Add service charge - organics	3,000	3,300	300	10.00%
Add special rates and charges	6	6	-	-
Add projected supplementary rate income	4,900	4,000	(900)	(18.37%)
Add interest on rates and charges	4	845	841	21,025.00%
Total general rates and service charges	184,477	195,387	10,910	5.91%
Add rates in lieu from Commonwealth properties	17,414	13,920	(3,494)	(20.06%)
<b>Total</b>	<b>201,891</b>	<b>209,307</b>	<b>7,416</b>	<b>3.67%</b>

## 4.1.1(j) Fair Go Rates System Compliance

Hume City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21	2021/22
Total general rates	\$ 179,651,028	\$ 188,249,773
Number of rateable properties	92,334	95,623
Base average rates	\$ 1,907.57	\$ 1,939.62
Maximum rate increase (set by the State Government)	2.00%	1.50%
Capped average rate	\$ 1,945.72	\$ 1,968.72
Maximum general rates and municipal charges revenue	\$ 179,656,308	\$ 188,254,716
Budgeted general rates and municipal charges revenue	\$ 179,651,028	\$ 188,249,773
Budgeted supplementary rates	\$ 3,500,000	\$ 4,000,000
Budgeted total rates and charges revenue	\$ 183,151,028	\$ 192,249,773

\* Note variance to amount 4.1.1 (c) is due to rounding

## 4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The raising of supplementary valuations (2020/21: \$4.9m and 2021/22: estimated \$4m);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

### 4.1.2 Statutory fees and fines

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Land information certificates	205	230	25	12.20%
Building fines and infringements	2,604	2,887	283	10.87%
Registrations and permits	1,360	2,498	1,138	83.68%
Subdivisions	2,841	3,457	616	21.68%
Traffic / PERIN / animals	2,800	4,299	1,499	53.54%
Town planning	1,548	1,640	92	5.94%
Other / miscellaneous	323	505	182	56.35%
<b>Total statutory fees and fines</b>	<b>11,681</b>	<b>15,516</b>	<b>3,835</b>	<b>32.83%</b>

Statutory fees mainly relate to fees and fines levied in accordance with legislation and include animal registrations, Food Act registrations and parking fines. Changes in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 32.83% or \$3.8 million compared to 2020/21. This is due to Council's COVID-19 stimulus package in 2020/21 whereby Food Act registrations were waived and discretionary penalty fees for parking infringements were set at the minimum. Subdivisional activity is also expected to recover.

### 4.1.3 User fees

	Forecast Actual 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Landfill / garbage	2,509	3,650	1,141	45.48%
Subdivisions	48	-	(48)	(100.00%)
Recreational facilities	6,547	14,661	8,114	123.93%
Community services	3,257	6,472	3,215	98.71%
Building	1,673	1,705	32	1.91%
General and supplementary valuation data	680	705	25	3.68%
Cemetery fees	138	-	(138)	(100.00%)
Town planning	457	460	3	0.66%
Other / miscellaneous	2,122	3,003	881	41.52%
<b>Total user fees</b>	<b>17,431</b>	<b>30,656</b>	<b>13,225</b>	<b>75.87%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities, landfill operations and the provision of human services such as family day care and home help services.

COVID-19 forced the shutdown of some non-essential services including all Aquatic and Leisure Centres, Hume Global Learning Centres, Hume Libraries, Landfills to residents, Senior Citizens Centres, Youth Centres, Community Centres, Sports Stadiums and Maternal and Child Health Centres. These closures have had a impact on the 2020/21 forecast.

User fees are projected to increase by 75.87% or \$13.23 million over 2020/21. The main reason is due to a return to normal operational levels across our leisure centres and community services. Also contributing to the increase is landfill income, directly as a result of the on-charging of the increase in the EPA levy of \$40 per tonne.

In addition, Council plans to increase user charges for all areas with at least expected inflationary trends over the Budget period to maintain parity of user charges with the costs of service delivery.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	22,437	27,504	5,067	22.58%
State funded grants	33,578	54,603	21,025	62.62%
<b>Total grants received</b>	<b>56,015</b>	<b>82,107</b>	<b>26,092</b>	<b>46.58%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victoria grants commission - general purpose	7,346	14,500	7,154	97.39%
Victoria grants commission - local roads	1,380	2,750	1,370	99.28%
Aged and disability services	4,906	4,794	(112)	(2.28%)
Family, youth and children's services	3,378	3,011	(367)	(10.86%)
Community strengthening	245	16	(229)	(93.47%)
Population health	36	37	1	2.78%
Maternal and child health	65	65	-	0.00%
<b>Recurrent - State Government</b>				
Statutory planning and building control services	349	287	(62)	(17.77%)
Economic development	436	30	(406)	(93.12%)
Public health services	25	25	-	-
City laws	586	588	2	0.34%
Environmental services	8	-	(8)	(1)
Sustainable environment	403	11	(392)	(97.27%)
Aged and disability services	3,245	3,883	638	19.66%
Family and children's services	15,317	14,640	(677)	(4.42%)
Youth services	84	29	(55)	(65.48%)
Population health	148	150	2	(1.35%)
Maternal and child health	5,281	5,015	(266)	(5.04%)
Community strengthening	1,990	1,684	(306)	(15.38%)
Waste and resource recovery	60	60	-	0.00%
Finance and property development	221	-	(221)	(100.00%)
Urban and open space planning	500	-	(500)	(100.00%)
Working for Victoria initiative	7,992	-	(7,992)	100.00%
<b>Total recurrent grants</b>	<b>54,001</b>	<b>51,575</b>	<b>(2,426)</b>	<b>(4.49%)</b>
<b>(b) Capital Grants</b>				
<b>Non-recurrent - Commonwealth Government</b>				
Asset development	5,081	2,331	(2,750)	(54.12%)
<b>Non-recurrent - State Government</b>				
Asset development	5,646	28,201	22,555	399.49%
<b>Total non-recurrent grants</b>	<b>10,727</b>	<b>30,532</b>	<b>19,805</b>	<b>184.63%</b>
<b>Total Grants</b>	<b>64,728</b>	<b>82,107</b>	<b>17,379</b>	<b>26.85%</b>

Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers.

Operating grants are expected to decrease by 4.49% or \$2.43 million compared to the 2020/21 forecast. This is primarily due to a once-off Working for Victoria initiative grant received in 2020/21 to help our community and contribute to Victoria's ability to respond to COVID-19, family and children's services where a subsidy was received in lieu of user fees and numerous once-off grants including for the outdoor dining project.

Partially offsetting this is the 50% advance payment of the Victorian Local Government Grants Commission financial assistance grants for 2020/21 which was received in 2019/20 of \$8.5 million.

Capital grants are expected to increase by 184.63% or \$19.81 million compared to the 2020/21 forecast due to specific funding for large capital works projects in 2021/22 including the Evan Street multi-deck car park, Merrified West Southern Community Hub, Seabrook Reserve Community Hub, Jacksons Creek Regional Park, Eric Boardman Reserve re-development and the Kalkallo Central community hub.



#### 4.1.5 Contributions

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Monetary - operating	888	796	(92)	(10.36%)
Monetary - capital	100	-	(100)	(100.00%)
(a) Total monetary	988	796	(192)	(19.43%)
(b) Developer	10,865	15,505	4,640	42.71%
(c) Non-monetary	100,047	113,123	13,076	13.07%
<b>Total contributions</b>	<b>111,900</b>	<b>129,424</b>	<b>17,524</b>	<b>15.66%</b>

This includes all cash contributions received by Council from developers, State, Federal and community sources and contributions from other parties towards property development costs.

Contributions are expected to increase by 15.66% or \$17.52 million as follows:

Contributions developer includes all monies received from developers for the purposes of funding development costs. They are expected to increase by 42.71% or \$4.64 million compared to 2020/21 due to an expected increase in development activity in 2021/22.

Contributions non-monetary include roads, footpaths, drainage and land contributed by developers as part of the developer contribution scheme. They are expected to increase by 13.07% or \$13.08 million as subdivisional activity is expected to recover.

#### 4.1.6 Net gain on disposal of property, plant, equipment and infrastructure

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Land	4,797	517	(4,280)	(89.22%)
<b>Total net gain on disposal of property, plant, equipment and infrastructure</b>	<b>4,797</b>	<b>517</b>	<b>(4,280)</b>	<b>(89.22%)</b>

This includes the amount of any asset proceeds greater than the book value or carrying value of the asset at the time of the sale. The decrease is due to the expected sale and settlement of the majority of the Craigieburn Road widening project in the 2020/21 year.

#### 4.1.7 Other income

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Interest	1,797	1,700	(97)	(5.40%)
Investment property rental	1,135	1,134	(1)	(0.09%)
Other rent	1,565	2,283	718	45.88%
Other	230	211	(19)	(8.26%)
Leave provision interest	1,604	-	(1,604)	(100.00%)
<b>Total other income</b>	<b>6,331</b>	<b>5,328</b>	<b>(1,003)</b>	<b>(15.84%)</b>

Other income predominately includes interest on investments and property rental.

The expected decrease is due to a \$1.6m accounting entry relating to the recognition of future employee benefits and landfill provisions at their net present value (the accounting standards require the effect of movements in interest rates and inflation rates to be shown as either financing income or financing costs depending on which way they move).

Partially offsetting this is an increase in rental income of \$0.7m due to new rental agreements and COVID-19 stimulus waivers no longer being offered in 2021/22.

#### 4.1.8 Employee costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Salaries and wages	98,285	104,724	(6,439)	(6.55%)
Superannuation	9,910	11,044	(1,134)	(11.44%)
Workcover	2,798	3,989	(1,191)	(42.57%)
Annual leave and long service leave	8,375	9,896	(1,521)	(18.16%)
Fringe benefits tax	114	111	3	2.63%
Other employee related expenses	8,658	7,436	1,222	14.11%
<b>Total employee costs</b>	<b>128,140</b>	<b>137,200</b>	<b>(9,060)</b>	<b>(7.07%)</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee benefits are expected to increase by 7.07% or \$9.06 million compared to the 2020/21 forecast. This increase relates to the following key factors:

- Return to normal operational levels following the COVID-19 forced shutdown of Council non-essential services;
- The implementation of the terms of the EBA which will result in an increase on 1 July 2021;
- Anticipated non-EBA wages growth to keep pace with the growing demands in service delivery, maintenance of open space, roads and infrastructure needs. Additional funding will be available to cover some of these costs;
- The fulfilment of current unfilled advertised positions which has resulted in expected savings of \$8.44 million in the 2020/21 forecast when compared to the 2020/21 Budget. Budget on budget employee benefits are expected to increase by \$0.62 million;
- In accordance with Australian Accounting Standards \$4.82 million of salary costs for staff who are directly attributable to the construction of a project will be capitalised, these cost have been transferred to Councils Capital works program.
- Superannuation Guarantee Contribution (SGC) increases from 9.5% to 10%; and
- Workcover premium increase.

#### 4.1.9 Materials and services

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Materials	15,971	17,069	(1,098)	(6.87%)
Capital works expensed	4,000	4,000	-	-
Fleet expenses	2,463	2,928	(465)	(18.88%)
Contractors and consultants	81,593	73,599	7,994	9.80%
Insurance	2,299	2,447	(148)	(6.44%)
Building and utility charges	7,035	7,292	(257)	(3.65%)
<b>Total materials and services</b>	<b>113,361</b>	<b>107,335</b>	<b>6,026</b>	<b>5.32%</b>

Materials and services include the purchase of consumables and payments to contractors for the provision of services and are forecast to decrease by 5.32% or \$6.03 million compared to 2020/21.

Agency staff expenses are expected to decrease by 63% or \$4.5 million as a full complement of staff is budgeted for in 2021/22. Also contributing to the decrease are once off payments relating to waste services in 2020/21.

Partially offsetting this is an increase in costs associated with software purchases and upgrades.

#### 4.1.10 Depreciation and amortisation

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
<b>Depreciation</b>				
Property	13,671	14,909	(1,238)	(9.06%)
Plant and equipment	7,065	7,935	(870)	(12.31%)
Infrastructure	33,386	34,560	(1,174)	(3.52%)
Total depreciation	<b>54,122</b>	<b>57,404</b>	<b>(3,282)</b>	<b>(6.06%)</b>
<b>Amortisation - intangible assets</b>				
Intangible assets (landfill restoration assets)	1,513	1,513	-	-
Total amortisation - intangible assets	<b>1,513</b>	<b>1,513</b>	-	-
<b>Amortisation - right of use assets</b>				
Property	305	302	3	0.98%
Plant and equipment	30	25	5	16.67%
Total amortisation - right of use assets	<b>335</b>	<b>327</b>	<b>8</b>	<b>2.39%</b>
<b>Total depreciation and amortisation</b>	<b>55,970</b>	<b>59,244</b>	<b>(3,274)</b>	<b>(5.85%)</b>

Depreciation is an accounting charge which attempts to measure the usage of Council's property, plant, equipment and infrastructure assets such as roads and drains. The increase of 6.06% or \$3.28 million for 2021/22 is due to the completion of the 2020/21 capital works program during the year and expected developer contributed assets.

Amortisation of intangibles is the process of expensing the cost of Council's intangible assets over the projected life of the asset. Council's intangible assets of landfill airspace with finite lives are amortised as an expense on a systematic basis over the asset's useful life of 27 years. Amortisation is generally calculated on a straight-line basis, at a rate that allocates the asset value, less any estimated residual value over its estimated useful life.

A right-of-use asset is a lessee's right to use an asset over the life of a lease. Rather than being shown as rent, or as leasing costs, it will be recognised as amortisation on the 'right-of-use' asset, and an interest charge on the lease liability. The interest charge will be calculated using the effective interest method, which will result in a gradual reduction of interest expense over the lease term. Amortisation - right of use assets are projected to decrease by 2.39%.

#### 4.1.11 Finance costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Leave provision interest	-	126	(126)	100.00%
Landfill interest	200	200	-	0.00%
Leases	30	43	(13)	(43.33%)
<b>Total finance costs</b>	<b>230</b>	<b>369</b>	<b>(139)</b>	<b>(60.43%)</b>

The increase of 60.43% or \$0.14 million for 2021/22 is primarily due to a non-cash book entry associated with the net present value (NPV) of its future liabilities for employee benefits and landfill rehabilitation and aftercare costs.

**4.1.12 Other expenses**

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Grants, contributions and donations	7,006	6,333	673	9.61%
Auditors' remuneration	233	262	(29)	(12.45%)
Councillors' allowances	460	467	(7)	(1.52%)
Operating rentals	972	405	567	58.33%
Bank charges	572	630	(58)	(10.14%)
Written down value of infrastructure assets renewed	5,742	-	5,742	100.00%
<b>Total other expenses</b>	<b>14,985</b>	<b>8,097</b>	<b>6,888</b>	<b>45.97%</b>

Other expenses relate to a range of unclassified items including contributions to community groups, bank charges, operating leases and councillor allowances. Other expenses are expected to decrease by 45.97% or \$6.89 million compared to the 2020/21 forecast. This is mainly due to grants relating to the stimulus package that was paid in 2020/21 that responds directly to the impacts of the COVID-19.

Also contributing is the written down value of infrastructure assets, such as roads which were renewed during 2020/21. No amount had been budgeted for in 2021/22 as these amounts cannot be reliably predicted.

**4.1.13 Reimbursement to developers for LIK/WIK projects**

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Land-in-kind/work-in-kind	4,707	21,967	(17,260)	(366.69%)
<b>Total reimbursement to developers for LIK/WIK projects</b>	<b>4,707</b>	<b>21,967</b>	<b>(17,260)</b>	<b>(366.69%)</b>

Under the Developer Contribution Plan (DCP) regime, developer can contribute Land-in-kind (LIK) or Work-in-kind (WIK) items to Council in lieu of paying the developer levies in cash. In some cases, the value of the LIK or WIK items are more than the levies the developer is obliged to pay Council. When this occurs, Council is required to reimburse the developer the difference between the total value of the LIK or WIK items and the liability of the development contribution levies owed to Council.

## 4.2 Balance Sheet

### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$84.98 million during the year mainly due to the carried forward component of the 2020/21 capital works program.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, plant, equipment and infrastructure is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years. The increase in this balance includes the net result of the capital works program, developer contributed assets, the revaluation of Council's assets, the disposal of property, plant and equipment and the depreciation of non-current assets.

### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease in line with the decrease in materials and services expenditure.

Provisions include accrued long service leave, annual leave, rostered days off owing to employees and landfill rehabilitation works. Employee entitlements are only expected to increase marginally due to more active management of entitlements.

Grants in advance are expected to decrease in line with the recognition of revenue in accordance with the new accounting standards AASB15 (Revenue from Contracts with Customers) and AASB1058 (Income of Not-for-Profit Entities). These grant payments will be recognised as revenue in 2021/22 after Council fulfils its performance obligations under the funding agreements.

### 4.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000
<b>Right-of-use assets</b>		
Property	448	1,470
Plant and equipment	65	39
<b>Total right-of-use assets</b>	<b>513</b>	<b>1,509</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	171	281
Plant and equipment	25	22
<b>Total current lease liabilities</b>	<b>196</b>	<b>303</b>
<b>Non-current lease liabilities</b>		
Land and buildings	293	1,215
Plant and equipment	42	20
<b>Total non-current lease liabilities</b>	<b>335</b>	<b>1,235</b>
<b>Total lease liabilities</b>	<b>531</b>	<b>1,538</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4%.

### 4.2.4 Borrowings

Council has no planned borrowings in 2021/22.

## **4.3 Statement of changes in Equity**

### **4.3.1 Equity**

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations;
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed; and
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

## **4.4 Statement of Cash Flows**

### **4.4.1 Net cash flows from operating activities**

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. The increase in cash provided from operating activities is mainly due to an increase revenue as a result of a return to normal operational levels across our leisure centres and community services and specific funding for large capital works projects in 2021/22. Offset by an increase in employee costs as a result of the EBA increase, Superannuation Guarantee Contribution (SGC) increases and new positions created to cater for growth and a reduction in developer contributions.

The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

### **4.4.2 Net cash flows from investing activities**

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of financial assets and other assets such as vehicles, property, equipment, etc. The increase in payments for investing activities is due to the expected completion of the carried forward component of the 2020/21 capital works program.

Capital works expenditure is disclosed in Section 4.5 of this report.

### **4.4.3 Net cash flows from financing activities**

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. The decrease is due the repayment of lease liabilities.

#### 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

##### 4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	55,081	81,089	26,008	47.22%
Plant and equipment	10,230	16,076	5,846	57.15%
Infrastructure	38,509	74,631	36,122	93.80%
<b>Total</b>	<b>103,820</b>	<b>171,796</b>	<b>67,976</b>	<b>65.47%</b>

The capital works program for the 2021/22 year is expected to be \$171.8 million of which \$60.3 million relates to projects which will be carried forward from the 2020/21 year.

##### Property \$81.09 million

The property class comprises land, land improvements including playground equipment, playing surfaces, buildings and building improvements including community centres, Council offices, sports facilities and pavilions. Highlights for the 2021/22 budget include the completion of the Merrifield West northern community hub and the Kalkallo community centre, the commencement or continuation of works on the Kalkallo Central community hub, the Merrifield West southern community centre, the Craigieburn community centre, the Valley Park community centre and the Seabrook Reserve community hub, a new indoor facility at the site of the former Craigieburn Leisure Centre, works on the District Active Reserve located to the west of the existing Craigieburn Township including four rugby pitches and a pavilion, the Greenvale Recreation Reserve Indoor Cricket centre, the Merri Creek Regional Park, the Cloverton Southern Active Open Space in Kalkallo – pavilion 1 and 2, the Eric Boardman Reserve in Sunbury upgrades to both pavilion 2 and 3, social rooms, change rooms, kitchen facilities, the car park and new lighting for oval 2, the Leo Dineen Reserve Pavilion upgrade, the Langama Park refurbishment of Pavilion 2 as well as development of a new modular social pavilion.

##### Plant and Equipment \$16.08 million

The plant and equipment class includes scheduled replacement of Councils fleet and plant items, furniture and equipment including computers and telecommunications, library books and additional kerbside bins and items purchased or constructed which are of historical or cultural significance.

##### Infrastructure \$74.63 million

The Infrastructure class includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures. Highlights of the 2021/22 budget include the multi-deck carpark on the corner of Station Street and Evans Street in Sunbury, the construction of Yirrangang Rd to Watsons Rd at Jacksons Hill in Sunbury to Watsons Rd, the Loop Rd carpark in the Broadmeadows Town Centre, the duplication of Aitken Boulevard between Marathon Boulevard and Grand Boulevard in Craigieburn, the Somerton Road and Section Road intersection construction in Greenvale Central, local road resurfacing and resealing across the City, footpath rehabilitation works, new footpath works and construction of walking and cycling paths across the city, new indented parking bays on narrow streets and resurfacing of existing car parks across the City and the upgrade and rehabilitation of drainage infrastructure at various locations across the city.

	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
Property	81,089	37,161	7,537	28,995	7,396	(11,720)	-	(69,369)	-
Plant and equipment	16,076	3,208	12,219	649	-	(31)	-	(16,045)	-
Infrastructure	74,631	45,010	20,229	3,150	6,242	(18,781)	-	(55,850)	-
<b>Total</b>	<b>171,796</b>	<b>85,379</b>	<b>39,985</b>	<b>32,794</b>	<b>13,638</b>	<b>(30,532)</b>	<b>-</b>	<b>(141,264)</b>	<b>-</b>

Of the \$171.8 million in capital funding required, \$141.27 million will come from Council cash and reserves, \$30.53 million from external capital grants.

## 4.5.2 Current Budget

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>											
<b>Land</b>											
Land acquisition Mahoneys Rd	Meadow Valley	Campbellfield	600	600	-	-	-	-	-	(600)	-
<b>Land</b>			<b>600</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(600)</b>	<b>-</b>
<b>Land Improvements</b>											
Jack Roper Reserve Master Plan Implementation	Meadow Valley	Broadmeadows	448	448	-	-	-	-	-	(448)	-
Integrated Water Management Plan Actions(2020-2025)	Citywide	Citywide	640	-	640	-	-	-	-	(640)	-
Sports Ground Lighting Audit and Upgrade Program (18/19-23/24)	Citywide	Citywide	900	-	900	-	-	-	-	(900)	-
Open Space and Play Space Upgrades	Citywide	Citywide	2,658	-	-	2,658	-	-	-	(2,658)	-
Hume's Places -Local Shopping Centre Upgrades/Urban Renewal	Citywide	Citywide	363	-	-	363	-	-	-	(363)	-
Irrigation Installation and Upgrade	Citywide	Citywide	320	-	-	320	-	-	-	(320)	-
Sportsground Surfaces - Sub-Surface Drainage	Citywide	Citywide	494	494	-	-	-	-	-	(494)	-
Sports Infrastructure Replacement	Citywide	Citywide	35	-	35	-	-	-	-	(35)	-
Children's Services Yard Refurbishment and Redevelopment	Citywide	Citywide	106	-	106	-	-	-	-	(106)	-
Tennis Facility Surface Replacement Program	Citywide	Citywide	181	-	181	-	-	-	-	(181)	-
Annual Sportsground Fence Upgrade Program	Citywide	Citywide	246	-	246	-	-	-	-	(246)	-
Greenvale Recreation Reserve Master Plan	Meadow Valley	Greenvale	232	-	-	232	-	(500)	-	268	-
Broadmeadows Town Park Precinct Enhancement	Meadow Valley	Broadmeadows	450	-	-	450	-	-	-	(450)	-
Buchan Street Reserve Master Plan Implementation	Meadow Valley	Meadow Heights	450	450	-	-	-	-	-	(450)	-
Warm Season Grass Conversion	Citywide	Citywide	62	-	-	62	-	-	-	(62)	-
D.S. Aitken Recreation Reserve Master Plan	Aitken	Craigieburn	336	-	-	336	-	-	-	(336)	-
Mt Aitken District Recreation Reserve	Aitken	Craigieburn	2,200	2,200	-	-	-	-	-	(2,200)	-
Derby Street Reserve Site Development Plan	Jacksons	Tullamarine	659	-	-	659	-	-	-	(659)	-
Lakeside Drive Reserve Sports Ground Improvement	Aitken	Roxburgh Park	198	198	-	-	-	-	-	(198)	-
McMahon Recreation Reserve Electronic Scoreboard	Jacksons	Sunbury	88	88	-	-	-	-	-	(88)	-
Bolinda Rd Resource Recovery Facility - Leachate Management Upgrade	Meadow Valley	Campbellfield	625	-	-	625	-	-	-	(625)	-
Anzac Park Landscape Works	Aitken	Craigieburn	60	-	-	60	-	-	-	(60)	-
Nicholas Street Neighbourhood Park	Meadow Valley	Broadmeadows	103	103	-	-	-	-	-	(103)	-
Sunbury Recreation Reserve Netball Courts Upgrade	Jacksons	Sunbury	120	120	-	-	-	-	-	(120)	-
Sports Reserves Car Park Lighting Program	Citywide	Citywide	165	-	-	165	-	-	-	(165)	-
Kalkallo Grassland Restoration Project	Aitken	Kalkallo	218	218	-	-	-	-	-	(218)	-
Westmeadows Shopping Precinct, Fawcner Street	Meadow Valley	Westmeadows	455	-	-	455	-	-	-	(455)	-
Civic Plaza Enhancements	Meadow Valley	Broadmeadows	130	-	-	130	-	-	-	(130)	-
Benston Street, Craigieburn	Aitken	Craigieburn	288	-	-	288	-	-	-	(288)	-
Jacksons Creek Regional Park	Jacksons	Sunbury	464	464	-	-	-	(1,000)	-	536	-
Merri Creek Regional Park	Citywide	Citywide	1,092	-	-	1,092	-	(600)	-	(492)	-
A performance stage at Broadmeadows Town Park	Meadow Valley	Broadmeadows	864	864	-	-	-	-	-	(864)	-
Aitken Creek Master Plan	Aitken	Craigieburn	165	-	165	-	-	-	-	(165)	-
Merlynston Creek Masterplan	Meadow Valley	Dallas	100	-	-	100	-	-	-	(100)	-
Gladstone Park Recreation Reserve - Shelter Relocation	Meadow Valley	Gladstone Park	45	-	45	-	-	-	-	(45)	-
Soccer Reserve - Portable Goal Storage Cages	Citywide	Citywide	33	33	-	-	-	-	-	(33)	-
Sunbury Recreation Reserve - Cricket Net Upgrade	Jacksons	Sunbury	50	-	-	50	-	-	-	(50)	-
Parks Landscape Enhancements	Citywide	Citywide	250	-	-	250	-	-	-	(250)	-
EPA Requirement - Closed Landfill Rehabilitation -Mahoney's Road	Meadow Valley	Campbellfield	313	-	313	-	-	-	-	(313)	-
EPA Requirement - Closed Landfill Rehabilitation -Bolinda Rd	Meadow Valley	Campbellfield	157	-	157	-	-	-	-	(157)	-
EPA Requirement - Closed Landfill Rehabilitation -Craigieburn Road	Aitken	Craigieburn	243	-	243	-	-	-	-	(243)	-
EPA Requirement - Closed Landfill Rehabilitation -Northcorp Boulavard	Meadow Valley	Broadmeadows	353	-	353	-	-	-	-	(353)	-
Conservation Fencing Mt Ridley Nature Reserve	Aitken	Mickleham	150	150	-	-	-	-	-	(150)	-
Westmeadows Shops lighting	Meadow Valley	Westmeadows	94	94	-	-	-	-	-	(94)	-
Melrose Drive Shops lighting	Jacksons	Tullamarine	72	72	-	-	-	-	-	(72)	-
Bradford Avenue Sports Ground Upgrade	Meadow Valley	Greenvale	60	-	-	60	-	-	-	(60)	-
Seniors exercise equipment and path at Ardlie Street	Meadow Valley	Westmeadows	95	95	-	-	-	-	-	(95)	-
Shade shelter at Barrymore Road Recreation Reserve	Meadow Valley	Greenvale	80	80	-	-	-	-	-	(80)	-
Spectator shelter at Areana Recreation Reserve	Aitken	Roxburgh Park	80	80	-	-	-	-	-	(80)	-
Athletics track, lighting and associated amenities at Boardman Reserve	Jacksons	Sunbury	150	150	-	-	-	(100)	-	(50)	-
Employee costs capitalised under Land Improvement			565	199	107	259	-	-	-	(565)	-
<b>Land Improvements</b>			<b>18,705</b>	<b>6,600</b>	<b>3,491</b>	<b>8,614</b>	<b>-</b>	<b>(2,200)</b>	<b>-</b>	<b>(16,505)</b>	<b>-</b>



Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>Buildings</b>											
Sunbury Memorial Hall	Jacksons	Sunbury	65	65	-	-	-	-	-	(65)	-
Public Toilet Program	Citywide	Citywide	689	-	-	689	-	-	-	(689)	-
Disability Action Plan (2019-2023)	Citywide	Citywide	295	-	-	295	-	-	-	(295)	-
Greenhouse Action Plan (18/19 - 21/22)	Citywide	Citywide	688	-	-	688	-	-	-	(688)	-
Leisure Centre Pool Plant and Capital Projects Upgrade	Citywide	Citywide	450	-	450	-	-	-	-	(450)	-
Bolinda Road Resource Recovery Centre Upgrade	Meadow Valley	Campbellfield	544	-	544	-	-	-	-	(544)	-
Portable Building Purchase	Citywide	Citywide	80	80	-	-	-	-	-	(80)	-
Merrifield West Northern Community Hub	Aitken	Mickleham	-	-	-	-	-	(776)	-	776	-
Craigieburn community centre	Aitken	Craigieburn	321	321	-	-	-	-	-	(321)	-
Riddell Road Landfill Resource Recovery Centre	Jacksons	Sunbury	100	100	-	-	-	-	-	(100)	-
Construct a pavilion at District active reserve Central area	Aitken	Craigieburn	303	303	-	-	-	-	-	(303)	-
Cloverton Southern Active Open Space Pavilion 1&2	Aitken	Kalkallo	-	-	-	-	-	(644)	-	644	-
Eric Boardman Reserve Pavilion 2 Upgrade	Jacksons	Sunbury	560	-	-	560	-	-	-	(560)	-
Eric Boardman Reserve Pavilion 3 & Social Room Upgrade	Jacksons	Sunbury	595	-	-	595	-	-	-	(595)	-
Gladstone Park Reserve Sports Pavilion Upgrade	Meadow Valley	Gladstone Park	525	-	-	-	525	(400)	-	(125)	-
Ginifer Reserve Pavilion	Meadow Valley	Gladstone Park	203	-	-	203	-	-	-	(203)	-
Gladstone Park Tennis Club Pavilion	Meadow Valley	Gladstone Park	162	-	-	162	-	-	-	(162)	-
Leo Dineen Reserve Pavilions and social room	Jacksons	Tullamarine	1,713	-	-	1,713	-	-	-	(1,713)	-
Tullamarine Tennis Club Pavilion	Jacksons	Tullamarine	19	-	-	19	-	-	-	(19)	-
Greenvale tennis club pavilion	Meadow Valley	Greenvale	19	-	-	19	-	-	-	(19)	-
Langama Park Pavilion 2	Jacksons	Sunbury	525	525	-	-	-	(900)	-	375	-
Jacana Reserve Pavilion and social room	Meadow Valley	Jacana	23	-	-	23	-	-	-	(23)	-
Kalkallo Central community hub	Aitken	Kalkallo	2,178	2,178	-	-	-	(2,000)	-	(178)	-
Merrifield West Southern Community Centre	Aitken	Mickleham	1,484	1,484	-	-	-	(2,000)	-	516	-
Construct Pavilion 1&2 on northern sports ground	Aitken	Mickleham	2,871	2,871	-	-	-	-	-	(2,871)	-
Riddell Rd Landfill & Bolinda Rd Resource Recovery Facility - E-waste acceptance	Meadow Valley	Campbellfield	165	165	-	-	-	-	-	(165)	-
Eric Boardman Reserve upgrade-new modular building for Pavilion 1	Jacksons	Sunbury	-	-	-	-	-	(1,200)	-	1,200	-
Langama Park Reserve upgrade - extra funding add to Pavilion 2	Jacksons	Sunbury	-	-	-	-	-	(100)	-	100	-
Highgate Recreation Reserve - public toilets and shelters	Aitken	Craigieburn	550	550	-	-	-	-	-	(550)	-
BALC Stadium upgrade works	Meadow Valley	Broadmeadows	110	-	110	-	-	-	-	(110)	-
Craigieburn HGLC Northern Entrance Airlock	Aitken	Craigieburn	216	-	-	216	-	-	-	(216)	-
Skate, scooter, BMX strategy Implementation	Citywide	Citywide	120	120	-	-	-	-	-	(120)	-
Installation of screening to rear of carpark at Craigieburn HGLC	Aitken	Craigieburn	50	-	-	50	-	-	-	(50)	-
Craigieburn Indoor facility - Old Leisure Centre	Aitken	Craigieburn	500	-	500	-	-	-	-	(500)	-
Broadmeadows GLC Redevelopment	Meadow Valley	Broadmeadows	3,500	-	-	-	3,500	-	-	(3,500)	-
Broadmeadows GLC Tenancy Landlord Works	Meadow Valley	Broadmeadows	-	-	-	-	-	-	-	-	-
Valley Park Community Centre	Meadow Valley	Westmeadows	320	320	-	-	-	-	-	(320)	-
Greenvale Recreation Reserve - Indoor Cricket Centre	Meadow Valley	Greenvale	2,287	2,287	-	-	-	-	-	(2,287)	-
Greenvale Recreation Reserve - Demolition of Community Hall	Meadow Valley	Greenvale	33	33	-	-	-	-	-	(33)	-
Splash - Replacement of Aquaplay Polysoft Flooring	Aitken	Craigieburn	88	-	88	-	-	-	-	(88)	-
Returns room refurbishment Craigieburn Library	Aitken	Craigieburn	55	-	-	55	-	-	-	(55)	-
Bank Street Preschool Refurbishment	Aitken	Craigieburn	143	-	143	-	-	-	-	(143)	-
Barrymore Road Preschool Refurbishment	Meadow Valley	Greenvale	30	-	30	-	-	-	-	(30)	-
Taroola Avenue Preschool Refurbishment	Meadow Valley	Meadow Heights	171	-	171	-	-	-	-	(171)	-
Campbellfield Heights Preschool Refurbishment	Meadow Valley	Campbellfield	57	-	57	-	-	-	-	(57)	-
Craigieburn Leisure Centre Occasional Care Refurbishment	Aitken	Craigieburn	37	-	37	-	-	-	-	(37)	-
DDA Toilet at Town Hall Broadmeadows	Meadow Valley	Broadmeadows	55	55	-	-	-	-	-	(55)	-
Upgrade work to community facilities	Citywide	Citywide	80	-	-	80	-	-	-	(80)	-
Rotunda at DS Aitken Reserve	Aitken	Craigieburn	33	33	-	-	-	-	-	(33)	-
Solar array installation on Council buildings	Citywide	Citywide	399	399	-	-	-	-	-	(399)	-
Sunbury GLC - Customer Service Contact Centre Improvement	Jacksons	Sunbury	60	60	-	-	-	-	-	(60)	-
Seabrook Reserve Community Hub (extension 2nd level)	Meadow Valley	Broadmeadows	500	-	-	-	500	(1,500)	-	1,000	-
Hume Tennis Centre Toilet	Aitken Ward	Craigieburn	352	352	-	-	-	-	-	(352)	-
Greenvale Recreation Reserve Toilet	Meadow Valley V	Greenvale	352	352	-	-	-	-	-	(352)	-
Aston District Reserve Toilet	Aitken Ward	Craigieburn	352	352	-	-	-	-	-	(352)	-
Employee costs capitalised under Buildings			822	427	70	176	149	-	-	(822)	-
<b>Buildings</b>			<b>25,849</b>	<b>13,432</b>	<b>2,200</b>	<b>5,543</b>	<b>4,674</b>	<b>(9,520)</b>	<b>-</b>	<b>(16,329)</b>	<b>-</b>

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>TOTAL PROPERTY</b>			<b>45,154</b>	<b>20,632</b>	<b>5,691</b>	<b>14,157</b>	<b>4,674</b>	<b>(11,720)</b>	<b>-</b>	<b>(33,434)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>											
<b>Heritage</b>											
Public Art Project	Citywide	Citywide	20	20	-	-	-	-	-	(20)	-
Mural Program for art installations/sculptures	Citywide	Citywide	120	120	-	-	-	-	-	(120)	-
<b>Heritage</b>			<b>140</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(140)</b>	<b>-</b>
<b>Plant and Equipment</b>											
Fleet Capital Replacement Program	Citywide	Citywide	4,824	-	4,824	-	-	-	-	(4,824)	-
Broadmeadow Basketball Stadium air-conditioning on court 1 and 2	Meadow Valley	Broadmeadows	96	96	-	-	-	-	-	(96)	-
Sprint - Replacement of High Jump Matt Covers	Aitken	Craigieburn	39	-	39	-	-	-	-	(39)	-
Water Meter Removals	Citywide	Citywide	46	46	-	-	-	-	-	(46)	-
Employee costs capitalised under Plant and Equipment			63	-	63	-	-	-	-	(63)	-
<b>Plant and Equipment</b>			<b>5,068</b>	<b>142</b>	<b>4,926</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,068)</b>	<b>-</b>
<b>Furniture and Equipment</b>											
Kerbside Bins - New and Maintenance	Citywide	Citywide	1,207	-	1,207	-	-	-	-	(1,207)	-
Litter Bin Infrastructure Replacement	Citywide	Citywide	110	-	110	-	-	-	-	(110)	-
Library Stock Replacement	Citywide	Citywide	886	-	886	-	-	-	-	(886)	-
ICT Infrastructure projects Upgrade, Software and Related Projects	Citywide	Citywide	600	-	600	-	-	-	-	(600)	-
Sports Pavilion Bin Cage program	Citywide	Citywide	15	15	-	-	-	-	-	(15)	-
Basketball Stadium Asset Renewal Program	Citywide	Citywide	35	-	35	-	-	-	-	(35)	-
Premier's Reading Challenge	Citywide	Citywide	31	-	-	31	-	(31)	-	-	-
IS Device Replacement Annual Program	Citywide	Citywide	1,200	-	1,200	-	-	-	-	(1,200)	-
Bookshop shelving initiative	Citywide	Citywide	6	-	-	6	-	-	-	(6)	-
Leisure Centre Gym Equipment Replacement Program	Citywide	Citywide	612	-	-	612	-	-	-	(612)	-
Single View of the Customer	Citywide	Citywide	200	200	-	-	-	-	-	(200)	-
Dogs in Public Places Signage Project	Citywide	Citywide	66	66	-	-	-	-	-	(66)	-
Installation Tennis Book a Court System	Citywide	Citywide	55	55	-	-	-	-	-	(55)	-
Seniors Exercise Equipment - Forrest Street Reserve	Jacksons	Sunbury	110	110	-	-	-	-	-	(110)	-
Furniture Sunbury and Broadmeadows Libraries	Citywide	Citywide	38	38	-	-	-	-	-	(38)	-
Infrastructure as a Service Migration to the Cloud	Citywide	Citywide	1,400	1,400	-	-	-	-	-	(1,400)	-
Corporate reporting software	Citywide	Citywide	180	180	-	-	-	-	-	(180)	-
Process mapping software	Citywide	Citywide	50	50	-	-	-	-	-	(50)	-
Employee costs capitalised under Furniture and Equipment			620	620	-	-	-	-	-	(620)	-
<b>Furniture and Equipment</b>			<b>7,421</b>	<b>2,734</b>	<b>4,038</b>	<b>649</b>	<b>-</b>	<b>(31)</b>	<b>-</b>	<b>(7,390)</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>12,629</b>	<b>3,016</b>	<b>8,964</b>	<b>649</b>	<b>-</b>	<b>(31)</b>	<b>-</b>	<b>(12,598)</b>	<b>-</b>

Capital Works Area	Ward	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE											
Roads											
Local Road Spray Reseal	Citywide	Citywide	1,378	-	1,378	-	-	-	-	(1,378)	-
Local Road Asphalt Resurfacing	Citywide	Citywide	6,029	-	6,029	-	-	-	-	(6,029)	-
Kerb and Channel Rehabilitation	Citywide	Citywide	310	-	310	-	-	-	-	(310)	-
Kerb and Channel Rehabilitation Associated with Road Asphalt Resurfacing	Citywide	Citywide	792	-	792	-	-	-	-	(792)	-
Traffic Management Facilities	Citywide	Citywide	855	855	-	-	-	-	-	(855)	-
Local Area Traffic Management (LATM) Facilities	Citywide	Citywide	420	420	-	-	-	-	-	(420)	-
Annual Road Humps Replacement Program	Citywide	Citywide	105	105	-	-	-	-	-	(105)	-
Aitken Boulevard Duplication -between Marathon Blvd & Grand Blvd	Aitken	Craigieburn	4,349	-	-	-	4,349	(1,618)	-	(2,731)	-
Yirrangran Road, Jacksons Hill to Watsons Road , Road Construction	Jacksons	Sunbury	9,650	9,650	-	-	-	-	-	(9,650)	-
Beacon Hills Crescent Reconstruction	Aitken	Craigieburn	650	-	650	-	-	-	-	(650)	-
Wattlelglen Street Reconstruction	Meadow Valley	Broadmeadows	730	-	730	-	-	-	-	(730)	-
Recon-Macedon St Service Road Sunbury north side b/w Jackson St and No.39	Jacksons	Sunbury	935	-	-	935	-	-	-	(935)	-
Road Design for Capital Works Program	Citywide	Citywide	200	-	200	-	-	-	-	(200)	-
Construct a new pedestrian bridge-Knox Court	Jacksons	Sunbury	159	-	-	159	-	-	-	(159)	-
Malcolm St Bridge over Kalkallo creek	Aitken	Kalkallo	466	-	466	-	-	-	-	(466)	-
Sunbury Depot Renewal Works	Jacksons	Sunbury	409	-	409	-	-	-	-	(409)	-
2021 Blackspot - Construct roundabout at Somerton Rd / Wildwood Rd	Jacksons	Bulla	-	-	-	-	-	(713)	-	713	-
Craigieburn Sports Club - Construct Access Road	Aitken	Craigieburn	430	430	-	-	-	-	-	(430)	-
Boardman Reserve Access Road	Jacksons	Sunbury	120	-	120	-	-	-	-	(120)	-
Saleyard Lane, Sunbury Town Centre - Laneway Streetscape	Jacksons	Sunbury	610	-	610	-	-	-	-	(610)	-
Employee costs capitalised under Roads			500	198	209	18	75	-	-	(500)	-
Roads			29,097	11,658	11,903	1,112	4,424	(2,331)	-	(26,766)	-
Bridges											
Penryn PI rehabilitation, Craigieburn, rear of No.8, Pedestrian Bridge	Aitken	Craigieburn	159	-	159	-	-	-	-	(159)	-
Hayfield Rd Bridge(HL075), Roxburgh Park at Reserve b/w Statesman Ave & Lockwood	Aitken	Roxburgh Park	362	-	362	-	-	-	-	(362)	-
Employee costs capitalised under Bridges			43	-	43	-	-	-	-	(43)	-
Bridges			564	-	564	-	-	-	-	(564)	-
Footpaths and Cycleways											
Meadowlink Path - Seabrook Reserve to Broadmeadows CAD	Meadow Valley	Broadmeadows	200	200	-	-	-	-	-	(200)	-
Footpath Rehabilitation	Citywide	Citywide	3,999	-	3,999	-	-	-	-	(3,999)	-
Walking & Cycling Strategy Implementation	Citywide	Citywide	1,040	1,040	-	-	-	-	-	(1,040)	-
Annandale Road - New Footpath Works	Jacksons	Tullamarine	85	85	-	-	-	-	-	(85)	-
77 Keilor Park Drive - New Footpath Works	Jacksons	Tullamarine	18	18	-	-	-	-	-	(18)	-
New footpath works-Glencairn Drive	Meadow Valley	Greenvale	59	59	-	-	-	-	-	(59)	-
Mt Holden Masterplan	Jacksons	Sunbury	200	200	-	-	-	(500)	-	300	-
New Footpath - McNichol Close on both sides	Meadow Valley	Meadow Heights	12	12	-	-	-	-	-	(12)	-
New Footpath - Haddington Crescent (north side)	Meadow Valley	Greenvale	18	18	-	-	-	-	-	(18)	-
New Footpath - Bronco Court and Nicholson Crescent (south side)	Meadow Valley	Meadow Heights	44	44	-	-	-	-	-	(44)	-
Construct new Footpath in Rocklands Rise	Meadow Valley	Meadow Heights	25	25	-	-	-	-	-	(25)	-
New footpath - Vaughan St	Jacksons	Sunbury	15	15	-	-	-	-	-	(15)	-
Gladstone Park Reserve path upgrade	Meadow Valley	Gladstone Park	126	-	-	126	-	-	-	(126)	-
Malcolm Creek Trail Enhancement Program	Aitken	Craigieburn	66	-	-	66	-	-	-	(66)	-
Construct footpath on East side of Glencairn Dr btw Barrymore Rd and Erskine Ct	Meadow Valley	Greenvale	59	59	-	-	-	-	-	(59)	-
New Footpath in Donald Cameron Drive (20 Merrigann Court to Bus Stop)	Aitken	Roxburgh Park	11	11	-	-	-	-	-	(11)	-
New Footpath in Donald Cameron Drive (30m East off Kirwan Avenue to Bus Stop)	Aitken	Roxburgh Park	4	4	-	-	-	-	-	(4)	-
Employee costs capitalised under Footpath and Cycleways			242	72	162	8	-	-	-	(242)	-
Footpaths and Cycleways			6,223	1,862	4,161	200	-	(500)	-	(5,723)	-

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>Car Parks</b>											
Carpark Resurfacing	Citywide	Citywide	275	-	275	-	-	-	-	(275)	-
Indented Parking on Narrow Streets	Citywide	Citywide	628	628	-	-	-	-	-	(628)	-
Broadmeadows Town Centre - Carpark Construction	Meadow Valley	Broadmeadows	4,830	4,830	-	-	-	-	-	(4,830)	-
Evans Street, Sunbury - Multi-Deck Carpark	Jacksons	Sunbury	8,750	8,750	-	-	-	(15,950)	-	7,200	-
Employee costs capitalised under Car Parks			191	187	4	-	-	-	-	(191)	-
<b>Car Parks</b>			<b>14,674</b>	<b>14,395</b>	<b>279</b>	<b>-</b>	<b>-</b>	<b>(15,950)</b>	<b>-</b>	<b>1,276</b>	<b>-</b>
<b>Drainage</b>											
Drainage Rehabilitation Works	Citywide	Citywide	605	-	605	-	-	-	-	(605)	-
Drainage Infrastructure Upgrade	Citywide	Citywide	335	-	-	335	-	-	-	(335)	-
Fairways Lake -Fairways Boulevard Drainage work	Aitken	Craigieburn	800	-	800	-	-	-	-	(800)	-
Spavin Drive Lake-Stabilize Lake Bank Embankment and Renew Spillway	Jacksons	Sunbury	500	-	500	-	-	-	-	(500)	-
Sports Reserves - External Open Space Drainage around pavilions	Citywide	Citywide	176	176	-	-	-	-	-	(176)	-
Banksia Grove and Birch Avenue, Tullamarine Drainage Upgrade	Jacksons	Tullamarine	550	-	-	550	-	-	-	(550)	-
Employee costs capitalised under Drainage			189	11	122	56	-	-	-	(189)	-
<b>Drainage</b>			<b>3,155</b>	<b>187</b>	<b>2,027</b>	<b>941</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,155)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>			<b>53,713</b>	<b>28,102</b>	<b>18,934</b>	<b>2,253</b>	<b>4,424</b>	<b>(18,781)</b>	<b>-</b>	<b>(34,932)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2021/22</b>			<b>111,496</b>	<b>51,750</b>	<b>33,589</b>	<b>17,059</b>	<b>9,098</b>	<b>(30,532)</b>	<b>-</b>	<b>(80,964)</b>	<b>-</b>

## 4.5.3 Works carried forward from the 2020/21 year

Capital Works Area	Ward	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b> <b>Land Improvements</b>											
Jack Roper Reserve Master Plan Implementation	Meadow Valley	Broadmeadows	170	170	-	-	-	-	-	-	(170)
Jacana Valley Masterplan	Meadow Valley	Jacana	150	-	-	150	-	-	-	-	(150)
Bolinda Road Open Space Master Plan Implementation	Meadow Valley	Campbellfield	349	349	-	-	-	-	-	-	(349)
North West FM Antenna	Meadow Valley	Coolaroo	98	98	-	-	-	-	-	-	(98)
Sports Ground Lighting Audit and Upgrade Program	Citywide	Citywide	321	-	321	-	-	-	-	-	(321)
Open Space and Play Space Upgrades	Citywide	Citywide	2,053	-	-	2,053	-	-	-	-	(2,053)
Annual Sportsground Fence Upgrade Program	Citywide	Citywide	50	-	50	-	-	-	-	-	(50)
Greenvale Recreation Reserve Master Plan	Meadow Valley	Greenvale	1,623	-	-	1,623	-	-	-	-	(1,623)
Hume Central Public Realm Works	Meadow Valley	Broadmeadows	209	209	-	-	-	-	-	-	(209)
Riddell Road Landfill Rehabilitation EPA Requirement	Jacksons	Sunbury	110	-	-	110	-	-	-	-	(110)
Buchan Street Reserve Master Plan Implementation	Meadow Valley	Meadow Heights	100	100	-	-	-	-	-	-	(100)
Dog Off Leash Site Improvements	Citywide	Citywide	214	214	-	-	-	-	-	-	(214)
Willowbrook Recreation Reserve Master Plan	Meadow Valley	Westmeadows	307	-	-	307	-	-	-	-	(307)
D.S. Aitken Recreation Reserve Master Plan	Aitken	Craigieburn	293	-	-	293	-	-	-	-	(293)
Mt Aitken District Recreation Reserve	Aitken	Craigieburn	3,626	3,626	-	-	-	-	-	-	(3,626)
Sunbury Park Master Plan Implementation	Jacksons	Sunbury	643	-	-	643	-	-	-	-	(643)
Bolinda Road Landfill Master Plan Stage 3 Works	Meadow Valley	Campbellfield	473	473	-	-	-	-	-	-	(473)
Construct 4 Rugby Pitches at District Active Reserve Central Area	Aitken	Craigieburn	1,514	1,514	-	-	-	-	-	-	(1,514)
Progress Reserve Master Plan Review and Implementation	Meadow Valley	Coolaroo	642	-	-	642	-	-	-	-	(642)
Derby Street Reserve Site Development Plan	Jacksons	Tullamarine	524	-	-	524	-	-	-	-	(524)
Northern AOS (construction of fields)	Aitken	Craigieburn	359	359	-	-	-	-	-	-	(359)
Dallas Tennis Court Upgrade	Meadow Valley	Dallas	43	-	-	43	-	-	-	-	(43)
Gladstone Park Reserve Fence	Meadow Valley	Gladstone Park	88	-	88	-	-	-	-	-	(88)
Riddell Road Landfill Leachate Management Upgrade	Jacksons	Sunbury	1,861	-	-	1,861	-	-	-	-	(1,861)
Riddell Road Landfill Gas Management	Jacksons	Sunbury	1,431	-	-	1,431	-	-	-	-	(1,431)
Riddell Road Landfill Capping	Jacksons	Sunbury	1,896	-	-	1,896	-	-	-	-	(1,896)
Riddell Road Side Liner Construction	Jacksons	Sunbury	249	-	-	249	-	-	-	-	(249)
Botanical Garden Study	Citywide	Citywide	50	50	-	-	-	-	-	-	(50)
Sunbury Recreation Reserve Netball Courts Upgrade	Jacksons	Sunbury	200	200	-	-	-	-	-	-	(200)
Sports Reserves Car Park Lighting Program	Citywide	Citywide	50	-	-	50	-	-	-	-	(50)
Merri Creek Regional Park	Citywide	Citywide	423	-	-	423	-	-	-	-	(423)
Maffra St Depot Renewal Works Including Truck Wash	Meadow Valley	Coolaroo	200	-	200	-	-	-	-	-	(200)
Merrifield Dog Park grant contribution	Aitken	Mickleham	75	75	-	-	-	-	-	-	(75)
Employee costs capitalised under Land Improvement			652	238	21	393	-	-	-	-	(652)
Land Improvements			21,046	7,675	680	12,691	-	-	-	-	(21,046)
<b>Buildings</b>											
Jacksons Hill VU Site-Building Maintenance	Jacksons	Sunbury	212	-	212	-	-	-	-	-	(212)
Public Toilet Program	Citywide	Citywide	640	-	-	640	-	-	-	-	(640)
Greenhouse Action Plan (18/19 - 21/22)	Citywide	Citywide	633	-	-	633	-	-	-	-	(633)
Portable Building Purchase	Citywide	Citywide	(80)	(80)	-	-	-	-	-	-	80
Merrifield West Northern Community Hub	Aitken	Mickleham	4,510	4,510	-	-	-	-	-	-	(4,510)
Kalkallo Community Centre	Aitken	Kalkallo	540	540	-	-	-	-	-	-	(540)
Mt Aitken District Recreation Reserve Pavilion	Aitken	Craigieburn	492	492	-	-	-	-	-	-	(492)
Craigieburn community centre	Aitken	Craigieburn	123	123	-	-	-	-	-	-	(123)
Cloverton Southern Active Open Space Pavilion 1&2	Aitken	Kalkallo	1,286	1,286	-	-	-	-	-	-	(1,286)
Eric Boardman Reserve Pavilion 2 Upgrade	Jacksons	Sunbury	103	-	-	103	-	-	-	-	(103)
Eric Boardman Reserve Pavilion 3 & Social Room Upgrade	Jacksons	Sunbury	115	-	-	115	-	-	-	-	(115)
Gladstone Park Reserve Sports Pavilion Upgrade	Meadow Valley	Gladstone Park	1,318	-	-	-	1,318	-	-	-	(1,318)
Progress Reserve Pavilion Upgrade	Meadow Valley	Coolaroo	200	-	-	200	-	-	-	-	(200)
Donnybrook Reserve Pavilion Upgrade (John Laffan Reserve)	Aitken	Kalkallo	26	26	-	-	-	-	-	-	(26)
Leo Dineen Reserve Pavilions and social room	Jacksons	Tullamarine	151	-	-	151	-	-	-	-	(151)
Langama Park Pavilion 2	Jacksons	Sunbury	942	942	-	-	-	-	-	-	(942)

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
Jacana Reserve Pavilion and social room	Meadow Valley	Jacana	(10)	-	-	(10)	-	-	-	10	-
Kalkallo Central community hub	Aitken	Kalkallo	308	308	-	-	-	-	-	(308)	-
Merrifield West Southern Community Centre	Aitken	Mickleham	265	265	-	-	-	-	-	(265)	-
Construct Pavilion 1&2 on northern sports ground	Aitken	Mickleham	249	249	-	-	-	-	-	(249)	-
Riddell Rd Landfill & Bolinda Rd Resource Recovery Facility - E-waste acceptance	Meadow Valley	Campbellfield	(157)	(157)	-	-	-	-	-	157	-
Jacksons Hill Arts and Cultural Precinct	Jacksons	Sunbury	650	-	650	-	-	-	-	(650)	-
Eric Boardman Reserve upgrade-new modular building for Pavilion 1	Jacksons	Sunbury	92	-	-	92	-	-	-	(92)	-
Highgate Recreation Reserve - main pavilion extension	Aitken	Craigieburn	18	-	-	-	18	-	-	(18)	-
Craigieburn HGLC Front Entrance Airlock	Aitken	Craigieburn	44	-	-	44	-	-	-	(44)	-
Skate, scooter, BMX strategy Implementation	Citywide	Citywide	70	70	-	-	-	-	-	(70)	-
Installation of screening to rear of carpark at Craigieburn HGLC	Aitken	Craigieburn	110	-	-	110	-	-	-	(110)	-
Craigieburn Indoor facility - Old Leisure Centre	Aitken	Craigieburn	(32)	-	(32)	-	-	-	-	32	-
Broadmeadows GLC Redevelopment	Meadow Valley	Broadmeadows	1,300	-	-	-	1,300	-	-	(1,300)	-
Broadmeadows GLC Tenancy Landlord Works	Meadow Valley	Broadmeadows	300	-	300	-	-	-	-	(300)	-
Greenvale Recreation Reserve - Indoor Cricket Centre	Meadow Valley	Greenvale	(2)	(2)	-	-	-	-	-	2	-
Employee costs capitalised under Buildings			474	282	37	68	87	-	-	(474)	-
<b>Buildings</b>			<b>14,890</b>	<b>8,854</b>	<b>1,167</b>	<b>2,146</b>	<b>2,723</b>	-	-	<b>(14,890)</b>	-
<b>TOTAL PROPERTY</b>			<b>35,936</b>	<b>16,529</b>	<b>1,847</b>	<b>14,837</b>	<b>2,723</b>	-	-	<b>(35,936)</b>	-
<b>PLANT AND EQUIPMENT</b>											
<b>Heritage</b>											
Public Art Project	Citywide	Citywide	79	79	-	-	-	-	-	(79)	-
<b>Heritage</b>			<b>79</b>	<b>79</b>	-	-	-	-	-	<b>(79)</b>	-
<b>Plant and Equipment</b>											
Fleet Capital Replacement Program	Citywide	Citywide	2,778	-	2,778	-	-	-	-	(2,778)	-
Sunbury Seniors Citizen Centre scoping study	Jacksons	Sunbury	45	45	-	-	-	-	-	(45)	-
Broadmeadow Basketball Stadium air-conditioning on court 1 and 2	Meadow Valley	Broadmeadows	68	68	-	-	-	-	-	(68)	-
Employee costs capitalised under Plant and Equipment			36	-	36	-	-	-	-	(36)	-
<b>Plant and Equipment</b>			<b>2,927</b>	<b>113</b>	<b>2,814</b>	-	-	-	-	<b>(2,927)</b>	-
<b>Furniture and Equipment</b>											
Litter Bin Infrastructure Replacement	Citywide	Citywide	38	-	38	-	-	-	-	(38)	-
ICT Infrastructure projects	Citywide	Citywide	403	-	403	-	-	-	-	(403)	-
<b>Furniture and Equipment</b>			<b>441</b>	-	<b>441</b>	-	-	-	-	<b>(441)</b>	-
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>3,447</b>	<b>192</b>	<b>3,255</b>	-	-	-	-	<b>(3,447)</b>	-

Capital Works Area	Ward	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
			\$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
INFRASTRUCTURE											
Roads											
Traffic Management Facilities	Citywide	Citywide	200	200	-	-	-	-	-	(200)	-
Local Area Traffic Management (LATM) Facilities	Citywide	Citywide	150	150	-	-	-	-	-	(150)	-
Wildwood Road South Reconstruction	Jacksons	Wildwood	401	-	401	-	-	-	-	(401)	-
Aitken Boulevard Duplication -between Marathon Blvd & Grand Blvd	Aitken	Craigieburn	1,782	-	-	-	1,782	-	-	(1,782)	-
Yirrangang Road, Jacksons Hill to Watsons Road , Road Construction	Jacksons	Sunbury	825	825	-	-	-	-	-	(825)	-
Somerton Rd & Section Rd Intersection construction	Meadow Valley	Greenvale	3,121	3,121	-	-	-	-	-	(3,121)	-
Sunbury Pop Festival Access Track	Jacksons	Diggers Rest	141	141	-	-	-	-	-	(141)	-
Mitchell St, Kalkallo rural road reconstruction	Aitken	Kalkallo	(46)	-	(46)	-	-	-	-	46	-
Road Rehabilitation for Kiewa Crescent, Dallas b/w Blair St and Riggall St	Meadow Valley	Dallas	567	-	567	-	-	-	-	(567)	-
Road Design for Capital Works Program	Citywide	Citywide	(80)	-	(80)	-	-	-	-	80	-
2021 Blackspot - Construct roundabout at Somerton Rd / Wildwood Rd, Bulla	Jacksons	Bulla	663	-	-	663	-	-	-	(663)	-
Employee costs capitalised under Roads			153	88	17	13	35	-	-	(153)	-
Roads			7,877	4,525	859	676	1,817	-	-	(7,877)	-
Footpaths and Cycleways											
Walking & Cycling Strategy Implementation	Citywide	Citywide	283	283	-	-	-	-	-	(283)	-
Mitchells Lane - New Footpath Works	Jacksons	Sunbury	68	68	-	-	-	-	-	(68)	-
Donnybrook Road Shared Path Construction Merrifield Stage 29	Aitken	Mickleham	68	68	-	-	-	-	-	(68)	-
Mt Holden Masterplan	Jacksons	Sunbury	786	786	-	-	-	-	-	(786)	-
Footpath-Riddle Rd (S side) b/w 85 Riddle Rd (service road) & Strathearn Dr	Jacksons	Sunbury	90	90	-	-	-	-	-	(90)	-
New footpath - Camp Road, Campbellfield	Meadow Valley	Campbellfield	48	48	-	-	-	-	-	(48)	-
Employee costs capitalised under Footpath and Cycleways			54	54	-	-	-	-	-	(54)	-
Footpaths and Cycleways			1,397	1,397	-	-	-	-	-	(1,397)	-
Car Parks											
Broadmeadows Town Centre - Carpark Construction	Meadow Valley	Broadmeadows	4,241	4,241	-	-	-	-	-	(4,241)	-
Seabrook Reserve Access and Carparking	Meadow Valley	Broadmeadows	1,000	1,000	-	-	-	-	-	(1,000)	-
Evans Street, Sunbury - Multi-Deck Carpark	Jacksons	Sunbury	4,900	4,900	-	-	-	-	-	(4,900)	-
Employee costs capitalised under Car Parks			134	134	-	-	-	-	-	(134)	-
Car Parks			10,275	10,275	-	-	-	-	-	(10,275)	-
Drainage											
Drainage Rehabilitation Works	Citywide	Citywide	407	-	407	-	-	-	-	(407)	-
Drainage Infrastructure Upgrade	Citywide	Citywide	209	-	-	209	-	-	-	(209)	-
Fairways Lake -Fairways Boulevard Drainage work	Aitken	Craigieburn	2	-	2	-	-	-	-	(2)	-
Hume Central Implementation - Servicing Infrastructure	Meadow Valley	Broadmeadows	668	668	-	-	-	-	-	(668)	-
Employee costs capitalised under Drainage			81	42	26	13	-	-	-	(81)	-
Drainage			1,367	710	435	222	-	-	-	(1,367)	-
TOTAL INFRASTRUCTURE											
			20,916	16,907	1,294	898	1,817	-	-	(20,916)	-
TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2020/21											
			60,299	33,628	6,396	15,735	4,540	-	-	(60,299)	-

**4.6 Summary of Planned Capital Works Expenditure**  
 For the four years ended 30 June 2025

TOTAL NEW CAPITAL WORKS 2022/23								
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000
<b>PROPERTY</b>								
Land	-	-	-	-	-	-	-	-
Land Improvements	36,602	19,050	4,517	13,035	-	(900)	-	(35,702)
Buildings	49,148	26,829	6,276	4,621	11,422	-	-	(49,148)
<b>Total Property</b>	<b>85,750</b>	<b>45,879</b>	<b>10,793</b>	<b>17,656</b>	<b>11,422</b>	<b>(900)</b>	<b>-</b>	<b>(84,850)</b>
<b>PLANT AND EQUIPMENT</b>								
Heritage	140	140	-	-	-	-	-	(140)
Plant and Equipment	5,183	11	5,172	-	-	-	-	(5,183)
Furniture and Equipment	7,010	2,128	4,166	716	-	(32)	-	(6,978)
<b>Total Plant and Equipment</b>	<b>12,333</b>	<b>2,279</b>	<b>9,338</b>	<b>716</b>	<b>-</b>	<b>(32)</b>	<b>-</b>	<b>(12,301)</b>
<b>INFRASTRUCTURE</b>								
Roads	31,763	14,009	15,700	521	1,533	(1,618)	-	(30,145)
Bridges	260	-	260	-	-	-	(25)	(235)
Footpaths and Cycleways	4,937	1,451	3,310	176	-	-	-	(4,937)
Car Parks	22,863	22,269	293	284	17	(3,072)	-	(19,791)
Drainage	3,505	1,684	724	1,097	-	-	-	(3,505)
<b>TOTAL INFRASTRUCTURE</b>	<b>63,328</b>	<b>39,413</b>	<b>20,287</b>	<b>2,078</b>	<b>1,550</b>	<b>(4,690)</b>	<b>(25)</b>	<b>(58,613)</b>
<b>TOTAL NEW CAPITAL WORKS 2022/23</b>	<b>161,411</b>	<b>87,571</b>	<b>40,418</b>	<b>20,450</b>	<b>12,972</b>	<b>(5,622)</b>	<b>(25)</b>	<b>(155,764)</b>

TOTAL NEW CAPITAL WORKS 2023/24								
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000
<b>PROPERTY</b>								
Land	5,628	5,628	-	-	-	-	-	(5,628)
Land Improvements	39,578	16,945	5,101	14,792	2,740	(1,000)	-	(38,578)
Buildings	31,905	9,642	12,855	6,397	3,011	(2,000)	-	(29,905)
<b>Total Property</b>	<b>77,111</b>	<b>32,215</b>	<b>17,956</b>	<b>21,189</b>	<b>5,751</b>	<b>(3,000)</b>	<b>-</b>	<b>(74,111)</b>
<b>PLANT AND EQUIPMENT</b>								
Heritage	84	84	-	-	-	-	-	(84)
Plant and Equipment	5,175	-	5,175	-	-	-	-	(5,175)
Furniture and Equipment	6,534	2,150	3,959	425	-	(33)	-	(6,501)
<b>Total Plant and Equipment</b>	<b>11,793</b>	<b>2,234</b>	<b>9,134</b>	<b>425</b>	<b>-</b>	<b>(33)</b>	<b>-</b>	<b>(11,760)</b>
<b>INFRASTRUCTURE</b>								
Roads	20,826	1,527	18,533	766	-	(1,618)	-	(19,208)
Bridges	266	-	266	-	-	-	-	(266)
Footpaths and Cycleways	5,289	1,753	3,419	117	-	-	-	(5,289)
Car Parks	2,659	2,139	349	-	171	-	-	(2,659)
Drainage	3,542	1,633	797	1,112	-	-	-	(3,542)
<b>TOTAL INFRASTRUCTURE</b>	<b>32,582</b>	<b>7,052</b>	<b>23,364</b>	<b>1,995</b>	<b>171</b>	<b>(1,618)</b>	<b>-</b>	<b>(30,964)</b>
<b>TOTAL NEW CAPITAL WORKS 2023/24</b>	<b>121,486</b>	<b>41,501</b>	<b>50,454</b>	<b>23,609</b>	<b>5,922</b>	<b>(4,651)</b>	<b>-</b>	<b>(116,835)</b>

TOTAL NEW CAPITAL WORKS 2024/25								
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000
<b>PROPERTY</b>								
Land	-	-	-	-	-	-	-	-
Land Improvements	24,928	9,003	4,298	8,825	2,802	-	-	(24,928)
Buildings	23,259	9,061	5,514	6,019	2,665	(2,000)	-	(21,259)
<b>Total Property</b>	<b>48,187</b>	<b>18,064</b>	<b>9,812</b>	<b>14,844</b>	<b>5,467</b>	<b>(2,000)</b>	<b>-</b>	<b>(46,187)</b>
<b>PLANT AND EQUIPMENT</b>								
Heritage	86	86	-	-	-	-	-	(86)
Plant and Equipment	5,179	-	5,179	-	-	-	-	(5,179)
Furniture and Equipment	6,642	2,125	4,133	384	-	(34)	-	(6,608)
<b>Total Plant and Equipment</b>	<b>11,907</b>	<b>2,211</b>	<b>9,312</b>	<b>384</b>	<b>-</b>	<b>(34)</b>	<b>-</b>	<b>(11,873)</b>
<b>INFRASTRUCTURE</b>								
Roads	22,461	1,578	20,883	-	-	(1,000)	-	(21,461)
Bridges	48	-	48	-	-	-	-	(48)
Footpaths and Cycleways	5,450	1,911	3,539	-	-	-	-	(5,450)
Car Parks	1,353	920	433	-	-	-	-	(1,353)
Drainage	1,477	-	1,010	467	-	-	-	(1,477)
<b>TOTAL INFRASTRUCTURE</b>	<b>30,789</b>	<b>4,409</b>	<b>25,913</b>	<b>467</b>	<b>-</b>	<b>(1,000)</b>	<b>-</b>	<b>(29,789)</b>
<b>TOTAL NEW CAPITAL WORKS 2024/25</b>	<b>90,883</b>	<b>24,684</b>	<b>45,037</b>	<b>15,695</b>	<b>5,467</b>	<b>(3,034)</b>	<b>-</b>	<b>(87,849)</b>



## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2019/20	Forecast 2020/21	Budget 2021/22	Projections 2022/23	2023/24	2024/25	Trend +/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	9.78%	-2.32%	-0.74%	5.95%	3.93%	5.33%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	496.02%	485.95%	389.98%	281.95%	237.18%	260.80%	-
Unrestricted cash	Unrestricted cash / current liabilities		10.14%	130.72%	165.10%	76.55%	47.29%	50.22%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	o
Indebtedness	Non-current liabilities / own source revenue		17.49%	17.21%	16.04%	15.33%	14.62%	13.87%	+
Asset renewal	Asset renewal expenses / Asset depreciation	4	82.66%	96.99%	126.78%	98.26%	109.05%	82.94%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	63.14%	65.08%	63.09%	63.34%	63.08%	63.50%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.38%	0.37%	0.36%	0.36%	0.36%	0.37%	o

Indicator	Measure	Notes	Actual 2019/20	Forecast 2020/21	Budget 2021/22	Projections 2022/23	2023/24	2024/25	Trend +/-
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$3,141.59	\$3,437.44	\$3,495.10	\$3,305.40	\$3,456.81	\$3,464.32	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,981.26	\$1,998.73	\$2,010.50	\$2,044.95	\$2,084.97	\$2,130.92	+

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### Notes to indicators

#### 1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period.

#### 2. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease over the projected periods.

#### 3. Debt compared to rates

No new loans are expected to be required over the projected periods.

#### 4. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

#### 5. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## 6. Schedule of Fees and Charges

This section presents the fees and charges of a statutory/non-statutory (set fee) nature which will be charged in respect to various goods and services during the 2021/22

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
EVENTS					
SMALL EVENT (Under 100 People)					
COMMUNITY	Booking Fee to utilise Council land	Per Event	Set	-	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
COMMERCIAL	Booking Fee to utilise Council land	Per Event	Set	110.00	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
PRIVATE	Booking Fee to utilise Council land	Per Event	Set	-	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
MEDIUM EVENT (Between 101 and 1000 People)					
COMMUNITY	Booking Fee to utilise Council land	Per Event	Set	-	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	6.60	TBA
	Sanitary Bin	Per Unit	Set	33.00	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
COMMERCIAL	Booking Fee to utilise Council land	Per Event	Set	110.00	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
PRIVATE	Booking Fee to utilise Council land	Per 1000 people	Set	38.50	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
LARGE EVENT (Between 1001 and 5,000 People)					
COMMUNITY	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	38.50	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	6.00	TBA
	Sanitary Bin	Per Unit	Set	30.00	TBA
	Toilet Cleaning	Per Clean	Set	70.00	TBA
COMMERCIAL	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	77.00	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	70.00	TBA
PRIVATE	Booking Fee to utilise Council land (per 1000 people)	Per Event	Set	38.50	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
MAJOR EVENT (Between 5,001 and 15,000 People)					
COMMUNITY	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	38.50	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	6.60	TBA
	Sanitary Bin	Per Unit	Set	33.00	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
COMMERCIAL	Booking Fee to utilise Council land (per 1000 people)	Per Event	Set	77.00	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
PRIVATE	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	38.50	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
STATE/REGIONAL EVENT (More than 15,000 People)					
COMMUNITY	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	38.50	TBA

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	6.60	TBA
	Sanitary Bin	Per Unit	Set	33.00	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
COMMERCIAL	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	77.00	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
PRIVATE	Booking Fee to utilise Council land (per 1000 people)	Per 1000 people	Set	38.50	TBA
	Fees for waste support infrastructure:				
	Bin	Per Unit	Set	-	TBA
	Sanitary Bin	Per Unit	Set	-	TBA
	Toilet Cleaning	Per Clean	Set	77.00	TBA
COMMUNITY FACILITIES					
HUME GLOBAL LEARNING CENTRE - CRAIGIEBURN					
	Room Hire/Bookings				
	Meeting Room 3 - Commercial	Per Hour	Set	89.25	89.25
	Meeting Room 3 - Government	Per Hour	Set	61.25	61.25
	Meeting Room 3 - Multiversity	Per Hour	Set	48.00	48.00
	Meeting Room 3 - Community	Per Hour	Set	35.00	35.00
	Meeting Room 3 - Commercial	Half Day	Set	318.75	318.75
	Meeting Room 3 - Government	Half Day	Set	218.75	218.75
	Meeting Room 3 - Multiversity	Half Day	Set	172.00	172.00
	Meeting Room 3 - Community	Half Day	Set	125.00	125.00
	Meeting Room 3 - Commercial	Full Day	Set	561.00	561.00
	Meeting Room 3 - Government	Full Day	Set	385.00	385.00
	Meeting Room 3 - Multiversity	Full Day	Set	305.00	305.00
	Meeting Room 3 - Community	Full Day	Set	220.00	220.00
	Meeting Room 4 - Commercial	Per Hour	Set	89.25	89.25
	Meeting Room 4 - Government	Per Hour	Set	61.25	61.25
	Meeting Room 4 - Multiversity	Per Hour	Set	48.00	48.00
	Meeting Room 4 - Community	Per Hour	Set	35.00	35.00
	Meeting Room 4 - Commercial	Half Day	Set	318.75	318.75
	Meeting Room 4 - Government	Half Day	Set	218.75	218.75
	Meeting Room 4 - Multiversity	Half Day	Set	172.00	172.00
	Meeting Room 4 - Community	Half Day	Set	125.00	125.00
	Meeting Room 4 - Commercial	Full Day	Set	561.00	561.00
	Meeting Room 4 - Government	Full Day	Set	385.00	385.00
	Meeting Room 4 - Multiversity	Full Day	Set	305.00	305.00
	Meeting Room 4 - Community	Full Day	Set	220.00	220.00
	Meeting Room 3-4 Combined - Commercial	Half Day	Set	637.50	637.50
	Meeting Room 3-4 Combined - Government	Half Day	Set	437.50	437.50
	Meeting Room 3-4 Combined - Community	Half Day	Set	250.00	250.00
	Meeting Room 3-4 Combined - Commercial	Full Day	Set	1,198.50	1,198.50
	Meeting Room 3-4 Combined - Government	Full Day	Set	822.50	822.50
	Meeting Room 3-4 Combined - Community	Full Day	Set	470.00	470.00
	Computer Training Room 5 excl computers- Commercial	Per Hour	Set	89.25	89.25
	Computer Training Room 5 excl computers- Government	Per Hour	Set	61.25	61.25
	Computer Training Room 5 with computers- Multiversity	Per Hour	Set	55.00	55.00
	Computer Training Room 5 excl computers- Community	Per Hour	Set	35.00	35.00
	Computer Training Room 5 excl computers- Commercial	Half Day	Set	318.75	318.75
	Computer Training Room 5 excl computers- Government	Half Day	Set	218.75	218.75
	Computer Training Room 5 with computers- Multiversity	Half Day	Set	200.00	200.00
	Computer Training Room 5 excl computers- Community	Half Day	Set	125.00	125.00
	Computer Training Room 5 excl computers- Commercial	Full Day	Set	561.00	561.00
	Computer Training Room 5 excl computers- Government	Full Day	Set	385.00	385.00
	Computer Training Room 5 with computers- Multiversity	Full Day	Set	358.00	358.00
	Computer Training Room 5 excl computers- Community	Full Day	Set	220.00	220.00
	Computer Training Room 5 with computers- Commercial	Per Hour	Set	102.00	102.00
	Computer Training Room 5 with computers- Government	Per Hour	Set	70.00	70.00
	Computer Training Room 5 with computers- Community	Per Hour	Set	40.00	40.00
	Computer Training Room 5 with computers- Commercial	Half Day	Set	369.75	369.75
	Computer Training Room 5 with computers- Government	Half Day	Set	253.75	253.75
	Computer Training Room 5 with computers- Community	Half Day	Set	145.00	145.00
	Computer Training Room 5 with computers- Commercial	Full Day	Set	663.00	663.00
	Computer Training Room 5 with computers- Government	Full Day	Set	455.00	455.00
	Computer Training Room 5 with computers- Community	Full Day	Set	260.00	260.00
	Conference Room 1 - Commercial	Per Hour	Set	153.00	153.00
	Conference Room 1 - Government	Per Hour	Set	105.00	105.00
	Conference Room 1 - Multiversity	Per Hour	Set	82.50	82.50
	Conference Room 1 - Community	Per Hour	Set	60.00	60.00
	Conference Room 1 - Commercial	Half Day	Set	573.75	573.75
	Conference Room 1 - Government	Half Day	Set	393.75	393.75
	Conference Room 1 - Multiversity	Half Day	Set	310.00	310.00
	Conference Room 1 - Community	Half Day	Set	225.00	225.00
	Conference Room 1 - Commercial	Full Day	Set	1,071.00	1,071.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Conference Room 1 - Government	Full Day	Set	735.00	735.00
	Conference Room 1 - Multiversity	Full Day	Set	578.00	578.00
	Conference Room 1 - Community	Full Day	Set	420.00	420.00
	Conference Room 2 - Commercial	Per Hour	Set	153.00	153.00
	Conference Room 2 - Government	Per Hour	Set	105.00	105.00
	Conference Room 2 - Multiversity	Per Hour	Set	82.50	82.50
	Conference Room 2 - Community	Per Hour	Set	60.00	60.00
	Conference Room 2 - Commercial	Half Day	Set	573.75	573.75
	Conference Room 2 - Government	Half Day	Set	393.75	393.75
	Conference Room 2 - Multiversity	Half Day	Set	310.00	310.00
	Conference Room 2 - Community	Half Day	Set	225.00	225.00
	Conference Room 2 - Commercial	Full Day	Set	1,071.00	1,071.00
	Conference Room 2 - Government	Full Day	Set	735.00	735.00
	Conference Room 2 - Multiversity	Full Day	Set	578.00	578.00
	Conference Room 2 - Community	Full Day	Set	420.00	420.00
	Conference Room 1-2 Combined - Commercial	Half Day	Set	1,147.50	1,147.50
	Conference Room 1-2 Combined - Government	Half Day	Set	787.50	787.50
	Conference Room 1-2 Combined - Multiversity	Half Day	Set	620.00	620.00
	Conference Room 1-2 Combined - Community	Half Day	Set	450.00	450.00
	Conference Room 1-2 Combined - Commercial	Full Day	Set	2,218.50	2,218.50
	Conference Room 1-2 Combined - Government	Full Day	Set	1,522.50	1,522.50
	Conference Room 1-2 Combined - Multiversity	Full Day	Set	1,196.00	1,196.00
	Conference Room 1-2 Combined - Community	Full Day	Set	870.00	870.00
	The Pod - Commercial	Per Hour	Set	51.00	51.00
	The Pod - Government	Per Hour	Set	35.00	35.00
	The Pod - Community	Per Hour	Set	20.00	20.00
	The Pod - Commercial	Half Day	Set	165.75	165.75
	The Pod - Government	Half Day	Set	113.75	113.75
	The Pod - Community	Half Day	Set	65.00	65.00
	The Pod - Commercial	Full Day	Set	255.00	255.00
	The Pod - Government	Full Day	Set	175.00	175.00
	The Pod - Community	Full Day	Set	100.00	100.00
					-
	Kitchen - Room 13	Set Fee	Set	50.00	50.00
	Percolated Coffee - per person	1/2 Day	Set	1.50	1.65
	Percolated Coffee - per person	Full Day	Set	3.00	3.30
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50
	Tablecloth Hire - Grey	Per Cloth	Set	15.00	15.00
	After Hour Staff Surcharge	Per Hour	Set	80.00	80.00
	Biscuits	2 pack	Set	0.50	0.55
HUME GLOBAL LEARNING CENTRE - SUNBURY					
	Conference Room 1 - Commercial	Per Hour	Set	127.50	127.50
	Conference Room 1 - Government	Per Hour	Set	87.45	87.45
	Conference Room 1 - Multiversity	Per Hour	Set	69.00	69.00
	Conference Room 1 - Community	Per Hour	Set	50.00	50.00
	Conference Room 1 - Commercial	Half Day	Set	471.75	470.80
	Conference Room 1 - Government	Half Day	Set	323.75	323.75
	Conference Room 1 - Multiversity	Half Day	Set	255.00	255.00
	Conference Room 1 - Community	Half Day	Set	185.00	184.80
	Conference Room 1 - Commercial	Full Day	Set	867.00	865.70
	Conference Room 1 - Government	Full Day	Set	595.00	595.00
	Conference Room 1 - Multiversity	Full Day	Set	467.50	467.50
	Conference Room 1 - Community	Full Day	Set	340.00	339.90
					-
	Conference Room 2 - Commercial	Per Hour	Set	127.50	127.50
	Conference Room 2 - Government	Per Hour	Set	87.45	87.45
	Conference Room 2 - Multiversity	Per Hour	Set	69.00	69.00
	Conference Room 2 - Community	Per Hour	Set	50.00	50.00
	Conference Room 2 - Commercial	Half Day	Set	471.75	470.80
	Conference Room 2 - Government	Half Day	Set	323.75	323.75
	Conference Room 2 - Multiversity	Half Day	Set	255.00	255.00
	Conference Room 2 - Community	Half Day	Set	185.00	184.80
	Conference Room 2 - Commercial	Full Day	Set	867.00	865.70
	Conference Room 2 - Government	Full Day	Set	595.00	594.00
	Conference Room 2 - Multiversity	Full Day	Set	467.50	467.50
	Conference Room 2 - Community	Full Day	Set	340.00	339.90
					-
	Conference Room 3 - Commercial	Per Hour	Set	127.50	127.50
	Conference Room 3 - Government	Per Hour	Set	87.45	87.45
	Conference Room 3 - Multiversity	Per Hour	Set	69.00	69.00
	Conference Room 3 - Community	Per Hour	Set	50.00	50.00
	Conference Room 3 - Commercial	Half Day	Set	471.75	470.80
	Conference Room 3 - Government	Half Day	Set	323.75	323.75
	Conference Room 3 - Multiversity	Half Day	Set	255.00	255.00
	Conference Room 3 - Community	Half Day	Set	185.00	184.80
	Conference Room 3 - Commercial	Full Day	Set	867.00	865.70
	Conference Room 3 - Government	Full Day	Set	595.00	594.00
	Conference Room 3 - Multiversity	Full Day	Set	467.50	467.50
	Conference Room 3 - Community	Full Day	Set	340.00	339.90
					-
	Conference Room 4 - Commercial	Per Hour	Set	127.50	127.50
	Conference Room 4 - Government	Per Hour	Set	87.45	87.45
	Conference Room 4 - Multiversity	Per Hour	Set	69.00	69.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Conference Room 4 - Community	Per Hour	Set	50.00	50.00
	Conference Room 4 - Commercial	Half Day	Set	471.75	470.80
	Conference Room 4 - Government	Half Day	Set	323.75	323.75
	Conference Room 4 - Multiversity	Half Day	Set	255.00	255.00
	Conference Room 4 - Community	Half Day	Set	185.00	184.80
	Conference Room 4 - Commercial	Full Day	Set	867.00	865.70
	Conference Room 4 - Government	Full Day	Set	595.00	594.00
	Conference Room 4 - Multiversity	Full Day	Set	467.50	467.50
	Conference Room 4 - Community	Full Day	Set	340.00	339.90
	Conference Room 1 & 2 - Commercial	Per Hour	Set	153.00	152.90
	Conference Room 1 & 2 - Government	Per Hour	Set	105.00	104.50
	Conference Room 1 & 2 - Multiversity	Per Hour	Set	82.50	82.50
	Conference Room 1 & 2 - Community	Per Hour	Set	60.00	60.00
	Conference Room 1 & 2 - Commercial	Half Day	Set	573.75	572.00
	Conference Room 1 & 2 - Government	Half Day	Set	393.75	393.75
	Conference Room 1 & 2 - Multiversity	Half Day	Set	310.00	310.00
	Conference Room 1 & 2 - Community	Half Day	Set	225.00	224.95
	Conference Room 1 & 2 - Commercial	Full Day	Set	1,071.00	1,071.00
	Conference Room 1 & 2 - Government	Full Day	Set	735.00	734.80
	Conference Room 1 & 2 - Multiversity	Full Day	Set	577.50	577.50
	Conference Room 1 & 2 - Community	Full Day	Set	420.00	418.00
	Conference Room 3 & 4 - Commercial	Per Hour	Set	153.00	152.90
	Conference Room 3 & 4 - Government	Per Hour	Set	105.00	104.50
	Conference Room 3 & 4 - Multiversity	Per Hour	Set	82.50	82.50
	Conference Room 3 & 4 - Community	Per Hour	Set	60.00	60.00
	Conference Room 3 & 4 - Commercial	Half Day	Set	573.75	572.00
	Conference Room 3 & 4 - Government	Half Day	Set	393.75	393.75
	Conference Room 3 & 4 - Multiversity	Half Day	Set	310.00	310.00
	Conference Room 3 & 4 - Community	Half Day	Set	225.00	224.95
	Conference Room 3 & 4 - Commercial	Full Day	Set	1,071.00	1,071.00
	Conference Room 3 & 4 - Government	Full Day	Set	735.00	734.80
	Conference Room 3 & 4 - Multiversity	Full Day	Set	577.50	577.50
	Conference Room 3 & 4 - Community	Full Day	Set	420.00	418.00
	Conference Room ALL - Commercial	Half Day	Set	1,147.50	1,146.20
	Conference Room ALL - Government	Half Day	Set	787.50	786.50
	Conference Room ALL - Multiversity	Half Day	Set	620.00	620.00
	Conference Room ALL - Community	Half Day	Set	450.00	449.90
	Conference Room ALL - Commercial	Full Day	Set	2,218.50	2,211.00
	Conference Room ALL - Government	Full Day	Set	1,522.50	1,518.00
	Conference Room ALL - Multiversity	Full Day	Set	1,196.25	1,196.25
	Conference Room ALL - Community	Full Day	Set	870.00	869.00
	Meeting Room 6 (IT Training) Including Computers - Commercial	Per Hour	Set	102.00	102.00
	Meeting Room 6 (IT Training) Including Computers - Government	Per Hour	Set	70.00	70.00
	Meeting Room 6 (IT Training) Including Computers - Community	Per Hour	Set	40.00	40.00
	Meeting Room 6 (IT Training) Including Computers - Commercial	Half Day	Set	369.75	368.50
	Meeting Room 6 (IT Training) Including Computers - Government	Half Day	Set	253.75	253.00
	Meeting Room 6 (IT Training) Including Computers - Community	Half Day	Set	145.00	145.00
	Meeting Room 6 (IT Training) Including Computers - Commercial	Full Day	Set	663.00	660.00
	Meeting Room 6 (IT Training) Including Computers - Government	Full Day	Set	455.00	455.00
	Meeting Room 6 (IT Training) Including Computers - Community	Full Day	Set	260.00	260.00
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Per Hour	Set	89.25	89.25
	Meeting Room 6 (IT Training) Excluding Computers - Government	Per Hour	Set	61.25	61.25
	Meeting Room 6 (IT Training) Excluding Computers - Community	Per Hour	Set	35.00	35.00
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Half Day	Set	318.45	318.45
	Meeting Room 6 (IT Training) Excluding Computers - Government	Half Day	Set	218.35	218.35
	Meeting Room 6 (IT Training) Excluding Computers - Community	Half Day	Set	125.00	125.00
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Full Day	Set	561.00	561.00
	Meeting Room 6 (IT Training) Excluding Computers - Government	Full Day	Set	385.00	385.00
	Meeting Room 6 (IT Training) Excluding Computers - Community	Full Day	Set	220.00	220.00
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Per Hour	Set	99.00	99.00
	Meeting Room 5 Including Computers (Multiversity) - Government	Per Hour	Set	66.00	66.00
	Meeting Room 5 Including Computers (Multiversity) - Multiversity	Per Hour	Set	55.00	55.00
	Meeting Room 5 Including Computers (Multiversity) - Community	Per Hour	Set	38.50	38.50
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Half Day	Set	368.50	368.50
	Meeting Room 5 Including Computers (Multiversity) - Government	Half Day	Set	253.00	253.00
	Meeting Room 5 Including Computers (Multiversity) - Multiversity	Half Day	Set	200.00	200.00
	Meeting Room 5 Including Computers (Multiversity) - Community	Half Day	Set	143.00	143.00
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Full Day	Set	660.00	660.00
	Meeting Room 5 Including Computers (Multiversity) - Government	Full Day	Set	451.00	451.00
	Meeting Room 5 Including Computers (Multiversity) - Multiversity	Full Day	Set	357.50	357.50
	Meeting Room 5 Including Computers (Multiversity) - Community	Full Day	Set	258.50	258.50
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Per Hour	Set	88.00	88.00
	Meeting Room 5 Excluding Computers (Multiversity) - Government	Per Hour	Set	60.50	60.50
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Per Hour	Set	33.00	33.00
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Half Day	Set	318.45	318.45
	Meeting Room 5 Excluding Computers (Multiversity) - Government	Half Day	Set	218.35	218.35
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Half Day	Set	125.00	125.00
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Full Day	Set	561.00	561.00
	Meeting Room 5 Excluding Computers (Multiversity) - Government	Full Day	Set	385.00	385.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Full Day	Set	220.00	220.00
	Meeting Room 1 - Commercial	Per Hour	Set	51.00	51.00
	Meeting Room 1 - Commercial	Per Hour	Set	165.75	165.75
	Meeting Room 1 - Commercial	Per Hour	Set	255.00	255.00
	Meeting Room 1 - Government	Half Day	Set	35.00	35.00
	Meeting Room 1 - Government	Half Day	Set	113.75	113.75
	Meeting Room 1 - Government	Half Day	Set	175.00	175.00
	Meeting Room 1 - Community	Full Day	Set	20.00	20.00
	Meeting Room 1 - Community	Full Day	Set	65.00	65.00
	Meeting Room 1 - Community	Full Day	Set	100.00	100.00
	Meeting Room 2 - Commercial	Per Hour	Set	51.00	51.00
	Meeting Room 2 - Commercial	Per Hour	Set	165.75	165.75
	Meeting Room 2 - Commercial	Per Hour	Set	255.00	255.00
	Meeting Room 2 - Government	Half Day	Set	35.00	35.00
	Meeting Room 2 - Government	Half Day	Set	113.75	113.75
	Meeting Room 2 - Government	Half Day	Set	175.00	175.00
	Meeting Room 2 - Community	Full Day	Set	20.00	20.00
	Meeting Room 2 - Community	Full Day	Set	65.00	65.00
	Meeting Room 2 - Community	Full Day	Set	100.00	100.00
	Meeting Room 3 - Commercial	Per Hour	Set	98.20	98.20
	Meeting Room 3 - Government	Per Hour	Set	67.40	67.40
	Meeting Room 3 - Community	Per Hour	Set	38.50	38.50
	Meeting Room 3 - Commercial	Half Day	Set	350.65	350.65
	Meeting Room 3 - Government	Half Day	Set	240.65	240.65
	Meeting Room 3 - Community	Half Day	Set	137.50	137.50
	Meeting Room 3 - Commercial	Full Day	Set	617.10	617.10
	Meeting Room 3 - Government	Full Day	Set	423.50	423.50
	Meeting Room 3 - Community	Full Day	Set	242.00	242.00
	Meeting Room 4 - Commercial	Per Hour	Set	98.20	98.20
	Meeting Room 4 - Government	Per Hour	Set	67.40	67.40
	Meeting Room 4 - Community	Per Hour	Set	38.50	38.50
	Meeting Room 4 - Commercial	Half Day	Set	350.65	350.65
	Meeting Room 4 - Government	Half Day	Set	240.65	240.65
	Meeting Room 4 - Community	Half Day	Set	137.50	137.50
	Meeting Room 4 - Commercial	Full Day	Set	617.10	617.10
	Meeting Room 4 - Government	Full Day	Set	423.50	423.50
	Meeting Room 4 - Community	Full Day	Set	242.00	242.00
BROADMEADOWS TOWN HALL					
	Main Hall - Commercial	Half Day	Set	1,958.00	1,958.00
	Main Hall - Government	Half Day	Set	1,344.20	1,344.20
	Main Hall - Community	Half Day	Set	770.00	770.00
	Main Hall - Commercial	Full Day	Set	3,844.50	3,844.50
	Main Hall - Government	Full Day	Set	2,640.00	2,640.00
	Main Hall - Community	Full Day	Set	1,507.00	1,507.00
	Meeting Room 1 (Main Floor) - Commercial	Per Hour	Set	107.80	107.80
	Meeting Room 1 (Main Floor) - Government	Per Hour	Set	73.70	73.70
	Meeting Room 1 (Main Floor) - Community	Per Hour	Set	42.35	42.35
	Meeting Room 1 (Main Floor) - Commercial	Half Day	Set	375.10	375.10
	Meeting Room 1 (Main Floor) - Government	Half Day	Set	257.40	257.40
	Meeting Room 1 (Main Floor) - Community	Half Day	Set	147.40	147.40
	Meeting Room 1 (Main Floor) - Commercial	Full Day	Set	649.00	649.00
	Meeting Room 1 (Main Floor) - Government	Full Day	Set	445.50	445.50
	Meeting Room 1 (Main Floor) - Community	Full Day	Set	254.10	254.10
	Meeting Room 2 (Main Floor) - Commercial	Per Hour	Set	61.60	61.60
	Meeting Room 2 (Main Floor) - Government	Per Hour	Set	42.35	42.35
	Meeting Room 2 (Main Floor) - Community	Per Hour	Set	24.20	24.20
	Meeting Room 2 (Main Floor) - Commercial	Half Day	Set	194.70	194.70
	Meeting Room 2 (Main Floor) - Government	Half Day	Set	134.20	134.20
	Meeting Room 2 (Main Floor) - Community	Half Day	Set	77.00	77.00
	Meeting Room 2 (Main Floor) - Commercial	Full Day	Set	294.80	294.80
	Meeting Room 2 (Main Floor) - Government	Full Day	Set	203.50	203.50
	Meeting Room 2 (Main Floor) - Community	Full Day	Set	115.50	115.50
	Meeting Room 3 (2nd Floor) - Commercial	Per Hour	Set	107.80	107.80
	Meeting Room 3 (2nd Floor) - Government	Per Hour	Set	73.70	73.70
	Meeting Room 3 (2nd Floor) - Community	Per Hour	Set	42.35	42.35
	Meeting Room 3 (2nd Floor) - Commercial	Half Day	Set	375.10	375.10
	Meeting Room 3 (2nd Floor) - Government	Half Day	Set	257.40	257.40
	Meeting Room 3 (2nd Floor) - Community	Half Day	Set	147.40	147.40
	Meeting Room 3 (2nd Floor) - Commercial	Full Day	Set	649.00	649.00
	Meeting Room 3 (2nd Floor) - Government	Full Day	Set	445.50	445.50
	Meeting Room 3 (2nd Floor) - Community	Full Day	Set	254.10	254.10
	Meeting Room 4 (2nd Floor) - Commercial	Per Hour	Set	107.80	107.80
	Meeting Room 4 (2nd Floor) - Government	Per Hour	Set	73.70	73.70
	Meeting Room 4 (2nd Floor) - Community	Per Hour	Set	42.35	42.35
	Meeting Room 4 (2nd Floor) - Commercial	Half Day	Set	375.10	375.10
	Meeting Room 4 (2nd Floor) - Government	Half Day	Set	257.40	257.40
	Meeting Room 4 (2nd Floor) - Community	Half Day	Set	147.40	147.40
	Meeting Room 4 (2nd Floor) - Commercial	Full Day	Set	649.00	649.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Meeting Room 4 (2nd Floor) - Government	Full Day	Set	445.50	445.50
	Meeting Room 4 (2nd Floor) - Community	Full Day	Set	254.10	254.10
CRAIGIEBURN FUNCTIONS LOUNGE					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Seniors Room - Commercial	Per Hour	Set	17.50	17.50
	Seniors Room - Government	Per Hour	Set	12.50	12.50
	Seniors Room - Community	Per Hour	Set	10.00	10.00
	Functions Room - Commercial	Per Hour	Set	52.50	52.50
	Functions Room - Government	Per Hour	Set	37.50	37.50
	Functions Room - Community	Per Hour	Set	30.00	30.00
	Functions Room - Function Rate	Per Function	Set	500.00	500.00
	Combined Room - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
	Kitchen Fee	Per Function	Set	50.00	55.00
COMMUNITY HALL CRAIGIEBURN (GUIDE HALL)					
	Hall & Kitchen - Commercial	Per Hour	Set	35.00	35.00
	Hall & Kitchen - Government	Per Hour	Set	25.00	25.00
	Hall & Kitchen - Community	Per Hour	Set	20.00	20.00
	Function Rate	Per Function	Set	400.00	400.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
COMMUNITY HALL TULLAMARINE					
	Hall & Meeting Room - Commercial	Per Hour	Set	52.50	52.50
	Hall & Meeting Room - Government	Per Hour	Set	37.50	37.50
	Hall & Meeting Room - Community	Per Hour	Set	30.00	30.00
	Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	500.00
	Meeting Bond	Per Meeting	Set	200.00	200.00
	Key Bond	Per Key	Set	200.00	200.00
	Kitchen Fee	Per Function	Set	50.00	50.00
ROXBURGH PARK RECREATION CENTRE					
	Activity Room - Commercial	Per Hour	Set	35.00	35.00
	Activity Room - Government	Per Hour	Set	25.00	25.00
	Activity Room - Community	Per Hour	Set	20.00	20.00
	Activity Room - Function Rate	Per Function	Set	400.00	400.00
	Function Room - Commercial	Per Hour	Set	35.00	35.00
	Function Room - Government	Per Hour	Set	25.00	25.00
	Function Room - Community	Per Hour	Set	20.00	20.00
	Function Room - Function Rate	Per Function	Set	400.00	400.00
	Combined Rooms - Activity & Function - Commercial	Per Hour	Set	70.00	70.00
	Combined Rooms - Activity & Function - Government	Per Hour	Set	50.00	50.00
	Combined Rooms - Activity & Function - Community	Per Hour	Set	40.00	40.00
	Combined Rooms - Activity & Function - Function Rate	Per Function	Set	500.00	500.00
	Function Bond	Per Function	Set	400.00	440.00
	Meeting Bond	Per Meeting	Set	200.00	200.00
	Key Bond	Per Key	Set	200.00	200.00
	Kitchen Fee	Per Function	Set	50.00	55.00
JACK MCKENZIE (BULLA HALL)					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Function Room - Commercial	Per Hour	Set	52.50	52.50
	Function Room - Government	Per Hour	Set	37.50	37.50
	Function Room - Community	Per Hour	Set	30.00	30.00
	Combined Rooms - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
	Kitchen Fee	Per Function	Set	50.00	55.00
MEADOW HEIGHTS COMMUNITY CENTRE					
	Court Hire - Commercial	Per Hour	Set	52.50	52.50
	Court Hire - Government	Per Hour	Set	37.50	37.50

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Court Hire - Community	Per Hour	Set	30.00	30.00
	Room - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
	Kitchen Fee	Per Function	Set	50.00	55.00
DALLAS TENNIS CENTRE HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	35.00	35.00
	Hall & Kitchen - Government	Per Hour	Set	25.00	25.00
	Hall & Kitchen - Community	Per Hour	Set	20.00	20.00
	Hall & Kitchen - Function Rate	Per Function	Set	400.00	400.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
SUNBURY LEISURE CENTRE					
	Function Lounge - Commercial	Per Hour	Set	52.50	52.50
	Function Lounge - Government	Per Hour	Set	37.50	37.50
	Function Lounge - Community	Per Hour	Set	30.00	30.00
	Function Lounge - Function Rate	Per Function	Set	500.00	500.00
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Activity Lounge - Commercial	Per Hour	Set	52.50	52.50
	Activity Lounge - Government	Per Hour	Set	37.50	37.50
	Activity Lounge - Community	Per Hour	Set	30.00	30.00
	Activity Lounge - Function Rate	Per Function	Set	500.00	500.00
	Sun Lounge - Commercial	Per Hour	Set	17.50	17.50
	Sun Lounge - Government	Per Hour	Set	12.50	12.50
	Sun Lounge - Community	Per Hour	Set	10.00	10.00
	Sun Lounge - Function Rate	Per Function	Set	250.00	250.00
	Multipurpose Room - Commercial	Per Hour	Set	17.50	17.50
	Multipurpose Room - Government	Per Hour	Set	12.50	12.50
	Multipurpose Room - Community	Per Hour	Set	10.00	10.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
GOONAWARRA COMMUNITY CENTRE					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Hall Left - Commercial	Per Hour	Set	35.00	35.00
	Hall Left - Government	Per Hour	Set	25.00	25.00
	Hall Left - Community	Per Hour	Set	20.00	20.00
	Hall Right - Commercial	Per Hour	Set	35.00	35.00
	Hall Right - Government	Per Hour	Set	25.00	25.00
	Hall Right - Community	Per Hour	Set	20.00	20.00
	Combined Rooms - Hall Left & Right - Commercial	Per Hour	Set	70.00	77.00
	Combined Rooms - Hall Left & Right - Government	Per Hour	Set	50.00	55.00
	Combined Rooms - Hall Left & Right - Community	Per Hour	Set	40.00	44.00
	Combined Rooms - Function Rate	Per Function	Set	500.00	500.50
	Whole Venue - Commercial	Per Hour	Set	87.50	87.50
	Whole Venue - Government	Per Hour	Set	62.50	62.50
	Whole Venue - Community	Per Hour	Set	50.00	50.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
	Kitchen Fee	Per Function	Set	50.00	55.00
MEMORIAL HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	52.50	52.50
	Hall & Kitchen - Government	Per Hour	Set	37.50	37.50
	Hall & Kitchen - Community	Per Hour	Set	30.00	30.00
	Super Room - Commercial	Per Hour	Set	17.50	17.50
	Super Room - Government	Per Hour	Set	12.50	12.50
	Super Room - Community	Per Hour	Set	10.00	10.00
	Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	550.00



BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
	Kitchen Fee	Per Function	Set	50.00	55.00
GREENVALE HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	35.00	35.00
	Hall & Kitchen - Government	Per Hour	Set	25.00	25.00
	Hall & Kitchen - Community	Per Hour	Set	20.00	20.00
	Hall & Kitchen - Function Rate	Per Function	Set	400.00	400.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
CAMPBELLFIELD COMMUNITY CENTRE					
	Main Hall & Alcove - Commercial	Per Hour	Set	52.50	52.50
	Main Hall & Alcove - Government	Per Hour	Set	37.50	37.50
	Main Hall & Alcove - Community	Per Hour	Set	30.00	30.00
	Small Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Small Meeting Room - Government	Per Hour	Set	12.50	12.50
	Small Meeting Room - Community	Per Hour	Set	10.00	10.00
	Hall & Kitchen - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
	Kitchen Fee	Per Function	Set	50.00	55.00
EVANS STREET ENVIRONMENT CENTRE	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Meeting Bond	Per Meeting	Set	200.00	200.00
	Key Bond	Per Key	Set	200.00	200.00
BLUEBIRD WAY COMMUNITY ROOM	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
ANNADALE COMMUNITY ROOM	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
CLEVELAND DRIVE COMMUNITY ROOM	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Function Rate	Per Function	Set	250.00	275.00
	Function Bond	Per Function	Set	500.00	550.00
	Meeting Bond	Per Meeting	Set	200.00	220.00
	Key Bond	Per Key	Set	200.00	220.00
STATUTORY PLANNING AND BUILDING CONTROL SERVICES					
LAND USE PLANNING:					
	Secondary Consent amendment Fee	Per Application	Set	515.00	530.00
	Planning Infringement Fee	Per Application	Statutory	1,322.30	TBA
	Planning Property Information Fee - Residential	Per Application	Set	169.15	175.00
	Planning Property Information Fee - Commercial	Per Application	Set	193.25	200.00
	Advertising Fee(Per Unit)	Per Application	Set	14.75	15.00
	Sign on Site Fee	Per Application	Set	220.00	242.00
	Extension of Time For Permit	Per Application	Set	271.90	280.00
	Subdivision Inspection fee - 2nd and Subsequent Inspection	Per Application	Set	308.90	310.00
	Amendment to a Live Planning Application - Post Advertising	Per Application	Statutory	Variable	Variable
SUBDIVISION CERTIFICATION:					
	Certification Fee of a plan of subdivision	Each	Statutory	174.80	TBA
	Alteration of certified plan	Each	Statutory	111.10	TBA
	Amendment of a certified plan	Each	Statutory	140.70	TBA
FEE FOR PERMIT APPLICATION					
SINGLE DWELLING	Class 1. Change or allow a new use of the land	Per Application	Statutory	1,318.10	TBA
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	N/A	TBA
	Class 2. Up to \$10,000	Per Application	Statutory	199.90	TBA

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Class 3. \$10,001 to \$100,000	Per Application	Statutory	629.40	TBA
	Class 4. \$100,001 to \$500,000	Per Application	Statutory	1,288.50	TBA
	Class 5. \$500,001 to \$1M	Per Application	Statutory	1,392.10	TBA
	Class 6. \$1M to \$2M	Per Application	Statutory	1,495.80	TBA
VICSMART	Class 7. Up to \$10,000	Per Application	Statutory	199.90	TBA
	Class 8. More than \$10,000	Per Application	Statutory	429.50	TBA
	Class 9. VicSmart application to subdivide or consolidate land	Per Application	Statutory	199.90	TBA
ALL OTHER DEVELOPMENT	Class 10. Up to \$100,000	Per Application	Statutory	1,147.80	TBA
	Class 11. \$100,001 to \$1M	Per Application	Statutory	1,547.60	TBA
	Class 12. \$1M to \$5M	Per Application	Statutory	3,413.70	TBA
	Class 13. \$5M to \$15M	Per Application	Statutory	8,700.90	TBA
	Class 14. \$15M to \$50M	Per Application	Statutory	25,658.30	TBA
	Class 15. More than \$50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	57,670.10	TBA
SUBDIVISION	Class 16. Subdivide an existing building	Per Application	Statutory	1,318.10	TBA
	Class 17. Subdivide land into 2 lots	Per Application	Statutory	1,318.10	TBA
	Class 18. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1,318.10	TBA
	Class 19. To subdivide land (\$1,240.70 for each 100 lots created)	Per Application	Statutory	1,318.10	TBA
	Class 20. To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or move a right of way; or To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per Application	Statutory	1,318.10	TBA
	Class 21. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1,318.10	TBA
FEE TO AMEND APPLICATION					
SINGLE DWELLING	Class 1. Change or allow a new use of the land	Per Application	Statutory	1,318.10	TBA
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	1,318.10	TBA
	Class 2. Up to \$10,000	Per Application	Statutory	199.90	TBA
	Class 3. \$10,001 to \$100,000	Per Application	Statutory	629.40	TBA
	Class 4. \$100,001 to \$500,000	Per Application	Statutory	1,288.50	TBA
	Class 5. \$500,001 to \$1M	Per Application	Statutory	1,392.10	TBA
	Class 6. \$1M to \$2M	Per Application	Statutory	1,495.80	TBA
VICSMART	Class 7. Up to \$10,000	Per Application	Statutory	199.90	TBA
	Class 8. More than \$10,000	Per Application	Statutory	429.50	TBA
	Class 9. VicSmart application to subdivide or consolidate land	Per Application	Statutory	199.90	TBA
ALL OTHER DEVELOPMENT	Class 10. Up to \$100,000	Per Application	Statutory	1,147.80	TBA
	Class 11. \$100,001 to \$1M	Per Application	Statutory	1,547.60	TBA
	Class 12. \$1M to \$5M	Per Application	Statutory	3,413.70	TBA
	Class 13. \$5M to \$15M	Per Application	Statutory	3,413.70	TBA
	Class 14. \$15M to \$50M	Per Application	Statutory	3,413.70	TBA
	Class 15. More than \$50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	3,413.70	TBA
SUBDIVISION	Class 16. Subdivide an existing building	Per Application	Statutory	1,318.10	TBA
	Class 17. Subdivide land into 2 lots	Per Application	Statutory	1,318.10	TBA
	Class 18. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1,318.10	TBA
	Class 19. To subdivide land (\$1,240.70 for each 100 lots created)	Per Application	Statutory	1,318.10	TBA
	Class 20. To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or move a right of way; or To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per Application	Statutory	1,318.10	TBA
	Class 21. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1,318.10	TBA
	Copy of Planning Permit	Per Application	Set	94.00	100.00
	Copy of Permit Related A4 Pages	Per Application	Set	55.55	60.00
	Copy of Endorsed Plans	Per Application	Set	124.65	130.00
	Request for Demolition	Per Application	Statutory	83.10	TBA
DISPENSATIONS					
	Report & Consent App	Each	Statutory	290.40	TBA
	S57 Mbs Sitting Consent Fee	Each	Set	795.65	1,044.95
	Build Over Easement Consents	Each	Set	615.30	635.00
	Section 173 Agreements	Each	Set	659.80	880.00
	Public Protection	Each	Statutory	296.15	TBA
ASSET PROTECTION PERMITS					
	Asset Protection Permits	Per Permit	Set	439.20	455.00
	Multi Unit Development - Additional Unit Fee	Per Permit	Set	137.90	145.00
	Storm Water Connection Permit	Per Permit	Statutory	144.70	TBA
	Additional Inspections	Per Inspection	Set	218.60	220.00
BUILDING PERMIT FEES (WORK INSIDE HUME)					
	Class 1A Alterations & Class 10 Domestic Outbuildings (Excludes Class 1A Additions)	Per Permit	Set	827.50	855.00
	Class 1A Dwelling Additions	Per Permit	Set	1,718.65	1,770.00
	Class 1A New Dwellings	Per Permit	Set	2,562.35	2,640.00
	Class 2 - 9 Alterations (Not Additions)	Per Permit	Set	2,572.65	2,650.00
	Class 2 - 9 Additions	Per Permit	Set	3,182.70	3,280.00
	Class 2 - 9 New Buildings	Per Permit	Set	4,890.75	5,040.00
	Demolitions	Per Permit	Set	1,718.65	1,770.00
	Cancel Building Order	Per Permit	Set	772.50	795.00
	Occupancy Permit Fee	Per Permit	Set	1,044.95	1,080.00
	Occupancy Permit Fee - Bc Termination	Per Permit	Set	2,572.65	2,650.00
	Extension Of Time	Per Permit	Set	567.60	585.00
	Additional Inspections Fee	Per Inspection	Set	212.20	220.00
BUILDING PERMIT VARIATIONS: SIGNIFICANT CHANGES TO PERMIT DETAILS AND DESIGN		Per Unit	Set	450.00	465.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
LODGEMENT FEES	Lodgement Fee - Minimum	Per Enquiry	Statutory	121.90	TBA
BUILDING INFORMATION	Property Information Fee	Per Enquiry	Statutory	47.20	TBA
	Title Search	Per Enquiry	Set	97.85	100.00
	Plan Copying Domestic	Each	Set	175.05	180.00
	Plan Copying Commercial	Each	Set	334.20	345.00
	A4	Per Sheet	Set	3.60	4.00
	A3	Per Sheet	Set	5.95	6.00
	Large Sheets	Per Sheet	Set	37.15	40.00
POOL REGISTER FEES	Pool Registration Fee	Per Registration	Statutory	31.84	31.85
	Pool Registration Search Fee	Per Registration	Statutory	47.24	47.25
	Certificate of barrier compliance (CBC) lodgement fee	Per lodgement	Statutory	NA	20.45
	Certificate of barrier non-compliance (CBNC) lodgement fee	Per lodgement	Statutory	NA	385.05
STRATEGIC PLANNING					
AMEND PLANNING SCHEME:	Amend Planning Scheme - Application	Per Application	Statutory	3,050.90	3,050.90
	Amend Planning Scheme - Consider Submission	Per Application	Statutory	15,121.00	15,121.00
	Amend Planning Scheme - Adoption	Per Application	Statutory	481.30	481.30
ECONOMIC DEVELOPMENT					
START NORTH					
Individual	Day Pass - Daily	Daily	Set	30.00	30.00
Individual	Flexible workspace (Part time)	Monthly	Set	200.00	200.00
Individual	Flexible workspace (Full time)	Monthly	Set	300.00	300.00
Individual	Permanent workspace	Monthly	Set	400.00	400.00
Individual	Permanent workspace (additional member)	Monthly	Set	200.00	200.00
Private Office	Starter office space	Monthly	Set	850.00	850.00
Private Office	Premium office space	Monthly	Set	1,100.00	1,100.00
Private Office	Professional office space	Monthly	Set	1,600.00	1,600.00
Partner Program	Flexible workspace (Part time Custom)	Monthly	Set	100.00	100.00
Partner Program	Flexible workspace (Full time Custom)	Monthly	Set	150.00	150.00
Short Term Events	Events	Periodic	Set	Variable	Variable
Meeting Room	Meeting Room G.01	Hourly	Set	20.00	20.00
Meeting Room	Meeting Room G.02	Hourly	Set	20.00	20.00
Product	Small Locker Hire	Monthly	Set	15.00	15.00
Product	Large Locker Hire	Monthly	Set	20.00	20.00
Product	Mailbox Hire	Monthly	Set	20.00	20.00
Product	Mailbox and Small Locker Combo Hire	Monthly	Set	30.00	30.00
Product	Mailbox and Large Locker Combo Hire	Monthly	Set	35.00	35.00
SUBDIVISIONAL DEVELOPMENT					
SUBD CONSTRUCTION SUPERVISION FEE	(Percentage Of Actual Cost Of Construction)	No of Lots	Statutory	0.75%	0.75%
	Supervision (Percentage Of Actual Cost)	No of Lots	Statutory	2.50%	2.50%
	Reserve Plan Checking And Supervision	Per Hectare	Set	18,000.00	18,450.00
FINANCE AND PROPERTY DEVELOPMENT					
	Failure to Vote (Maximum fine set by Returning Officer)	Fine	Statutory	0.00	-
	Election Fine Debt Processing Fee	Fine	Set	0.00	-
LAND CERTIFICATES:	Land Information Certificates	Per Cert	Statutory	27.00	28.00
RATEABLE -PER COLLECTION	(1St Collection Inc. In Rates)				
	If 80Lt Bin - Discount Applied To Rates	Per Bin	Set	20.20	20.50
(ADDITIONAL TO 1ST BIN)	Garbage 140 Litre Bin	Per Bin	Set	151.20	153.40
	Garbage 240 Litre Bin	Per Bin	Set	261.60	265.50
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	113.30	115.00
	Garbage 80 Litre Bin	Per Bin	Set	87.10	88.40
	Organics 140 Litre Bin	Per Bin	Set	83.90	85.10
	Organics 240 Litre Bin	Per Bin	Set	106.70	108.30
	Recycle 140 Litre Bin	Per Bin	Set	68.90	69.90
	Recycle 240 Litre Bin	Per Bin	Set	68.90	69.90
	Recycle 360 Litre Bin	Per Bin	Set	103.10	104.60
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	33.60	34.10
NON RATEABLE - 1ST COLLECTION	Garbage 140 Litre Bin	Per Bin	Set	151.20	153.40
	Garbage 240 Litre Bin	Per Bin	Set	261.60	265.50
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	113.30	115.00
	Garbage 80 Litre Bin	Per Bin	Set	87.10	88.40
	Organics 140 Litre Bin	Per Bin	Set	83.90	85.10
	Organics 240 Litre Bin	Per Bin	Set	106.70	108.30
	Recycle 140 Litre Bin	Per Bin	Set	68.90	69.90
	Recycle 240 Litre Bin	Per Bin	Set	68.90	69.90
	Recycle 360 Litre Bin	Per Bin	Set	103.10	104.60
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	33.60	34.10
	Duplicate rate notice per property	Per Notice	Set	16.50	16.70
VALUATIONS	Sale Of Revaluation (Rateable)	Per Assess.	Set	Variable	Variable
SUPPLEMENTARY VALUATIONS	State Revenue Office (Rateable)	Per Assess.	Set	3.85	4.10
	City West Water	Per Assess.	Set	49.00	50.45
	Yarra Valley Water	Per Assess.	Set	49.00	50.45

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	State Revenue Office (Non-Rateable)	Per Assess.	Set	7.70	8.25
OBJECTIONS	State Revenue Office - Land Tax Objections	Per Hour	Set	TBA	TBA
	Application For Temp Signage On Council Land	No Of Signage's	Set	121.00	110.00
INFORMATION AND TECHNOLOGY					
GIS MAP SALES	GIS Map Sales	Per Item	Set	Variable	Variable
GOVERNANCE					
FOI	Application Fee	Fee	Statutory	29.60	29.60
	Processing Fee (Per Hour)	Per Hour	Statutory	22.20	22.20
	Photocopy	Per A4	Statutory	0.20	0.20
	Photocopy	Per A3	Set	2.00	2.00
	Photocopy	Per A1	Set	10.00	10.00
	Failure to Vote (Maximum fine set by Returning Officer)	Fine	Statutory	83.00	83.00
	Election Fine Debt Processing Fee	Fine	Set	63.00	63.00
PUBLIC HEALTH SERVICE					
PUBLIC HEALTH:	Request for Information/Health Orders (Solicitor Info)	Per Request	Set	500.00	525.00
SEPTIC TANK APPLICATION FEES:	New Septic Installation	Per Application	Statutory	725.00	750.00
	Permit to Alter Septic	Per Application	Statutory	480.00	500.00
FOOD PREMISES - NOT MORE THAN 5 PERSONS ARE EMPLOYED.	Transfer Fee - Class 1	No of Emp.	Statutory	412.50	425.00
	Transfer Fee - Class 2	No of Emp.	Statutory	350.00	362.50
	Transfer Fee - Class 3	No of Emp.	Statutory	260.00	270.00
	New Registration Class 1 Q1	No of Emp.	Statutory	740.00	760.00
	New Registration Class 1 Q2	No of Emp.	Statutory	540.00	560.00
	New Registration Class 1 Q3	No of Emp.	Statutory	1,145.00	1,180.00
	New Registration Class 1 Q4	No of Emp.	Statutory	950.00	980.00
	New Registration Class 2 Q1	No of Emp.	Statutory	675.00	695.00
	New Registration Class 2 Q2	No of Emp.	Statutory	505.00	520.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,030.00	1,060.00
	New Registration Class 2 Q4	No of Emp.	Statutory	850.00	875.00
	New Registration Class 3 Q1	No of Emp.	Statutory	585.00	605.00
	New Registration Class 3 Q2	No of Emp.	Statutory	460.00	475.00
	New Registration Class 3 Q3	No of Emp.	Statutory	850.00	875.00
	New Registration Class 3 Q4	No of Emp.	Statutory	710.00	730.00
FOOD PREMISES - CLASS 1 REGISTRATION	Class 1 Renewal	No of Emp.	Statutory	825.00	850.00
	Per Person Increase	No of Emp.	Statutory	26.00	27.00
FOOD PREMISES - CLASS 2 REGISTRATION	Class 2 Renewal	No of Emp.	Statutory	700.00	725.00
	Class 2 Renewal (Private School Canteen)	No of Emp.	Statutory	350.00	360.00
	Per Person Increase	No of Emp.	Statutory	26.00	27.00
FOOD PREMISES - CLASS 3 REGISTRATION	Class 3 Renewal	No of Emp.	Statutory	520.00	540.00
	Class 3 Renewal (Private School Canteen)	No of Emp.	Statutory	260.00	270.00
	Per Person Increase	No of Emp.	Statutory	26.00	27.00
	Stretrader -Class 2 Renewal	Per Temp/Mobile	Statutory	700.00	725.00
	Stretrader -Class 3 Renewal	Per Temp/Mobile	Statutory	520.00	540.00
	Stretrader - Community Group	Per Temp/Mobile	Statutory	150.00	155.00
	Stretrader - Component Community Group	Per Temp/Mobile	Statutory	75.00	80.00
	Stretrader -Business- Short Term	Per Temp/Mobile	Statutory	265.00	275.00
	Stretrader - Component	Per Temp/Mobile	Statutory	265.00	275.00
	New Registration Class 2 Q1	No of Emp.	Statutory	680.00	695.00
	New Registration Class 2 Q2	No of Emp.	Statutory	510.00	520.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,000.00	1,060.00
	New Registration Class 2 Q4	No of Emp.	Statutory	825.00	875.00
	New Registration Class 3 Q1	No of Emp.	Statutory	565.00	605.00
	New Registration Class 3 Q2	No of Emp.	Statutory	445.00	475.00
	New Registration Class 3 Q3	No of Emp.	Statutory	825.00	875.00
	New Registration Class 3 Q4	No of Emp.	Statutory	695.00	730.00
	Community group	No of Emp.	Statutory	150.00	155.00
	Community group - 6 month trade	No of Emp.	Statutory	75.00	75.00
PHWB ACT	Application fee	Per Premises	Statutory	235.00	245.00
	Annual Registration Renewal Fee	Per Premises	Statutory	190.00	200.00
	Transfer Fee	Per Premises	Statutory	95.00	100.00
PER NUMBER OF PERSONS/CAPACITY					
	Application fee	No of Persons	Statutory	235.00	245.00
UP TO 10 PERSONS	Annual Registration Renewal Fee	No of Persons	Statutory	330.00	340.00
	Transfer of Registration	No of Persons	Statutory	165.00	170.00
	Additional beds over 10		Statutory	6.50	7.00
CARAVAN PARK ACT FEES:	Long term site	No of Persons	Statutory	1,525.45	1,525.45
	Short term site	No of Persons	Statutory	1,007.10	1,007.10
	Application Fee	Per Premises	Statutory	N/A	300.00
Up to 2 Pools	Annual Registration Renewal Fee	Per Premises	Statutory	N/A	300.00
3 or more pools	Annual Registration Renewal Fee	Per Premises	Statutory	N/A	400.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
Up to 2 Pools	Transfer Fee	Per Premises	Statutory	N/A	150.00
3 or more pools	Transfer Fee	Per Premises	Statutory	N/A	200.00
<b>CITY LAWS</b>					
PARKING SERVICES	Parking Infringement Notice	Pin	Statutory	Variable	Variable
	Abandoned Vehicles (Minimum)	Each	Set	409.00	449.90
	Impounded Vehicles (Heavy)	Each	Set	Variable	Variable
	Failure To Comply To Cut Grass (Fine).	Each	Statutory	1,632.00	1,632.00
	Up To 1000 Sq. M	Each	Set	422.75	465.05
	1000 To 2000 Sq. M	Each	Set	441.50	485.65
	2001 To 5000 Sq. M	Each	Set	540.00	594.00
	5001 To 2 Hectares	Each	Set	Variable	Variable
	Greater Than 2 Hectares	Each	Set	Variable	Variable
	Rubbish removal	Each	Set	Variable	Variable
SOLICITOR COSTS & FINES	Legal Fees	Each	Set	Variable	Variable
ICE CREAM VANS	Ice Cream Vendors Permit (Per Annum)	Per Annum	Set	967.00	967.00
DISPLAY GOODS	Display Goods	Each	Set	125.00	150.00
OUTDOOR EATING	Outdoor Eating Facilities	Each	Set	212.00	212.00
ROADSIDE VENDING	Itinerant Trader	Per Annum	Set	967.00	967.00
ANIMAL CONTROL	Animal Infringements	Each	Statutory	Variable	Variable
NEW REQUIREMENT OF DOMESTIC ANIMALS ACT 1994	Schedule 1 Cats	Each	Set	65.00	65.00
	Concessional Rebate 50%	Each	Set	34.60	34.60
	Schedule 2 Cats	Each	Set	24.00	24.00
	Concessional Rebate 50%	Each	Set	14.10	14.10
	Schedule 1 Dogs	Each	Set	100.00	100.00
	Concessional Rebate 50%	Each	Set	52.00	52.00
	Schedule 2 Dogs	Each	Set	36.10	36.10
	Concessional Rebate 50%	Each	Set	20.20	20.20
	Domestic Animal Business	Each	Set	345.00	345.00
	Surrender Fee	Per Animal	Set	90.00	90.00
MORE THAN 2 ANIMALS	Annual Permit	Per Annum	Set	62.00	62.00
DANGEROUS DOG COLLAR:	X Large	Each	Set	96.15	105.75
	Large	Each	Set	87.30	96.05
	Medium	Each	Set	79.95	87.95
	Restricted Breed Sign	Each	Set	49.00	53.90
FEES :	Impounded Stock	Per Animal	Set	275.50	302.50
	Impounded Stock (O:T)	Per Animal	Set	450.00	495.00
HEAVY MOTOR VEHICLE					
	Heavy Motor Vehicle Permit	Each	Set	213.10	231.10
LOCAL LAW INFRINGEMENTS					
	Impound small items	Each	Set	120.20	120.20
<b>LEISURE CENTRES AND SPORT</b>					
RESERVE CAT. ONE	Senior Group Fee	Per Season	Set	13,467.25	13,736.60
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	7,407.00	7,555.15
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	11,447.15	11,676.10
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	5,386.90	5,494.65
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	11,447.15	11,676.10
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	11,447.15	11,676.10
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	5,386.90	5,494.65
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	7,407.00	7,555.15
RESERVE CAT. TWO	Senior Group Fee	Per Season	Set	5,414.00	5,522.30
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	2,977.75	3,037.30
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	4,601.90	4,693.95
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	2,165.65	2,208.95
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	4,601.90	4,693.95
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	4,601.90	4,693.95
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	2,165.65	2,208.95
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	2,977.75	3,037.30
RESERVE CAT. THREE	Senior Group Fee	Per Season	Set	1,743.00	1,777.90
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	958.60	977.80
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	1,481.60	1,511.20
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	697.20	711.10
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	1,481.60	1,511.20
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	1,481.60	1,511.20
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	697.20	711.10
	Female Group With Less Than 25 Participants (45%)		Set	958.60	977.80
RESERVE CAT. FOUR	Senior Group Fee	Per Season	Set	389.50	397.30
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	214.20	218.50
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	331.00	337.60
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	155.80	158.90
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	331.00	337.60
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	331.00	337.60

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	155.80	158.90
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	214.20	218.50
RESERVE CASUAL HIRE (COMMUNITY)	Casual Hire - Sport Oval	Per Hour	Set	12.40	12.60
PAVILION CASUAL HIRE (COMMUNITY)	Casual Hire - Pavilion	Per Hour	Set	12.40	12.60
RESERVE CASUAL HIRE (COMMERCIAL)	Casual Hire - Sport Oval	Per Hour	Set	24.70	25.20
PAVILION CASUAL HIRE (COMMERCIAL)	Casual Hire - Pavilion	Per Hour	Set	24.70	25.20
RESERVE PERSONAL TRAINING	Personal Training Hire - Sports Oval	Monthly	Set	135.00	137.70
	Court Hire Off Peak (Commercial)	Per Hour	Set	48.30	49.25
	Court Hire Sports Associations/Clubs	Per Hour	Set	36.05	36.75
	Court Hire Schools	Per Hour	Set	36.05	36.75
	Court Hire Community (Not For Profit)	Per Hour	Set	36.05	36.75
	Bond	Per Function	Set	500.00	500.00
TENNIS CLUBS/COURTS & ASSOCIATED PAVILIONS					
HIRE FEES	Sunbury Lawn Tennis Club	Per Annum	Set	13,381.55	13,649.20
	Bulla Village Tennis Club	Per Annum	Set	1,520.25	1,550.65
	Greenvale Tennis Club	Per Annum	Set	3,188.80	3,252.60
	Craigieburn Tennis Club	Per Annum	Set	1,991.25	2,031.10
	Mickleham Memorial Tennis Club	Per Annum	Set	1,355.05	1,382.15
HUME TENNIS & COMMUNITY CENTRE					
HIRE FEES	Function Rate	Per Function	Set	360.50	360.50
	Community Rooms 1, 2 & 3	Per Hour	Set	36.05	36.05
	Bond	Per Function	Set	500.00	500.00
WESTMEADOWS COMMUNITY CENTRE					
HIRE FEES	Function Rate	Per Function	Set	360.50	360.50
	Hall (Per Hour)	Per Hour	Set	47.90	47.90
	Bond	Per Function	Set	500.00	500.00
MICKLEHAM COMMUNITY CENTRE					
HIRE FEES	Function Rate	Per Function	Set	360.50	360.50
	Hall (Per Hour)	Per Hour	Set	47.90	47.90
	Bond	Per Function	Set	500.00	500.00
GREENVALE RECREATION CENTRE					
HIRE FEES	Function Rate 1 ( Function Room Only Rooms 2 & 3 )	Per Function	Set	618.00	618.00
	Function Room 2 & 3 (Per Hour)	Per Hour	Set	74.15	74.15
	Bond For Function	Per Function	Set	500.00	500.00
	Court Hire Peak (Commercial)	Per Hour	Set	72.10	73.55
	Court Hire Off Peak (Commercial)	Per Hour	Set	51.50	52.55
	Court Hire Sports Associations/Clubs	Per Hour	Set	36.05	36.75
	Court Hire Schools	Per Hour	Set	36.05	36.75
	Court Hire Community (Not For Profit)	Per Hour	Set	36.05	36.75
	Room 1 Hire	Per Hour	Set	36.05	36.05
	Room 4 Hire	Per Hour	Set	36.05	36.05
SUNBURY RESERVE STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	74.15	75.65
	Court Hire Off Peak	Per Hour	Set	49.45	50.45
	Court Hire Sports Associations/Clubs	Per Hour	Set	36.05	36.75
	Court Hire Schools	Per Hour	Set	36.05	36.75
	Court Hire Community (Not For Profit)	Per Hour	Set	36.05	36.75
BOARDMAN RESERVE STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	74.15	75.65
	Court Hire Off Peak	Per Hour	Set	49.45	50.45
	Function Room (Per Hour)	Per Hour	Set	71.60	73.05
	Activities Room (Per Hour)	Per Hour	Set	47.40	48.35
	Bond For Function	Per Function	Set	500.00	500.00
	Court Hire Sports Associations/Clubs	Per Hour	Set	36.05	36.75
	Court Hire Schools	Per Hour	Set	36.05	36.75
	Court Hire Community (Not For Profit)	Per Hour	Set	36.05	36.75
CRAIGIEBURN SPORTS STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	74.15	75.65
	Court Hire Off Peak	Per Hour	Set	49.45	50.45
	Court Hire Sports Associations/Clubs	Per Hour	Set	36.05	36.75
	Court Hire Schools	Per Hour	Set	36.05	36.75
	Court Hire Community (Not For Profit)	Per Hour	Set	36.05	36.75
	Room Hire - Creche	Per Hour	Set	69.00	69.00
	Room Hire - Aerobics	Per Hour	Set	69.00	69.00
CRAIGIEBURN ATHLETICS CENTRE					

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
HIRE FEES	Local Schools	Per Session	Set	56.65	57.80
	Non Local Schools	Per Session	Set	90.65	92.45
	Casual	Per Hour	Set	135.95	138.65
	Athletics Coaching	Per Hour	Set	56.65	57.80
	Lights Per Hour	Per Hour	Set	22.65	23.10
	Equipment Hire (Use Of Equipment/Set Up/Pack Up)	Per Hour	Set	113.30	115.55
CRAIGIEBURN HOCKEY CENTRE					
HIRE FEES	Local Schools	Per Session	Set	28.85	29.45
	Non Local Schools	Per Session	Set	45.30	46.20
	Casual	Per Hour	Set	68.00	69.35
	Lights Per Hour	Per Hour	Set	22.65	23.10
	Equipment Hire	Per Hour	Set	22.65	23.10
SQUASH					
	Court Hire Peak	Per Hour	Set	32.35	33.00
	Court Hire Off Peak	Per Hour	Set	16.15	16.45
	Equipment Hire	Per Hour	Set	NA	2.00
FACILITY KEY REPLACEMENTS	Bi-Lock Key	Per Item	Set	NA	18.70
	Standard Key	Per Item	Set	NA	9.90
POOL ENTRY					
	Adult Swim	PER PERSON	Set	8.20	8.20
	Child Swim (3 YEARS AND ABOVE)	PER PERSON	Set	5.15	5.15
	Student	PER PERSON	Set	5.15	5.15
	Concession (Health Care Card/Pensioner)	PER PERSON	Set	4.00	4.00
	Family Swim (2 Adults + 2 Children)	PER FAMILY	Set	20.60	20.60
	School	PER STUDENT	Set	3.75	4.40
	Community Group entry	PER PERSON	Set	5.00	4.40
	Physio hire	PER PERSON	Set	-	7.00
	Spectator Fee	PER PERSON	Set	2.80	2.80
	Waterslide	PER PERSON	Set	6.10	6.10
	Spa / Sauna / Steam	PER PERSON	Set	6.10	6.10
	Swim / Spa / Sauna / Steam - Adult	PER PERSON	Set	14.30	14.30
	Swim/ Spa / Sauna / Steam - Student	PER PERSON	Set	11.25	11.25
	Swim/ Spa / Sauna / Steam - Concession	PER PERSON	Set	10.10	10.10
	Squad/Group/Club/Child	PER PERSON	Set	6.60	6.60
	Adult 5 session pass	PER PERSON	Set	32.80	32.80
	Concession 5 session pass	PER PERSON	Set	16.00	16.00
	Child 5 session pass	PER PERSON	Set	20.60	20.60
	Lane Hire 50m - Community	PER LANE	Set	64.70	64.70
	Lane Hire 50m - Commercial	PER LANE	Set	129.40	129.40
	Lane Hire 25m - Community	PER LANE	Set	38.80	38.80
	Lane Hire 25m - Commercial	PER LANE	Set	77.60	77.60
	Splash Swim School Pool	PER POOL	Set	232.30	232.30
	Splash Swim School Pool - Community	PER LANE	Set	30.10	30.10
	Splash Swim School Pool - Commercial	PER LANE	Set	60.20	60.20
	Indoor Pool 50 m hire	PER POOL	Set	338.50	338.50
	Indoor Pool hire 25m	PER POOL	Set	232.30	232.30
	Warm water program pool - Full	PER POOL	Set	164.80	164.80
	Warm water program pool - Half	PER POOL	Set	115.35	115.35
	Warm water program pool - Quarter	PER POOL	Set	80.75	80.75
	Physio classes	PER PERSON	Set	15.25	15.25
	Splash Birthday Party (catering included)	PER PERSON	Set	24.70	24.70
	Splash Birthday Party with slides (catering included)	PER PERSON	Set	30.40	30.40
LEARN TO SWIM (40 week program)					
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson				
	1 Child	PER FORTNIGHT	Set	30.85	30.85
	2 Children	PER FORTNIGHT	Set	28.70	28.70
	3 Children	PER FORTNIGHT	Set	27.45	27.45
	4 Children	PER FORTNIGHT	Set	26.20	26.20
	5 Children	PER FORTNIGHT	Set	25.00	25.00
	6 Children	PER FORTNIGHT	Set	23.75	23.75
	7 Children	PER FORTNIGHT	Set	22.50	22.50
LEARN TO SWIM (46 week program)					
	Learn to Swim (per child / 1/2 hr class) in group lesson				
	All students - per child	PER CLASS	Set	14.60	15.60
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights				
	All students - per child	PER FORTNIGHT	Set	29.90	29.90
LEARN TO SWIM (48 week program)					
	Learn to Swim (per child / 1/2 hr class) in group lesson				
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights	PER FORTNIGHT	Set	-	31.10
FITNESS ENTRY					
	Adult Casual Gym	PER PERSON	Set	28.00	28.00
	Student Casual Gym	PER PERSON	Set	18.20	18.20
	Concession Casual	PER PERSON	Set	18.20	18.20
	Adult Group Fitness	PER PERSON	Set	15.25	15.25
	Concession Group Fitness	PER PERSON	Set	9.90	9.90
	Older adults Group Fitness	PER PERSON	Set	9.90	9.90
	Group Fitness 5 session	PER PASS	Set	61.00	61.00
	Adult Virtual Group Fitness Class	PER PERSON	Set	-	12.20
	Concession Virtual Group Fitness Class	PER PERSON	Set	-	7.90

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
MEMBERSHIPS					
	Silver Adult - Aquatic or Gymnasium or Group fitness	PER FORTNIGHT	Set	31.20	31.20
	Silver Student - Aquatic or Gymnasium or Group fitness	PER FORTNIGHT	Set	20.30	20.30
	Silver Concession - Aquatic or Gymnasium or Group fitness	PER FORTNIGHT	Set	15.60	15.60
	Gold adult	PER FORTNIGHT	Set	43.50	43.50
	Gold student	PER FORTNIGHT	Set	28.30	28.30
	Gold concession	PER FORTNIGHT	Set	21.75	21.75
	Platinum adult	PER FORTNIGHT	Set	49.70	49.70
	Platinum student	PER FORTNIGHT	Set	32.30	32.30
	Platinum concession	PER FORTNIGHT	Set	24.85	24.85
MISC. MEMBERSHIP ITEMS					
	Joining Fee	PER PERSON	Set	54.00	54.00
	Transfer Fee	PER PERSON	Set	60.50	60.50
	Suspension Fee	PER PERSON	Set	24.20	24.20
BROADMEADOWS NETBALL STADIUM					
	Court Hire Peak	Per Hour	Set	74.15	74.15
	Court Hire Off Peak	Per Hour	Set	49.45	49.45
	Court Hire Sports Associations/Clubs	Per Hour	Set	36.05	36.05
	Court Hire Schools	Per Hour	Set	36.05	36.05
	Court Hire Community (Not For Profit)	Per Hour	Set	36.05	36.05
ROOM HIRE					
	Splash Group Fitness or Cycle or Mind Body Studio Hire	Per Hour	Set	66.85	66.85
CHILDREN PROGRAMS					
CHILDCARE					
	Centre Use				
	Child Per Hour	PER HOUR	Set	5.90	5.90
	10 x 1hr visit Pass	PER VISIT PASS	Set	53.10	53.10
	Occasional Care				
	Child Per Hour	PER HOUR	Set	7.20	7.20
	Child 3 hour Visit	PER VISIT	Set	21.60	21.60
KINDER GYM					
	Per Term (avg 10 weeks)	PER TERM	Set	140.00	140.00
CORPORATE SUPPORT					
HIRE FEES					
GLADSTONE PARK COMMUNITY CENTRE	Permanent Bookings - Playgroup	Per Hour	Set	9.45	9.45
	Permanent Bookings	Per Hour	Set	24.60	24.60
	Casual Bookings	Per Hour	Set	36.25	36.25
	Casual Bookings - Sunday To Friday	Per Day	Set	491.35	491.35
	Refundable Bond For Casual Bookings	Bond	Set	491.35	491.35
	Public Liability Insurance	Per Booking	Set	22.45	22.45
WESTMEADOWS HALL	Permanent Bookings	Per Hour	Set	18.15	18.15
	Casual Bookings	Per Function	Set	303.80	303.80
	Refundable Bond For Casual Bookings	Bond	Set	502.65	502.65
	Public Liability Insurance	Per Booking	Set	22.45	22.45
ASSETS					
Storm Water Information	Drainage Information Fee	Each	Set	184.80	184.80
Asset Protection Permits	Drainage Investigation Fee	Each	Set	671.00	671.00
Local Law Infringements	Residential Parking Permit (Third Permit)	Each	Set	23.00	25.00
ENVIRONMENTAL SERVICES					
	Infringements 2764 45U(2)	Each	Statutory	322.00	TBA
	Litter 2765	Each	Statutory	322.00	TBA
	Litter 2766 45E	Each	Statutory	322.00	TBA
	Litter 2767	Each	Statutory	645.00	TBA
	Litter 2769 45N(1)	Each	Statutory	322.00	TBA
	Litter 2770 45S	Each	Statutory	1,612.00	TBA
	Litter 2771 45P(3)	Each	Statutory	322.00	TBA
	Litter 2772 45Q(2)	Each	Statutory	322.00	TBA
	Litter 2774	Each	Statutory	1,290.00	TBA
	Litter 2775	Each	Statutory	322.00	TBA
	Litter 2776 45U(1)	Each	Statutory	322.00	TBA
	Litter 5599	Each	Statutory	1,934.00	TBA
	Graffiti 7251 7(1)	Each	Statutory	806.00	TBA
	Graffiti 7252 10(2)	Each	Statutory	322.00	TBA
PARKS					
TREE MANAGEMENT					
	Truck, Chipper, 3 people plus all other things necessary	Per Inspection	Set	276.40	TBA
	Elevated work platform, Chipper, 3 people plus all other things necessary	Per Tree	Set	318.39	TBA
	Very Small Tree Removal 0 - 3m	Per Tree	Set	33.66	TBA
	Small Tree Removal 3m - 6m	Per Tree	Set	114.07	TBA



BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Medium tree Removal 6m - 10m	Per Tree	Set	378.99	TBA
	Large trees 10m - 15m	Per Tree	Set	1518.00	TBA
	Very Large trees > 15m	Quotation	Set	By Quotation	By Quotation
	Trees less than 300mm DBH x 1 Tree	1 for 1 Tree	Set	480.70	TBA
	Trees greater than 300mm to 600mm DBH x 2 Trees	2 for 1 Tree	Set	961.40	TBA
	Trees greater than 600mm to 1000mm DBH x 4 Trees	4 for 1 Tree	Set	1922.80	TBA
	Trees greater than 1000mm DBH x 8 Trees	8 for 1 Tree	Set	3845.60	TBA
	Diam @ ground level <150mm - 600mm	Per Stump	Set	64.90	TBA
	Diam @ ground level >600mm	Quotation	Set	By Quotation	By Quotation
	After hours emergency crew Callout Min 3 Hr	Min 3 Hr	Set	895.95	TBA
	After hours emergency crew	Additional Hrs	Set	298.65	TBA
<b>LANDFILL</b>					
<b>MIXED WASTE</b>					
	Mixed Boot Resident	No	Set	25.00	30.00
	Mixed Boot Non-Res	No	Set	30.00	40.00
	Mixed Station wagon Resident	No	Set	50.00	60.00
	Mixed Station wagon Non-Res	No	Set	70.00	80.00
	Mixed Trailer Resident	No	Set	75.00	90.00
	Mixed Trailer Non Res	No	Set	110.00	120.00
	Mixed Trailer Heaped Resident	No	Set	150.00	180.00
	Mixed Trailer Heaped Non-Res	No	Set	220.00	240.00
	Mixed Tandem Resident	No	Set	130.00	170.00
	Mixed Tandem Non-Res	No	Set	170.00	220.00
	Mixed Tandem Heaped Resident	No	Set	260.00	335.00
	Mixed Tandem Heaped Non-Res	No	Set	340.00	440.00
	Mixed Waste - Cash C&I	Tonne	Set	195.00	240.00
	Mixed Waste - Account C&I	Tonne	Set	195.00	240.00
	Mixed Waste - Cash B&D	Tonne	Set	195.00	240.00
	Mixed Waste - Account B&D	Tonne	Set	195.00	240.00
	Quarantine Deep Burial	Tonne	Set	380.00	445.00
	Lightweight Waste	Tonne	Set	995.00	1,100.00
<b>COUNCIL WASTE</b>					
	Other Council	Tonne	Set	190.00	230.00
<b>CLEANFILL</b>					
	Cleanfill -Single trailer	NO.	Set	60.00	70.00
	Cleanfill -Double trailer	NO.	Set	120.00	100.00
	Cleanfill Cover Material Stock	TONNE	Set	150.00	100.00
<b>GREENWASTE</b>					
	Green - Boot Resident	NO.	Set	20.00	20.00
	Green - Boot Non-Res	NO.	Set	30.00	30.00
	Green - Stationwagon Resident	NO.	Set	40.00	45.00
	Green - Stationwagon Non-Res	NO.	Set	50.00	60.00
	Green - Trailer Resident	NO.	Set	60.00	70.00
	Green - Trailer Non-Res	NO.	Set	75.00	85.00
	Green Trailer Heaped Resident	NO.	Set	110.00	125.00
	Green Trailer Heaped Non-Res	NO.	Set	140.00	160.00
	Green - Tandem Resident	NO.	Set	80.00	90.00
	Green - Tandem Non-Res	NO.	Set	105.00	110.00
	Green Tandem Heaped Resident	NO.	Set	160.00	175.00
	Green Tandem Heaped Non-Res	NO.	Set	200.00	215.00
	Green Waste - Cash	TONNES	Set	160.00	180.00
	Timber Waste	TONNES	Set	160.00	180.00
	Green Waste - Account	TONNES	Set	160.00	180.00
<b>CONCRETE</b>					
	Concrete - Resident Trailer	NO.	Set	70.00	70.00
	Concrete - Non Res Trailer	NO.	Set	85.00	90.00
	Concrete - Resident Tandem	NO.	Set	100.00	100.00
	Concrete - Non-Res Tandem	NO.	Set	125.00	130.00
	Concrete Commercial To Crusher	TONNE	Set	100.00	100.00
	Recycle - Asphalt	TONNE	Set	100.00	100.00
	Recycle - Brick	TONNE	Set	100.00	100.00
<b>MISC WASTE</b>					
	Mattresses	NO.	Set	30.00	30.00
	Oil	NO.	Set	2.00	2.00
	Tyre	NO.	Set	10.00	10.00
	Tyre - Truck	NO.	Set	40.00	50.00
	Tyre - Super	NO.	Set	90.00	100.00
	Car Body - No Tyres	NO.	Set	35.00	35.00
	Car Body - With Tyres	NO.	Set	85.00	85.00
	Public Weighing	NO.	Set	60.00	60.00
<b>TECHNICAL SERVICES</b>					
<b>FEES</b>					
	Cross Overs	Each	Statutory	638.30	TBA
	Cross Overs	Each	Statutory	137.00	TBA
	Stormwater Connections	Each	Statutory	88.90	TBA
	Cross Overs	Each	Statutory	348.00	TBA
<b>ROAD MANAGEMENT</b>					
	Sect 63 BC	Each	Statutory	2,418.00	TBA
	Sect 63 Ind	Each	Statutory	484.00	TBA

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Sect 66 (1) (a)	Each	Statutory	496.00	TBA
	Sect 66 (1) (b)	Each	Statutory	496.00	TBA
REAL ESTATE	Signage Permit	Each	Set	375.90	375.00
IMPOUNDED SIGNS:	Normal Size "A" Frame.	Each	Set	95.00	95.00
	Large Signs Requiring Truck and 2 men.	Each	Set	1,500.00	1,500.00
ADVERTISING/DISPLAY GOODS	A Board Permits/Display Goods	Each	Set	95.00	95.00
SKIP FEES	Skip Fees - Single placement	Each	Set	50.00	51.85
	Impound Cost	Each	Set	Variable	Variable
	Impound Release	Each	Set	50.00	50.00
BUILDERS DAMAGE REINSTATEMENT WORK					
	Reinstatement Fee	Sq. Mtr	Set	273.25	302.55
	Reinstatement Fee- Kerb and Channel	Lm	Set	330.45	403.20
HEALTH AND COMMUNITY WELLBEING					
CHSP CLIENT - HOME CARE	Low Rate	Per Hour	Statutory	6.35	6.55
	Medium Rate	Per Hour	Statutory	16.15	16.65
	High Rate	Per Hour	Statutory	49.20	50.70
CHSP CLIENT - PERSONAL CARE	Low Rate	Per Hour	Statutory	4.85	5.00
	Medium Rate	Per Hour	Statutory	9.70	10.00
	High Rate	Per Hour	Statutory	49.20	50.70
CHSP CLIENT - RESPITE CARE	Low Rate	Per Hour	Statutory	3.30	3.40
	Medium Rate	Per Hour	Statutory	4.85	5.00
	High Rate	Per Hour	Statutory	49.20	50.70
HACC CLIENT - HOME CARE	Low Rate	Per Hour	Statutory	6.35	6.55
	Medium Rate	Per Hour	Statutory	16.15	16.65
	High Rate	Per Hour	Statutory	49.20	50.70
HACC CLIENT - PERSONAL CARE	Low Rate	Per Hour	Statutory	4.85	5.00
	Medium Rate	Per Hour	Statutory	9.70	10.00
	High Rate	Per Hour	Statutory	49.20	50.70
HACC CLIENT - RESPITE CARE	Low Rate	Per Hour	Statutory	3.30	3.40
	Medium Rate	Per Hour	Statutory	4.85	5.00
	High Rate	Per Hour	Statutory	49.20	50.70
CHSP CLIENT - PLANNED ACTIVITY GROUP	HOPS 1	Per Activity	Statutory	4.15	4.25
	HOPS 2	Per Activity	Statutory	4.15	4.25
	Blokes Club	Per Activity	Statutory	12.50	12.85
	Walking Soccer	Per Activity	Statutory	5.15	5.30
	Harmonizers Singing Group	Per Activity	Statutory	5.15	5.30
	Market Fresh Program Sunbury	Per Activity	Statutory	4.15	4.25
	Market Fresh Program Broadmeadows	Per Activity	Statutory	4.15	4.25
	Elders On The Move Group	Per Activity	Statutory	4.15	4.25
	Sunbury Social Group	Per Activity	Statutory	4.15	4.25
	Active Life Style Group	Per Activity	Statutory	12.50	12.85
CHSP CLIENT - PLANNED ACTIVITY GROUP - DEMENTIA	Mind, Body & Soul	Per Activity	Statutory	17.00	17.50
	Hume Tunes	Per Activity	Statutory	15.45	15.90
CHSP CLIENT - DELIVERED MEALS	Centre Based Meals Program	Per Meal	Statutory	8.75	9.00
	Low/Medium Rate	Per Meal	Statutory	9.00	9.25
	High Rate	Per Meal	Statutory	24.00	24.50
CHSP CLIENT - HOME MAINTENANCE	Low Rate	Per Hour	Statutory	12.50	12.85
	Medium Rate	Per Hour	Statutory	18.10	18.60
	High Rate	Per Hour	Statutory	52.55	54.10
	Materials	Per Activity	Set	Variable	Variable
CHSP CLIENT - GARDEN MAINTENANCE	L1	Per Activity	Statutory	22.70	23.50
	L2	Per Activity	Statutory	34.00	35.00
	L3	Per Activity	Statutory	45.35	46.70
	L4	Per Activity	Statutory	56.65	58.35
	L5	Per Activity	Statutory	68.00	70.00
CHSP CLIENT - WINDOWS		Per Activity	Statutory	15.45	15.90
CHSP CLIENT - GUTTER CLEANING		Per Activity	Statutory	48.35	49.80
HACC CLIENT - HOME MAINTENANCE	Low Rate	Per Hour	Statutory	12.50	12.85
	Medium Rate	Per Hour	Statutory	18.10	18.60
	High Rate	Per Hour	Statutory	52.55	54.10
	Materials	Per Activity	Set	Variable	Variable
HACC CLIENT - GARDEN MAINTENANCE	L1	Per Activity	Statutory	22.70	23.40
	L2	Per Activity	Statutory	34.00	35.00
	L3	Per Activity	Statutory	45.35	46.70
	L4	Per Activity	Statutory	56.65	58.35
	L5	Per Activity	Statutory	68.00	70.00
HACC CLIENT - WINDOWS		Per Activity	Statutory	15.45	15.90
HACC CLIENT - GUTTER CLEANING		Per Activity	Statutory	48.35	49.80
SHOPPING SHUTTLES - WEEKLY RUN	8 Clients X 5 Times A Week X 48 Weeks	Per Trip/Client	Set	3.70	3.80
SENIOR CITIZENS CLUBS - WEEKLY TRANSPORT	8 Clients X 7 Times A Week X 48 Weeks	Per Trip/Client	Set	3.70	3.80

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
COMMUNITY GROUP TRIPS - COUNCIL TRANSPORTED	Clubs Monthly Outings (10 Clients X 7 Groups X 11 Months)	Per Outing	Set	4.15	4.25
BUS HIRE FEES:	Community Groups:				
	Self Driven Community Groups	Per Hour	Set	35.30	40.00
	Bond		Set	515.00	530.45
	Hire Rate Plus Petrol (Per 24 Hours)	Per Day	Set	280.50	317.90
	Hire Rate Per Day (7Am - Midnight)	Per Day	Set	233.20	264.20
	Cancellation Fee	Per Day	Set	85.35	96.70
	Weekend (5.00Pm Fri To Midnight Sunday)	Per weekend	Set	615.05	696.85
	Penalty For Unclean Vehicle.	Per vehicle	Set	194.20	220.00
	Penalty For Late Return Of Vehicle.	Extra Day Hire	Set	240.35	272.80
GLADSTONE PK SENIOR CITIZENS CENTRE	Hall Hire (Regular Users)	Per Hour	Set	42.35	47.95
	Hall Hire (Others)	Per Hour	Set	44.90	50.90
LYNDA BLUNDELL CENTRE	Hall Hire (regular users)	Per Hour	Set	42.35	47.95
	Hall hire (Others)	Per Hour	Set	44.90	50.90
SUNBURY SENIOR CITIZENS	Hall Hire (Regular users)	Per Hour	Set	28.15	31.90
	Hall Hire (Others)	Per Hour	Set	28.15	31.90
MANDATORY CARE MANAGEMENT (LEVEL 1/2 PACKAGES)	Case management fee	Per Day	Set	42.50	43.80
MANDATORY CARE MANAGEMENT (LEVEL 3/4 PACKAGES)	Case management fee	Per Day	Set	105.00	108.00
ADDITIONAL CARE MANAGEMENT/CARE PLAN REVIEW	Case management fee (Additional hours)	Per Hour	Set	85.00	87.50
DOMESTIC ASSISTANCE	Weekdays	Per Hour	Set	62.85	64.75
PERSONAL CARE	Weekdays	Per Hour	Set	62.85	64.75
RESPIRE CARE	Weekdays	Per Hour	Set	62.85	64.75
PERSONAL CARE/RESPIRE CARE	Saturdays	Per Hour	Set	94.25	97.10
	Sundays	Per Hour	Set	125.65	129.40
	Public Holidays	Per Hour	Set	125.65	129.40
ESCORTED SHOPPING	Weekdays	Per Hour	Set	62.85	64.75
DELIVERED MEALS	Daily	Per Meal	Set	24.00	24.70
SOCIAL SUPPORT GROUPS	Weekdays	Per Session	Set	79.30	81.65
PROPERTY MAINTENANCE	Weekdays	Per Hour	Set	87.55	90.10
GARDEN MAINTENANCE	Weekdays	Per Hour	Set	68.00	70.00
WINDOW/GUTTER CLEANING	On Occasion	On Occasion	Set	Per Quote	Per Quote
	Travel Kilometres	Per Km		1.25	1.25
FULL COST RECOVERY RATES					
	Home Care	Per Hour	Set	81.70	92.55
	Personal Care	Per Hour	Set	81.70	92.55
	Respite Care	Per Hour	Set	81.70	92.55
	Home Maintenance - all services	Per Hour	Set	81.70	92.55
EXTERNAL HCP SOCIAL SUPPORT GROUP	Planned Activity Group	Per Hour	Set	121.00	137.10
HUME HCP SOCIAL SUPPORT GROUP	Planned Activity Group	Per Hour	Set	93.50	105.95
FAMILY, YOUTH & CHILDREN SERVICES					
PRE-SCHOOL 4 YEAR OLD					
	4 Year Olds Term 3 & 4	Per Child	Set	376.00	N/A
	Health Care Card Term 3 & 4 High Rate	Per Child	Subsidy	452.50	N/A
	Health Care Card Term 3 & 4 Low Rate	Per Child	Subsidy	387.50	N/A
	4 Year Olds Term 1 & 2	Per Child	Set	387.50	399.00
	Health Care Card Term 1 & 2 High Rate	Per Child	Subsidy	463.50	508.00
	Health Care Card Term 1 & 2 Low Rate	Per Child	Subsidy	397.00	414.25
PRE-SCHOOL 3 YEAR OLD					
	3 Year Olds Term 3 & 4	Per Child	Set	255.00	62.00
	3 Year Olds Term 1 & 2	Per Child	Set	262.00	270.00
CHILD CARE					
JULY 2021 TO JUNE 2022	Per child per week	Per Child	Set	519.00	519.00
JULY 2021 TO JUNE 2022	Per child/Per Day	Per Child	Set	115.00	115.00
OCCASIONAL CARE					
per child- Per Session	Term 3 & 4 (2022)	Per Child	SET FEE	38.00	39.00
	Term 1 & 2 (2021)	Per Child	SET FEE	38.00	39.00
PRESCHOOL ENROLMENT	Up to 28 February 2022	Per Child	Set	17.00	17.00
	From 1 March 2022	Per Child	Set	17.00	17.50
PLAYGROUP RENTAL FEE	Up to 31/12/2021	Per Hour	Set	17.00	17.50
	From 01/01/2022	Per Hour	Set	17.00	17.50
YOUTH SERVICES					
SUNBURY YOUTH CENTRE					
HIRE OF BAND REHEARSAL SPACE	Commercial (For Profit) hire of space	Per Hour	Set	41.00	41.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	27.00	27.00
	Community Groups / Organisations hire of space	Per Hour	Set	20.50	20.50
	Youth programming hire of space	Per Hour	Set	10.00	10.00
HIRE OF REAR KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	23.00	23.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	16.50	16.50
	Community Groups / Organisations hire of space	Per Hour	Set	12.75	12.75
	Youth programming hire of space	Per Hour	Set	6.30	6.30
HIRE OF RECORDING STUDIO & REHEARSAL SPACE	Commercial (For Profit) hire of space	Per Hour	Set	68.00	62.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	44.20	40.00
	Community Groups / Organisations hire of space	Per Hour	Set	34.00	31.00
	Youth programming hire of space	Per Hour	Set	17.00	15.50
HIRE OF REAR YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	45.30	47.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	22.65	23.50
	Youth programming hire of space	Per Hour	Set	11.35	12.00
HIRE OF FRONT YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	47.00	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	30.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	23.50	23.50
	Youth programming hire of space	Per Hour	Set	12.00	12.00
HIRE OF COUNSELLING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	45.30	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	22.65	23.50
	Youth programming hire of space	Per Hour	Set	11.35	12.00
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	34.00	35.00
	Community Groups / Organisations hire of space	Per Day	Set	22.65	23.50
	Youth programming hire of space	Per Day	Set	13.00	13.50
	Youth programming hire of space	Per Week	Set	42.00	43.50
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	47.00	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	30.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	23.50	23.50
	Youth programming hire of space	Per Hour	Set	12.00	12.00
CRAIGIEBURN YOUTH CENTRE					
HIRE OF YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	68.00	70.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	44.20	45.50
	Community Groups / Organisations hire of space	Per Hour	Set	34.00	35.00
	Youth programming hire of space	Per Hour	Set	17.00	18.00
HIRE OF KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	23.00	23.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	16.50	16.50
	Community Groups / Organisations hire of space	Per Hour	Set	12.75	12.75
	Youth programming hire of space	Per Hour	Set	6.30	6.30
HIRE OF TRAINING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	51.50	51.50
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.50	33.50
	Community Groups / Organisations hire of space	Per Hour	Set	26.00	26.00
	Youth programming hire of space	Per Hour	Set	13.00	13.00
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	41.00	41.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	27.00	27.00
	Community Groups / Organisations hire of space	Per Hour	Set	20.50	20.50
	Youth programming hire of space	Per Hour	Set	10.50	10.50
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	34.00	35.00
	Community Groups / Organisations hire of space	Per Day	Set	22.65	23.50
	Youth programming hire of space	Per Day	Set	13.00	13.50
	Youth programming hire of space	Per Week	Set	42.00	43.50
ROXBURGH PARK YOUTH CENTRE					
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	34.00	35.00
	Community Groups / Organisations hire of space	Per Day	Set	22.65	23.50
	Youth programming hire of space	Per Day	Set	13.00	13.50
	Youth programming hire of space	Per Week	Set	42.00	43.50
HIRE OF KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	23.00	23.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	16.50	16.50
	Community Groups / Organisations hire of space	Per Hour	Set	12.75	12.75
	Youth programming hire of space	Per Hour	Set	6.30	6.30
HIRE OF VENUE SPACE	Commercial (For Profit) hire of space	Per Hour	Set	45.30	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	22.65	23.50
	Youth programming hire of space	Per Hour	Set	11.35	12.00
BROADMEADOWS YOUTH CENTRE					
HIRE OF COMMERCIAL KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	70.00	70.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	45.55	45.55
	Community Groups / Organisations hire of space	Per Hour	Set	35.25	35.25
	Youth programming hire of space	Per Hour	Set	17.35	17.35
HIRE OF SMALL MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	45.30	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	22.65	23.50
	Youth programming hire of space	Per Hour	Set	11.35	12.00
HIRE OF VENUE SPACE (INCLUDES KITCHENETTE)	Commercial (For Profit) hire of space	Per Hour	Set	45.30	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.50	31.00
	Community Groups / Organisations hire of space	Per Hour	Set	22.65	23.50
	Youth programming hire of space	Per Hour	Set	11.35	12.00
HIRE OF STUDIO B	Commercial (For Profit) hire of space	Per Hour	Set	68.00	70.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	44.20	46.00
	Community Groups / Organisations hire of space	Per Hour	Set	34.00	35.00
	Youth programming hire of space	Per Hour	Set	17.00	18.00
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	34.00	35.00
	Community Groups / Organisations hire of space	Per Day	Set	22.65	23.50
	Youth programming hire of space	Per Day	Set	13.00	13.50
HIRE OF COUNSELLING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	45.30	47.00
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.50	30.50
	Community Groups / Organisations hire of space	Per Hour	Set	22.65	23.50
	Youth programming hire of space	Per Hour	Set	11.35	12.00
YOUTH PROGRAMMING	Programs provided to young people, parents in the City of Hume	Per Person	Set	Variable	Variable
POPULATION HEALTH					
VACCINE SALES	Adult hepatitis B (dose) - Engerix	Per Vaccination	Set	53.15	23.00
	Adecel (boostrix)	Per Vaccination	Set	37.05	36.00
	Varilrix	Per Vaccination	Set	69.35	57.00

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Influenza (Fluarix)	Per Vaccination	Set	NA	12.00
	Bexsero	Per Vaccination	Set	NA	120.00
	Meningococcal AWXY	Per Vaccination	Set	NA	68.00
	Human Papilloma Virus (HPV)	Per Vaccination	Set	NA	202.00
<b>COMMUNITY CENTRES</b>					
<b>NEWBURY COMMUNITY HUB</b>					
	Meeting Room 1 (Whole Space) - Commercial	Per Hour	Set	63.10	64.35
	Meeting Room 1 (Whole Space) - Government	Per Hour	Set	45.05	45.95
	Meeting Room 1 (Whole Space) - Community	Per Hour	Set	36.05	36.75
	Meeting Room 2A (50% Space) - Commercial	Per Hour	Set	45.05	45.95
	Meeting Room 2A (50% Space) - Government	Per Hour	Set	32.20	32.85
	Meeting Room 2A (50% Space) - Community	Per Hour	Set	25.75	26.25
	Meeting Room 2B (50% Space) - Commercial	Per Hour	Set	45.05	45.95
	Meeting Room 2B (50% Space) - Government	Per Hour	Set	32.20	32.85
	Meeting Room 2B (50% Space) - Community	Per Hour	Set	25.75	26.25
	Meeting Room 3A (25% Space) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 3A (25% Space) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 3A (25% Space) - Community	Per Hour	Set	15.45	15.75
	Meeting Room 3B (25% Space) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 3B (25% Space) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 3B (25% Space) - Community	Per Hour	Set	15.45	15.75
	Meeting Room 4 (MP Room) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 4 (MP Room) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 4 (MP Room) - Community	Per Hour	Set	15.45	15.75
	Computer room - Commercial	Per Hour	Set	63.10	64.35
	Computer room - Government	Per Hour	Set	45.05	45.95
	Computer room - Community	Per Hour	Set	36.05	36.75
	Interview Room - Commercial	Per Hour	Set	27.05	27.60
	Interview Room - Government	Per Hour	Set	19.30	19.70
	Interview Room - Community	Per Hour	Set	15.45	15.75
	Kitchen - Commercial	Per Hour	Set	27.05	27.60
	Kitchen - Government	Per Hour	Set	19.30	19.70
	Kitchen - Community	Per Hour	Set	15.45	15.75
	Function Bond	Per Function	Set	515.00	525.30
	Meeting Bond	Per Meeting	Set	206.00	210.10
	Key Bond	Per Key	Set	206.00	210.10
<b>BROADMEADOWS COMMUNITY HUB</b>					
	Children's Activity Space - Commercial	Per Hour	Set	27.05	27.60
	Children's Activity Space - Government	Per Hour	Set	19.30	19.70
	Children's Activity Space - Community	Per Hour	Set	15.45	15.75
	Multi-Purpose Room 1 - Commercial	Per Hour	Set	27.05	27.60
	Multi-Purpose Room 1 - Government	Per Hour	Set	19.30	19.70
	Multi-Purpose Room 1 - Community	Per Hour	Set	15.45	15.75
	Multi-Purpose Room 2 - Commercial	Per Hour	Set	27.05	27.60
	Multi-Purpose Room 2 - Government	Per Hour	Set	19.30	19.70
	Multi-Purpose Room 2 - Community	Per Hour	Set	15.45	15.75
	Multi-Purpose Room 3 - Commercial	Per Hour	Set	27.05	27.60
	Multi-Purpose Room 3 - Government	Per Hour	Set	19.30	19.70
	Multi-Purpose Room 3 - Community	Per Hour	Set	15.45	15.75
	Multi-Purpose Room 1 & 2 Combined - Commercial	Per Hour	Set	27.05	27.60
	Multi-Purpose Room 1 & 2 Combined - Government	Per Hour	Set	19.30	19.70
	Multi-Purpose Room 1 & 2 Combined - Community	Per Hour	Set	15.45	15.75
	Multi-Purpose Rooms Combined - Commercial	Per Hour	Set	45.05	45.95
	Multi-Purpose Rooms Combined - Government	Per Hour	Set	32.20	32.85
	Multi-Purpose Rooms Combined - Community	Per Hour	Set	25.75	26.25
	Staff/Meeting Room - Commercial	Per Hour	Set	27.05	27.60
	Staff/Meeting Room - Government	Per Hour	Set	19.30	19.70
	Staff/Meeting Room - Community	Per Hour	Set	15.45	15.75
	IT Training Room - Commercial	Per Hour	Set	27.05	27.60
	IT Training Room - Government	Per Hour	Set	19.30	19.70
	IT Training Room - Community	Per Hour	Set	15.45	15.75
	Consulting Room 1 - Commercial	Per Hour	Set	27.05	27.60
	Consulting Room 1 - Government	Per Hour	Set	19.30	19.70
	Consulting Room 1 - Community	Per Hour	Set	15.45	15.75
	Consulting Room 2 - Commercial	Per Hour	Set	27.05	27.60
	Consulting Room 2 - Government	Per Hour	Set	19.30	19.70
	Consulting Room 2 - Community	Per Hour	Set	15.45	15.75

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Community Kitchen - Commercial	Per Hour	Set	27.05	27.60
	Community Kitchen - Government	Per Hour	Set	19.30	19.70
	Community Kitchen - Community	Per Hour	Set	15.45	15.75
	Function Bond	Per Function	Set	515.00	525.30
	Meeting Bond	Per Meeting	Set	206.00	210.10
	Key Bond	Per Key	Set	206.00	210.10
HOMESTEAD LEARNING AND COMMUNITY CENTRE					
	Harmony Room 1 - Commercial	Per Hour	Set	18.05	18.40
	Harmony Room 1 - Government	Per Hour	Set	12.90	13.15
	Harmony Room 1 - Community	Per Hour	Set	10.30	10.50
	Conference Room 2 - Commercial	Per Hour	Set	18.05	18.40
	Conference Room 2 - Government	Per Hour	Set	12.90	13.15
	Conference Room 2 - Community	Per Hour	Set	10.30	10.50
	Computer Room - Commercial	Per Hour	Set	18.05	18.40
	Computer Room - Government	Per Hour	Set	12.90	13.15
	Computer Room - Community	Per Hour	Set	10.30	10.50
	Studio Kitchen - Commercial	Per Hour	Set	18.05	18.40
	Studio Kitchen - Government	Per Hour	Set	12.90	13.15
	Studio Kitchen - Community	Per Hour	Set	10.30	10.50
	Gallery - Commercial	Per Hour	Set	36.05	36.75
	Gallery - Government	Per Hour	Set	25.75	26.25
	Gallery - Community	Per Hour	Set	20.60	21.00
	Gallery - Function Rate	Per Function	Set	412.00	420.25
	Function Bond	Per Function	Set	515.00	525.30
	Meeting Bond	Per Meeting	Set	206.00	210.10
	Key Bond	Per Key	Set	206.00	210.10
AITKEN HILL COMMUNITY CENTRE					
	Meeting Room 1 (Whole Space) - Commercial	Per Hour	Set	63.10	64.35
	Meeting Room 1 (Whole Space) - Government	Per Hour	Set	45.05	45.95
	Meeting Room 1 (Whole Space) - Community	Per Hour	Set	36.05	36.75
	Meeting Room 2A (50% Space) - Commercial	Per Hour	Set	45.05	45.95
	Meeting Room 2A (50% Space) - Government	Per Hour	Set	32.20	32.85
	Meeting Room 2A (50% Space) - Community	Per Hour	Set	25.75	26.25
	Meeting Room 2B (50% Space) - Commercial	Per Hour	Set	45.05	45.95
	Meeting Room 2B (50% Space) - Government	Per Hour	Set	32.20	32.85
	Meeting Room 2B (50% Space) - Community	Per Hour	Set	25.75	26.25
	Meeting Room 3A (25% Space) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 3A (25% Space) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 3A (25% Space) - Community	Per Hour	Set	15.45	15.75
	Meeting Room 3B (25% Space) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 3B (25% Space) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 3B (25% Space) - Community	Per Hour	Set	15.45	15.75
	Meeting Room 4 (MP Room) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 4 (MP Room) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 4 (MP Room) - Community	Per Hour	Set	15.45	15.75
	Computer room - Commercial	Per Hour	Set	63.10	64.35
	Computer room - Government	Per Hour	Set	45.05	45.95
	Computer room - Community	Per Hour	Set	36.05	36.75
	Interview Room - Commercial	Per Hour	Set	27.05	27.60
	Interview Room - Government	Per Hour	Set	19.30	19.70
	Interview Room - Community	Per Hour	Set	15.45	15.75
	Kitchen - Commercial	Per Hour	Set	27.05	27.60
	Kitchen - Government	Per Hour	Set	19.30	19.70
	Kitchen - Community	Per Hour	Set	15.45	15.75
	Function Bond	Per Function	Set	515.00	525.30
	Meeting Bond	Per Meeting	Set	206.00	210.10
	Key Bond	Per Key	Set	206.00	210.10
GREENVALE WEST COMMUNITY CENTRE					
	Meeting Room 1 (Whole Space) - Commercial	Per Hour	Set	63.10	64.35
	Meeting Room 1 (Whole Space) - Government	Per Hour	Set	45.05	45.95
	Meeting Room 1 (Whole Space) - Community	Per Hour	Set	36.05	36.75
	Meeting Room 2A (50% Space) - Commercial	Per Hour	Set	45.05	45.95
	Meeting Room 2A (50% Space) - Government	Per Hour	Set	32.20	32.85
	Meeting Room 2A (50% Space) - Community	Per Hour	Set	25.75	26.25

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Meeting Room 2B (50% Space) - Commercial	Per Hour	Set	45.05	45.95
	Meeting Room 2B (50% Space) - Government	Per Hour	Set	32.20	32.85
	Meeting Room 2B (50% Space) - Community	Per Hour	Set	25.75	26.25
	Meeting Room 3A (25% Space) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 3A (25% Space) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 3A (25% Space) - Community	Per Hour	Set	15.45	15.75
	Meeting Room 3B (25% Space) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 3B (25% Space) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 3B (25% Space) - Community	Per Hour	Set	15.45	15.75
	Meeting Room 4 (MP Room) - Commercial	Per Hour	Set	27.05	27.60
	Meeting Room 4 (MP Room) - Government	Per Hour	Set	19.30	19.70
	Meeting Room 4 (MP Room) - Community	Per Hour	Set	15.45	15.75
	Computer room - Commercial	Per Hour	Set	63.10	64.35
	Computer room - Government	Per Hour	Set	45.05	45.95
	Computer room - Community	Per Hour	Set	36.05	36.75
	Interview Room - Commercial	Per Hour	Set	27.05	27.60
	Interview Room - Government	Per Hour	Set	19.30	19.70
	Interview Room - Community	Per Hour	Set	15.45	15.75
	Kitchen - Commercial	Per Hour	Set	27.05	27.60
	Kitchen - Government	Per Hour	Set	19.30	19.70
	Kitchen - Community	Per Hour	Set	15.45	15.75
	Function Bond	Per Function	Set	515.00	525.30
	Meeting Bond	Per Meeting	Set	206.00	210.10
	Key Bond	Per Key	Set	206.00	210.10
KALKALLO COMMUNITY CENTRE					
	Meeting Room (Whole Space) - Commercial	Per Hour	Set	N/A	64.35
	Meeting Room (Whole Space) - Government	Per Hour	Set	N/A	45.95
	Meeting Room (Whole Space) - Community	Per Hour	Set	N/A	36.75
	Meeting Room 1(50% Space) - Commercial	Per Hour	Set	N/A	45.95
	Meeting Room 1(50% Space) - Government	Per Hour	Set	N/A	32.85
	Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	26.25
	(MP Room) - Government	Per Hour	Set	N/A	19.70
	(MP Room) - Community	Per Hour	Set	N/A	15.75
	Kitchen - Commercial	Per Hour	Set	N/A	27.60
	Kitchen - Government	Per Hour	Set	N/A	19.70
	Kitchen - Community	Per Hour	Set	N/A	15.75
	Function Bond	Per Function	Set	N/A	525.30
	Meeting Bond	Per Meeting	Set	N/A	210.10
	Key Bond	Per Key	Set	N/A	210.10
MERRIFIELD NORTH COMMUNITY CENTRE					
	Community Meeting Room (Whole Space) - Commercial	Per Hour	Set	N/A	64.35
	Community Meeting Room (Whole Space) - Government	Per Hour	Set	N/A	45.95
	Community Meeting Room (Whole Space) - Community	Per Hour	Set	N/A	36.75
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	45.95
	Community Meeting Room 1 (50% Space) - Government	Per Hour	Set	N/A	32.85
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	26.25
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	45.95
	Community Meeting Room 2 (50% Space) - Government	Per Hour	Set	N/A	32.85
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	26.25
	MP Community Space (Whole Space) - Commercial	Per Hour	Set	N/A	64.35
	MP Community Space (Whole Space) - Government	Per Hour	Set	N/A	45.95
	MP Community Space (Whole Space) - Community	Per Hour	Set	N/A	36.75
	MP Community Space 1 (50% Space) - Commercial	Per Hour	Set	N/A	45.95
	MP Community Space 1 (50% Space) - Government	Per Hour	Set	N/A	32.85
	MP Community Space 1 (50% Space) - Community	Per Hour	Set	N/A	26.25
	MP Community Space 2 (50% Space) - Commercial	Per Hour	Set	N/A	45.95
	MP Community Space 2 (50% Space) - Government	Per Hour	Set	N/A	32.85
	MP Community Space 2 (50% Space) - Community	Per Hour	Set	N/A	26.25
	Training room - Commercial	Per Hour	Set	N/A	64.35
	Training room - Government	Per Hour	Set	N/A	45.95
	Training room - Community	Per Hour	Set	N/A	36.75
	Interview & Consultancy Room - Commercial	Per Hour	Set	N/A	27.60
	Interview & Consultancy Room - Government	Per Hour	Set	N/A	19.70
	Interview & Consultancy Room - Community	Per Hour	Set	N/A	15.75

BUDGET 2021 - 2022 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Kitchen - Commercial	Per Hour	Set	N/A	27.60
	Kitchen - Government	Per Hour	Set	N/A	19.70
	Kitchen - Community	Per Hour	Set	N/A	15.75
	Children's Activity Room - Commercial	Per Hour	Set	N/A	27.60
	Children's Activity Room - Government	Per Hour	Set	N/A	19.70
	Children's Activity Room - Community	Per Hour	Set	N/A	15.75
	Function Bond	Per Function	Set	N/A	525.30
	Meeting Bond	Per Meeting	Set	N/A	210.10
	Key Bond	Per Key	Set	N/A	210.10
CRAIGIEBURN COMMUNITY SERVICES HUB					
	Children's Activity Space - Commercial	Per Hour	Set	N/A	27.60
	Children's Activity Space - Government	Per Hour	Set	N/A	19.70
	Children's Activity Space - Commercial	Per Hour	Set	N/A	15.75
	Consultation Rooms - Commercial	Per Hour	Set	N/A	18.40
	Consultation Rooms - Government	Per Hour	Set	N/A	13.15
	Consultation Rooms - Community	Per Hour	Set	N/A	10.50
	Meeting Room - Commercial	Per Hour	Set	N/A	18.40
	Meeting Room - Government	Per Hour	Set	N/A	13.15
	Meeting Room - Community	Per Hour	Set	N/A	10.50
	Function Bond	Per Function	Set	N/A	525.30
	Meeting Bond	Per Meeting	Set	N/A	210.10
	Key Bond	Per Key	Set	N/A	210.10
<b>LIBRARIES</b>					
LEARNING COMMUNITIES	Replacement Library Card	Per Day	Set	2.00	2.00
	Lost/Damaged Items	Per Item	Set	Variable	41.80
	Merchandise - USB	Per Item	Set	7.45	7.45
	Merchandise - Library Bags	Per Item	Set	1.00	1.00
	Merchandise - Headphones	Per Item	Set	1.50	1.50
	Photocopying (Black & White) A4	Per Page	Set	0.20	0.20
	Photocopying (Black & White) A3	Per Page	Set	0.40	0.40
	Photocopying (Colour) A4	Per Page	Set	1.50	1.50
	Photocopying (Colour) A3	Per Page	Set	3.00	3.00