



# HUME CITY COUNCIL **ANNUAL BUDGET** **2013/2014**

**[www.hume.vic.gov.au](http://www.hume.vic.gov.au)**



**This Budget Report has been prepared with reference to The Institute of Chartered Accountants “Victorian City Council Model Budget 2013/14” a best practice guide for reporting Local Government budgets in Victoria.**

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## Mayor's Introduction

It gives me great pleasure to present the 2013/14 Budget to the community of Hume City Council.

Hume City continues to be a growing municipality and Council acknowledges the need to fund new community initiatives to meet the expectations of its expanding population and this budget delivers for our community today and builds for tomorrow.

Results of Council's Resident Survey's were analysed, along with feedback from Councillors, ward meetings, community and key stakeholder forums to determine what the community's priorities were for the coming year and beyond.

Council's rate increase for 2013/14 is 5.2%. In addition to this, amounts of 0.6% for the Defined Benefits Superannuation Fund call received, 0.4% to fund the introduction of a Pension Rebate and 0.3% for the increase in the landfill levy payable to the Environment Protection Authority Victoria (EPA) have also been included generating a rate increase of 6.5%.

Council's long-term financial strategy is based on having a 5% base rate increase to provide for growth in services (delivered meals, leisure facilities, waste collection, local laws, pre-schools, etc) and the provision of capital works (roads, pools, recreation, etc).

The 2013/14 Budget includes total operating income of \$236.5 million and operating expenditure of \$186.1 million, generating an operating surplus of \$50.4 million. The 2013/14 capital works program includes \$56.04 million of new works and over the next four years, total new works is projected to be \$250.86 million which is Council's largest ever program.

Council's commitment to sustainable development and growth continues through this Budget, with many projects to commence or continue that will benefit the whole community.

The highlights of the 2013/14 capital works program are as follows:

- Roads (\$13.87 million) – including the Construction of Aitken Boulevard at the Craigieburn Road intersection, duplication of Craigieburn Road between Aitken and Waterview Boulevards, widening of Konagaderra Road from Havelock Road Clarkefield to Deep Creek Road, Oaklands Park, reconstruction of the Fawkner Street main carriageway in Westmeadows, additional car parking at the Global Learning Centre, Craigieburn and local road resurfacing across the municipality.
- Footpaths and Drainage Infrastructure (\$4.47 million) – including footpath rehabilitation works, the upgrade of drainage infrastructure and construction of walking and cycling paths throughout parts of the City;
- Major Leisure Facilities (\$6.58 million) – including the design of the Craigieburn Aquatic Centre, completion of the Broadmeadows Leisure Centre 50m pool, new entrance and car park and works to upgrade the Sunbury Aquatic Centre;
- Parks and Reserves (\$17.06 million) – including the development of a regional tennis facility in Craigieburn including 24 courts, community centre and car parking, continued work designing and constructing a synthetic athletics track and pavilion at the Craigieburn Town Centre, the construction of two hockey pitches, pavilion and playground at the Newbury Recreation Reserve in Craigieburn, a Soccer / Cricket Pavilion at Barrymore Road Recreation Reserve in Greenvale, netball lighting and shelters at Boardman Reserve in Sunbury, works at Greenvale Recreation Reserve to comply with Victorian Premier Cricket requirements and the upgrade of skate, BMX, open space and playground facilities across the City;

- Community Facilities (\$6.73 million) – including the Newbury Community Hub in Craigieburn, reconstruction of the Craigieburn Bowling Club clubhouse, completion of early childhood centre extensions at Bradford Avenue (Greenvale) and Malcolm Creek (Craigieburn), redevelopment of the Jacana Reserve pavilion and implementation of the Disability and Annual Greenhouse Action Plan programs;
- Waste Management (\$1.57 million) – including new garbage, organic and recycling bins and aftercare works at Council's landfill sites including implementation of the Bolinda Road Master Plan in Campbellfield;
- Town Activity Centres – (\$0.08 million) – including urban renewal work upgrades at local shopping centres across the City; and
- Civic/Corporate – (\$5.68 million) – including, information technology, library materials and the scheduled replacement of Council's fleet.

The proposed budget also includes a number of new initiatives that will add to the extensive services already provided by Council. The major additions this year include:

Initiatives to improve the Appearance of the City and Environment including:

- Parks Subdivision Maintenance – To maintain new parks and sub-divisions acquired in previous years.
- Domestic Waste Collection Vehicle and Officer – An additional truck to help cater for the continued growth throughout the municipality.
- Litter Enforcement Officer – This officer will provide greater investigative surveillance around known hot spots throughout the municipality.
- Local Laws – Animal Management Trainee – This officer will be responsible for the daily collection of contained animals across the municipality.
- Environmental Planning Officer – This officer will provide a more strategic approach to current and future environmental planning, compliance and enforcement matters.
- Craigieburn District Amenity Cleansing – This position will provide programmed cleaning and maintenance at Council's high profile sites in Craigieburn due to significant growth and development.

Initiatives to enhance Community Wellbeing including:

- Broadmeadows Community Hub - Staffing resources to activate the Hub through a part time community development worker and ongoing service provision via a part time customer service officer.
- Outreach Service for Child First Clients - An Enhanced Maternal Child Health Nurse and Parent Support Worker will provide expert developmental assessment and parenting education for vulnerable families within the Child First program.

Initiatives to improve the Prosperity of the City including:

- Traffic Engineer – This officer will help with project preparation and traffic assessments for the increasing road network across the municipality.
- Eastmeadows / Northmeadows Development - Traffic Study - This will provide a detailed traffic study of the proposed redevelopment of the Eastmeadows and Northmeadows Precinct.
- Development Contribution Management Software – This software will enable Council to better manage and track approved development contributions which have increased in size and value as the City continues to experience growth.

Initiatives to improve Council Leadership including:

- 5 Star Model for Customer Service – This is a new staffing model which will provide clearer career progression through skill development and will enable customer service officers to assist other departments within Council.
- Electronic Document and Records Management System – This system will further improve the management of document and information management services by further developing the electronic means of capture, usage, distribution and retrieval.
- Fire Services Levy Officer – The introduction of the Fire Services Property Levy will generate a large number of customer enquiries and this officer will assist in responding to these enquiries and in keeping Council's rating database current.
- E Proclaim – This will improve and increase the range of payments which can be received and processed via Council's internet website.

The budget delivers an additional \$12.25 million towards the provision of day to day Council services including pre-schools, child care, aged services and leisure services across the municipality.

The 2013/14 Budget continues the principles of prudent and sustainable long-term financial management and has been developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

**Cr Geoff Porter**  
**Mayor**

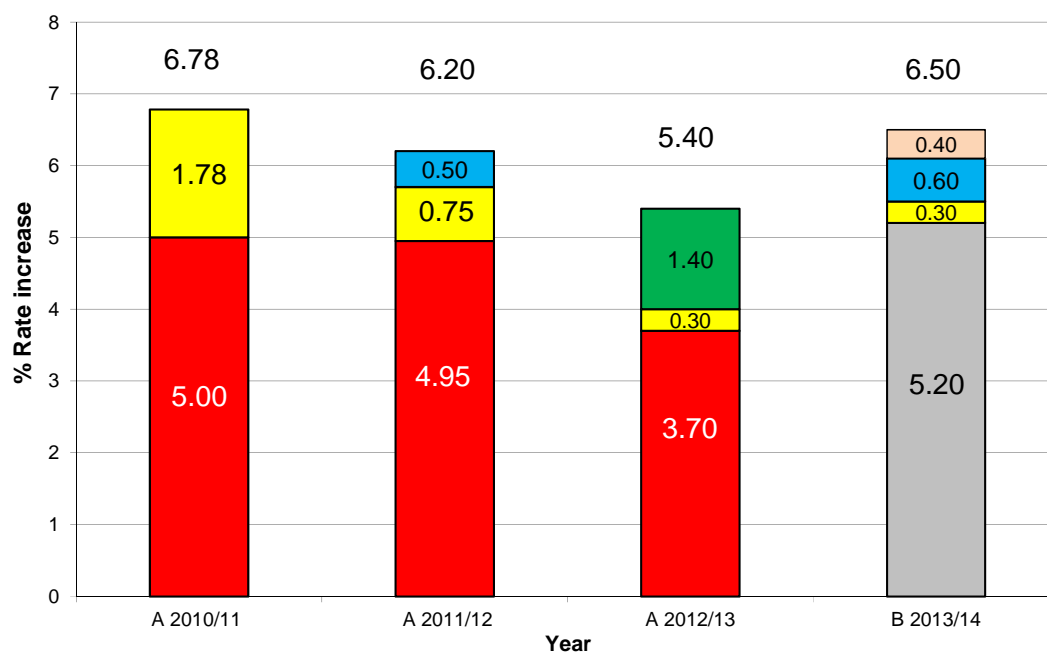
# Chief Executive Officer's Summary

Council has prepared a Budget for the 2013/14 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay.

The 2013/14 Budget presented in this report has been developed through a rigorous process of consultation and review with Councillors, Council officers and the Hume community. It will deliver improved services, increased maintenance and an upgrade of Council owned assets and infrastructure.

Key budget information is provided below about the rate increase, operating result, service levels, financial position, cash and investments, capital works, financial sustainability and strategic objectives of the Council.

## 1. Rates



Council's long term financial strategy is to apply a 5% rate increase to fund increases to services and new works. Council has applied a 5.2% rate increase in the 2013/14 financial year. On top of the 5.2% increase, Council is required to collect a landfill levy on behalf of the Victorian Government and this has resulted in an additional 0.3% increase, an additional 0.6% has been added to fund the Defined Benefits Superannuation Call received and 0.4% to fund an additional pensioner rebate for those currently entitled to the State Pension Concession. As a consequence, it is proposed that general rates increase by 6.5% for the 2013/14 year.

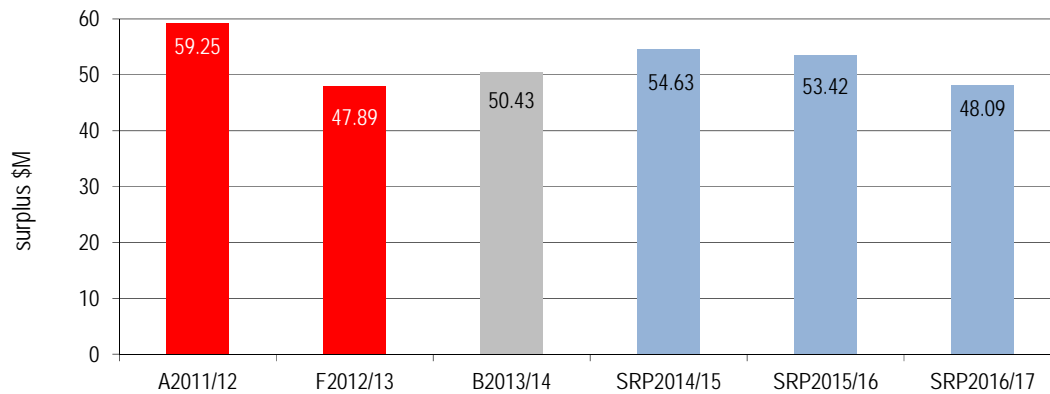
Rates collected are expected to be \$127.4 million and include rates in lieu of \$10.8 million and \$1.8 million generated from supplementary rates. The level of total rates also reflects an expected growth rate of approximately 2.5% per annum.

This rate increase is in line with Council's rating strategy and will go towards maintaining service levels, meeting the cost of a number of internal and external influences affecting the operating budget and towards capital works to address the asset renewal needs of the City. The rate increase for the 2012/13 year was 5.4%.



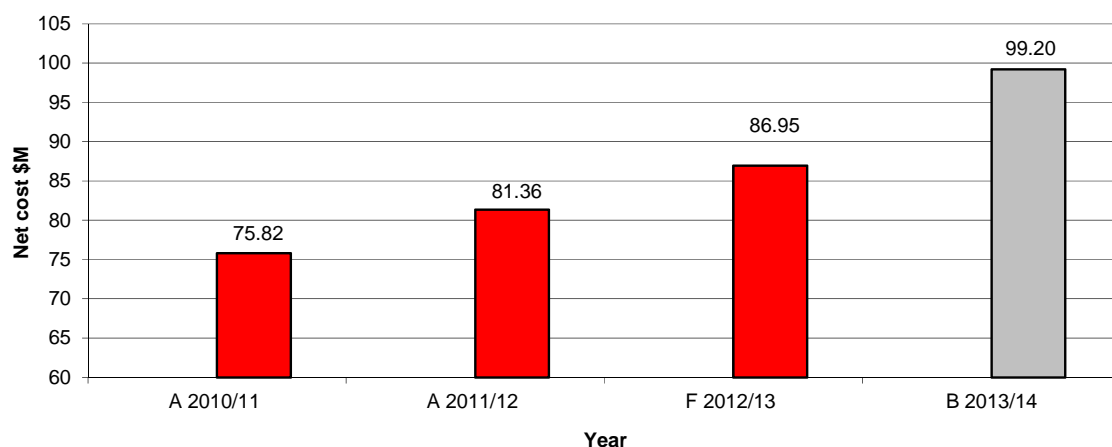
Recommendations from the Victorian Bushfires Royal Commission have resulted in a significant change to the way the fire services are funded from 1 July 2013. The levy will now be collected by Council by being included on annual rate notices, based on a fixed component plus a percentage of the capital improved value of a property and will vary for different property types such as residential, industrial, commercial and primary production.

## 2. Operating result



The expected operating result for the 2013/14 year is a surplus of \$50.43 million which is an increase of \$2.54 million over the forecast result for 2012/13 and is in line with expectations. The underlying result, which excludes items such as capital grants and contributions and developer contributed assets is a surplus of \$10.44 million - refer to section 7 of this summary for further information. This is an increase of \$3.82 million over 2012/13. (The forecast operating result for the 2012/13 year is a surplus of \$47.89 million).

## 3. Services

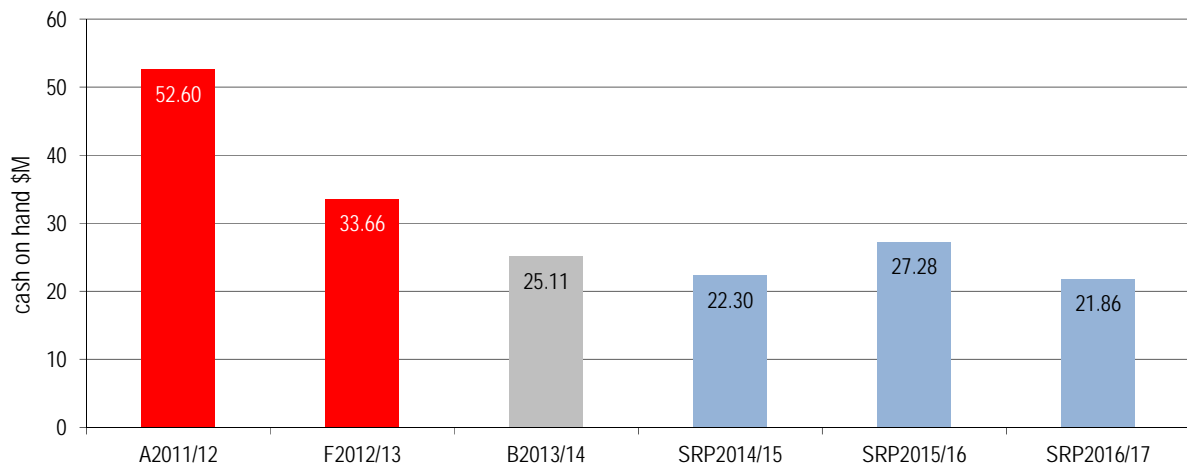


The net cost of services delivered to the community for the 2013/14 year is expected to be \$99.20 million which is an increase of \$12.25 million over the 2012/13 forecast.

A key factor influencing the development of the 2013/14 budget has been information compiled through consultation with key stakeholders including: community satisfaction surveys; a telephone survey; ward meetings and issues arising from resident and other stakeholder requests and feedback. The information tells us that, while there is a relatively high level of satisfaction with most services provided by Council, there are some areas requiring additional attention.

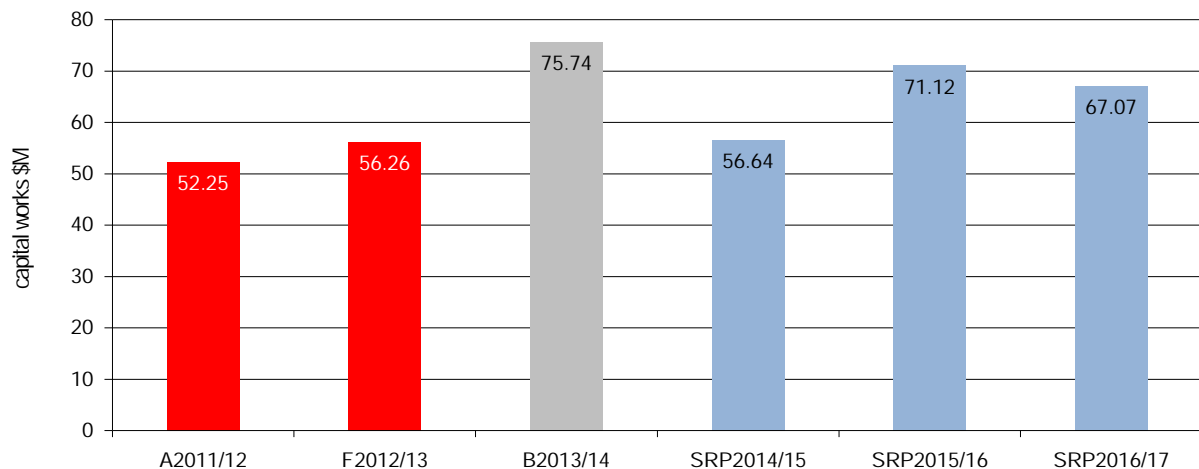
For the 2013/14 year, service levels have been maintained and a number of new activities and initiatives proposed. (The forecast net cost for the 2012/13 year is \$86.95 million).

#### 4. Cash and investments



Cash and investments are expected to decrease by \$8.55 million during the year to \$25.11 million as at 30 June 2013. This is mainly due to the carried forward component of the 2012/13 capital works program and an extensive program for 2013/14. The reduction in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$33.66 million as at 30 June 2013).

#### 5. Capital works



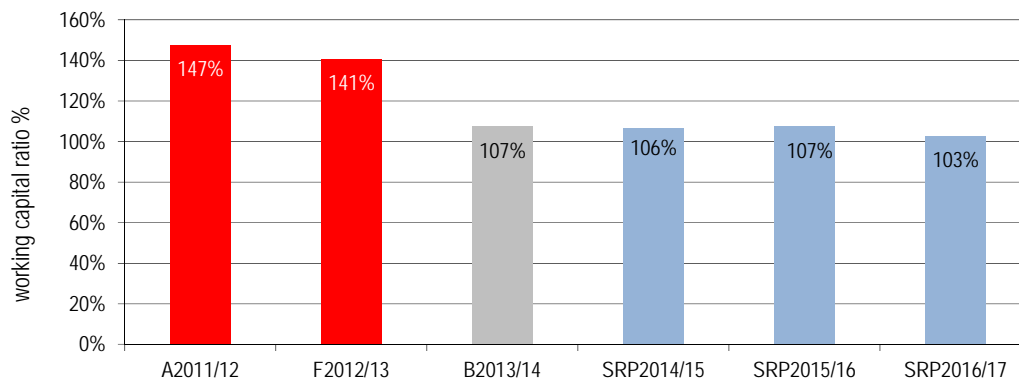
The capital works program for the 2013/14 year is expected to be \$75.74 million of which \$19.7 million relates to projects which will be carried forward from the 2012/13 year. The carried forward component is fully funded from the 2012/13 budget. Of the \$75.74 million in capital funding required, \$35.47 million will come from Council operations, \$8.36 million from external capital grants, \$1.36 million from the sale of plant, \$10.85 million from a new loan and the balance (including the carried forward component) of \$19.7 million from unrestricted cash and investments.

The 2013/14 budget has been prepared with the future social, environmental and economic sustainability of the City in mind. Council acknowledges the need to fund new community and organisational initiatives to meet the expectations of its rapidly growing population. The

program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

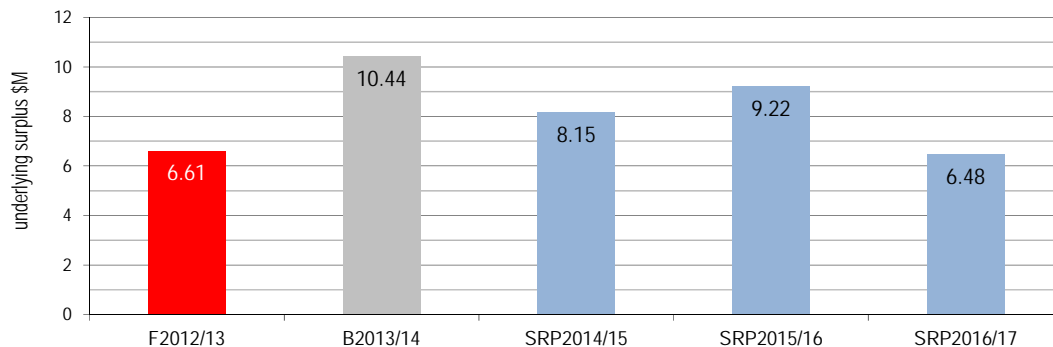
This year's program includes a number of major projects including the design of the Craigieburn Aquatic facility, completion of the Broadmeadows Leisure Centre 50m pool, the Sunbury Aquatic Centre upgrade, development of a regional tennis facility in Craigieburn including 24 courts, a community centre and car parking, Newbury Recreation Reserve in Craigieburn including 2 hockey pitches and a pavilion, Barrymore Road Recreation Reserve including a Soccer/Cricket Pavilion, the Newbury Community Hub in Craigieburn, reconstruction of the Craigieburn Bowling Club clubhouse, completion of early childhood centre extensions at Bradford Avenue (Greenvale) and Malcolm Creek (Craigieburn) and the implementation of the Disability Action Plan and the Annual Greenhouse Action Plan program. (Capital works is projected to be \$56.26 million for the 2012/13 year).

## 6. Financial position



The financial position is expected to improve with ratepayer's equity (net worth) to increase by \$152.72 million to \$1.88 billion while the working capital ratio (net current assets) will decrease from 141% to 107% at 30 June 2014. This is mainly due to the use of cash reserves to fund the capital works program. (Total equity is forecast to be \$1.73 billion as at 30 June 2013). The reduction in cash and investments is in line with Council's Strategic Resource Plan.

## 7. Financial Sustainability

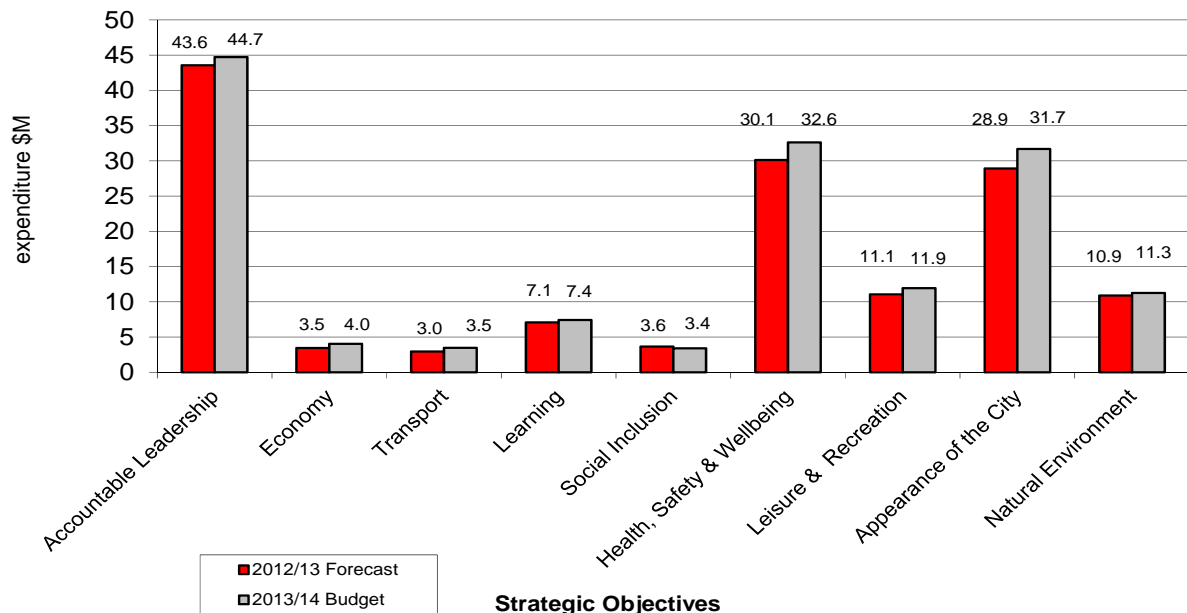


A high level Strategic Resource Plan for the years 2013/14 to 2016/17 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.

The Plan projects that Council's operating result will be in excess of \$48 million per annum over this period and the underlying result is a steady surplus over the four year period.

The increase in the underlying surplus in 2013/14 is largely due to an effort to keep increases in expenditure in line with CPI increases and growth in rates and user fees and charges.

## 8. Strategic objectives



The Annual Budget includes a range of activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the Budget to achieve the strategic objectives as set out in the Council Plan for the 2013/14 year.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

**Domenic Isola**  
**Chief Executive Officer**

## Budget Processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Finance and Reporting) Regulations 2004* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2013/14 budget, which is included in this report, is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flow and Capital Works. These statements have been prepared for the year ended 30 June 2014 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. The preparation of the budget, within this longer term context, begins with Officers preparing the operating and capital components of the annual budget during February and March. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during April and May. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the Budget and any submission must be considered before adoption of the budget by Council.

To assist persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process including public information sessions, focus groups and other techniques. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year. The key dates for the Budget process are summarised below:

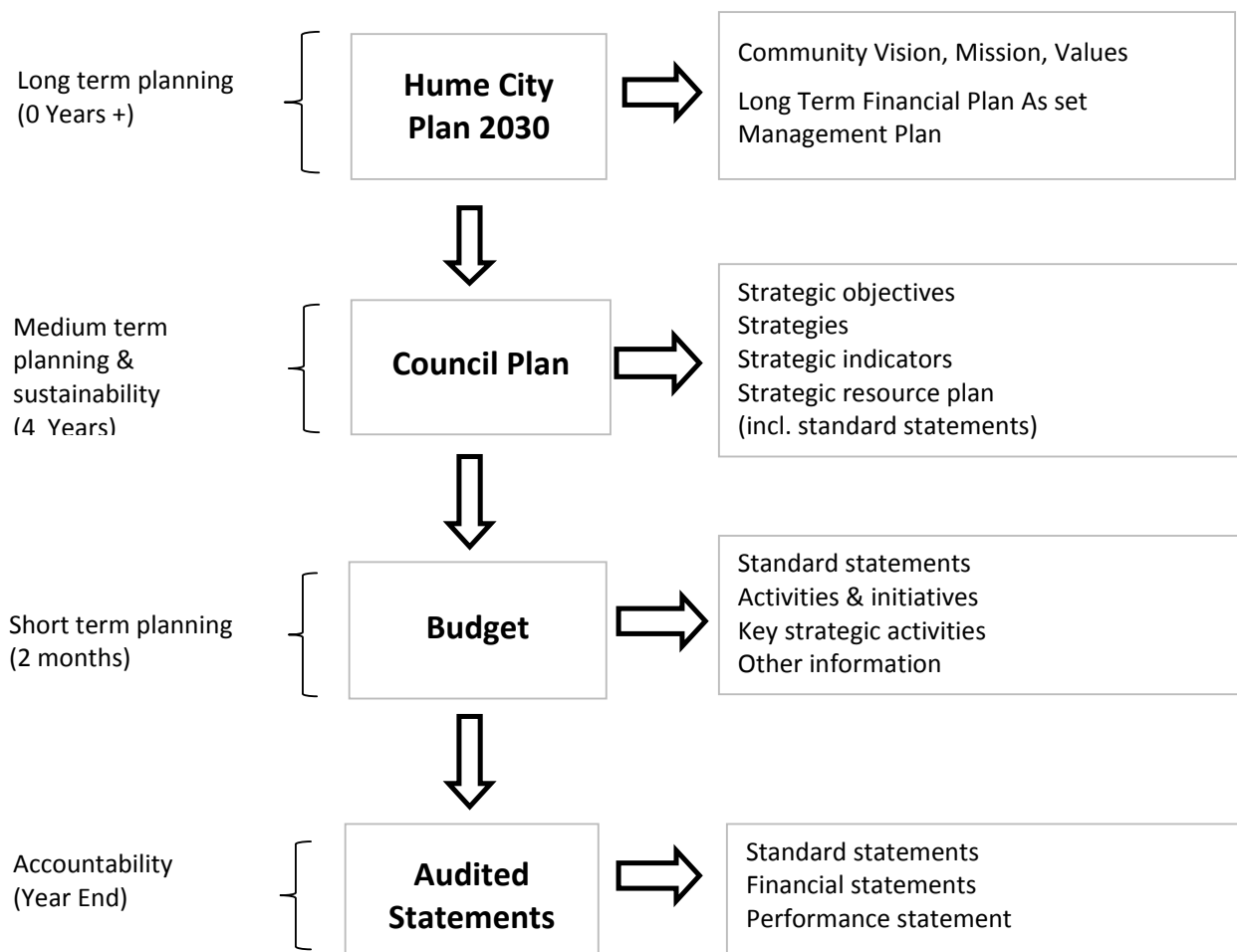
| Budget process                                                            | Timing  |
|---------------------------------------------------------------------------|---------|
| 1. Officers update Council's long term financial projections              | Dec/Jan |
| 2. Officers prepare operating and capital budgets                         | Feb/Mar |
| 3. Council considers draft budgets at informal briefings                  | Apr/May |
| 4. Proposed budget submitted to Council for approval                      | May     |
| 5. Public notice advising intention to adopt budget                       | May     |
| 6. Budget available for public inspection and comment                     | May/Jun |
| 7. Community engagement process undertaken                                | May/Jun |
| 8. Submissions period closes (28 days)                                    | Jun     |
| 9. Submissions considered by a Council Committee                          | Jun     |
| 10. Budget and submissions presented to Council for adoption              | Jun     |
| 11. Copy of adopted budget submitted to the Minister for Local Government | Jun     |
| 12. Revised budget where a material change has arisen (if required)       | Sep-Jan |

## 1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long-term (Hume City Plan 2030), medium-term (Council Plan) and short-term (Annual Budget) and then holding itself accountable (Audited Statements).

### 1.1 Strategic planning framework

The Strategic Resource Plan, included in the Council Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



## **1.2 Our purpose**

### **VISION**

Hume City Council will be recognised as a leader in achieving social, environmental and economic outcomes with a common goal of connecting our proud community and celebrating the diversity of Hume.

### **MISSION**

To enhance the social, economic and environmental prosperity of our community through vision, leadership, excellence and inclusion.

### **PRINCIPLES**

The Council Plan is predicated on the following principles:

- Social Justice;
- Partnerships;
- Financial accountability and transparency;
- Economic prosperity; and
- Environmental sustainability.

### **WE VALUE**

#### **Our Citizens**

We will promote democratic representation and genuinely engage our citizens to promote a sense of belonging within a healthy, safe, strong and diverse community.

We will lead the way to identify community needs and best practice service delivery models and advocate for an integrated approach to service provision.

Our services and facilities will be high quality and we will pursue efficiency and continuous improvement through customer focus and innovation.

#### **Our Staff**

We will demonstrate this by encouraging, supporting and developing our employees to achieve service excellence and a sense of unity, pride and fulfilment.

#### **Partnerships with the Federal and State Governments**

We will work together to achieve the equitable provision of services and infrastructure to meet current and future community needs.

#### **Our Community Organisations**

We will work in partnership with them to build community wellbeing, resilience and capacity.

### 1.3 Strategic objectives

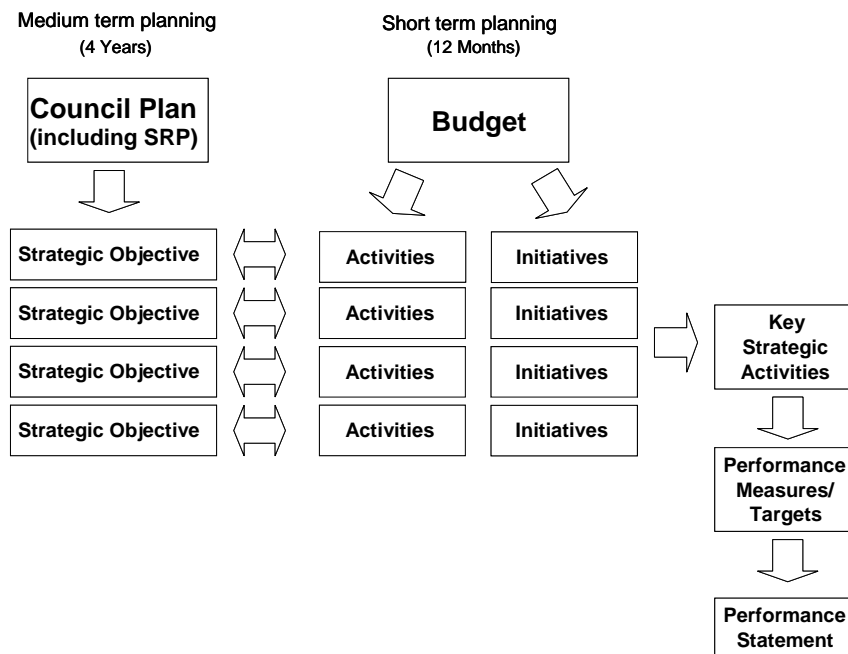
The Council delivers activities and initiatives under 37 major service categories. Each contributes to the achievement of one of the nine Strategic Objectives as set out in the Council Plan for the years 2013-17 incorporating the Strategic Resource Plan 2014-17. The following table lists the Council's four themes and the nine Strategic Objectives as described in the Council Plan.

| Theme                                   | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Council Leadership                   | <p>Hume demonstrates strong leadership through fostering accountability, developing partnerships in the community with residents and business and maintaining active relationships with all levels of Government to achieve improved outcomes for the Hume community.</p> <p>1. Strategic Objective - Accountable Leadership</p>                                                                                                                                                       |
| 2. Prosperity of the City               | <p>Hume will be a strong, diversified thriving business centre of northern Melbourne. This can be achieved by the provision of effective infrastructure networks, attracting significant and emerging industries, promoting business investment, whilst supporting existing industries and enabling residents to take up a range of employment opportunities.</p> <p>2. Strategic Objective - Economy<br/>3. Strategic Objective - Transport<br/>4. Strategic Objective - Learning</p> |
| 3. Community Wellbeing                  | <p>Hume will be characterised as a strong and cohesive community where residents have equitable access to services and are supported to take up opportunities to actively participate in community life and realise their full potential.</p> <p>5. Strategic Objective - Social Inclusion<br/>6. Strategic Objective - Health, Safety and Wellbeing<br/>7. Strategic Objective - Leisure and Recreation</p>                                                                           |
| 4. Appearance of the City & Environment | <p>Hume endeavours to enhance community pride by resourcing services to deliver a clean appearance of the City with appropriately maintained infrastructure and a well preserved and protected natural environment.</p> <p>8. Strategic Objective - Appearance of the City<br/>9. Strategic Objective - Natural Environment</p>                                                                                                                                                        |



## 2. Activities, initiatives and key strategic activities

This section provides a description of the activities and initiatives to be funded in the Budget for the 2013/14 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of key strategic activities and performance targets and measures in relation to these. The relationship between these components of the Budget and the Council Plan is shown below.



### 2.1 Strategic Objective 1: Accountable Leadership

To operate with integrity and openness in providing the highest level of representation and advocacy for the community. The activities and initiatives for each service category and key strategic activities are described below.

| Activity                                  | Description                                                                                                                                                                                                            | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Councillors and Chief Executive           | This area includes the Mayor, Councillors, Chief Executive Officer and associated support which cannot be attributed to the direct service provision areas.                                                            | 1,238<br>(0)<br><b>1,238</b>                   |
| City Governance & Information Directorate | This area includes the City Governance and Information director, GIS and associated support which cannot be attributed to the direct service provision areas.                                                          | 759<br>(0)<br><b>759</b>                       |
| Customer Service                          | This service provides a customer interface for an increasing number of service units and a wide range of transactions. The service is delivered through three customer service centres with call centre functionality. | 2,734<br>(10)<br><b>2,724</b>                  |

| Activity                            | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Finance & Property Development      | This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, procurement and contracting of services, raising and collection of rates and charges. This service is also responsible for the maintenance of land and property leases and licences, managing Council's property portfolio and the valuation of properties throughout the municipality. | 4,539<br><u>(3,179)</u><br><b>1,360</b>        |
| Corporate Services                  | This service provides statutory and corporate support services to Council, including coordination of business papers for meetings of the Council and its committees, maintenance of statutory registers and the conduct of the Council election. It is also responsible for the provision of document and information management support services to Council, including compliance with statutory obligations under freedom of information, public records and information privacy legislation.  | 4,452<br><u>(319)</u><br><b>4,133</b>          |
| Information Services                | This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.                                                                                                                                                                                                                                                       | 3,498<br><u>(0)</u><br><b>3,498</b>            |
| Human Resources                     | This service develops and implements strategies, policies and procedures through the provision of human resource and industrial relations services. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.                                                                                                                                                                                                        | 2,520<br><u>(565)</u><br><b>1,955</b>          |
| Organisation Planning & Improvement | Organisation Planning and Improvement coordinates the Council Plan process and manages Council's internet and intranet sites.                                                                                                                                                                                                                                                                                                                                                                    | 454<br><u>(0)</u><br><b>454</b>                |
| Research                            | The Research Department undertakes a broad range of social research activities, including over 30 community consultations, program evaluations and research projects per year, and continually monitors and undertakes socio-demographic analysis of Hume's 167,000 residents for service planning and strategy development.                                                                                                                                                                     | 557<br><u>(0)</u><br><b>557</b>                |
| Marketing & Communications          | This service is responsible for the management and provision of advice on external communication, in consultation with relevant stakeholders, on behalf of Council.                                                                                                                                                                                                                                                                                                                              | 2,023<br><u>(82)</u><br><b>1,941</b>           |

| Activity                        | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Services                        | This service is divided into two main operational units. Property Services which prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings. Fleet Services purchases and maintains Council vehicles and plant and equipment to meet functionality and safety needs, to maximise performance and minimise operational costs of the fleet. | 14,369<br><u>(593)</u><br><b>13,776</b>        |
| Building                        | This service provides statutory building services to the Council community including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.                                                                                                                                                                                                                                                                            | 2,012<br><u>(2,227)</u><br><b>(215)</b>        |
| Statutory Planning              | This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary.                                                                                                                                                                                                                                                                                               | 2,456<br><u>(862)</u><br><b>1,594</b>          |
| City Infrastructure Directorate | This area includes the City Infrastructure Director and associated support which cannot be attributed to the direct service provision areas.                                                                                                                                                                                                                                                                                                                                                                                                         | 564<br><u>(5)</u><br><b>559</b>                |
| Subdivisions                    | This service approves and supervises private development activities such as subdivisions and infrastructure associated with unit developments.                                                                                                                                                                                                                                                                                                                                                                                                       | 1,232<br><u>(1,355)</u><br><b>(123)</b>        |
| Capital Works                   | This service undertakes design, tendering, contract management and supervision of various works within Council's capital works program.                                                                                                                                                                                                                                                                                                                                                                                                              | 1,320<br><u>(0)</u><br><b>1,320</b>            |

## Initiatives

1. 5 Star Model for Customer Service – This is a new staffing model which will provide clearer career progression through skill development and will enable customer service officers to assist other departments within Council.
2. Electronic Document and Records Management System – This system will further improve the management of document and information management services by further developing the electronic means of capture, usage, distribution and retrieval.
3. Fire Services Levy Officer – The introduction of the Fire Services Property Levy will generate a large number of customer enquiries and this officer will assist in responding to these enquiries and in keeping Council's rating database current.
4. E Proclaim – This will improve and increase the range of payments which can be received and processed via Council's internet website.

## Key strategic activities

| Strategic Activity                                                  | Performance Measure | Performance Target |
|---------------------------------------------------------------------|---------------------|--------------------|
| Develop Hume Horizons 2040, a long term plan for the Hume community | Adopted by Council  | 30 June 2014       |

## 2.2 Strategic Objective 2: Economy

Provide a proactive and supportive environment to sustain and expand existing businesses in Hume, attract a diversified range of new business investment and create opportunities for residents in Hume to take up employment in these businesses. The activities and initiatives for each service category and key strategic activities are described below.

### Activities

| Activity                        | Description                                                                                                                                                                                                                                                                                                                                       | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| City Sustainability Directorate | This area includes the City Sustainability Director and associated support which cannot be attributed to the direct service provision areas.                                                                                                                                                                                                      | 396<br>(0)<br><b>396</b>                       |
| Economic Development            | This service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment.                                                                                                       | 1,902<br>(107)<br><b>1,795</b>                 |
| Strategic Planning              | This service manages Council's Planning Scheme as well as the preparation of major policy documents shaping the future of the City. Key works also include the preparation and processing of amendments to the Council Planning Scheme and carrying out research on demographic, urban development, economic and social issues affecting Council. | 1,720<br>(568)<br><b>1,152</b>                 |

### Initiatives

5. Development Contribution Management Software – This software will enable Council to better manage and track approved development contributions which have increased in size and value as the City continues to experience growth.

## Key strategic activities

| Strategic Activity                                                  | Performance Measure                                 | Performance Target |
|---------------------------------------------------------------------|-----------------------------------------------------|--------------------|
| Undertake the Statutory Review of the Municipal Strategic Statement | Report to Council on the implications of the Review | 30 June 2014       |

## 2.3 Strategic Objective 3: Transport

Plan, advocate for and provide safe alternative transport networks and options that service existing businesses, business investment and community connectedness. The activities and initiatives for each service category and key strategic activities are described below.

### Activities

| Activity                | Description                                                                                                                                                                                                                                                                                           | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Urban Places            | Urban Places supports the regeneration and development of integrated and sustainable urban areas which contribute to quality of life, a sense of place and community pride.                                                                                                                           | 817<br>(0)<br><b>817</b>                       |
| Engineering and Assets  | This service provides strategic planning, policy development and day to day management of traffic and transport related issues in Council. The unit also implements Local Area Traffic Management schemes and assist with implementation of the Road Safety Strategy.                                 | 2,322<br>(9)<br><b>2,313</b>                   |
| Infrastructure Planning | This service prepares and conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include roads, laneways, car parks, foot and bike paths, drains and bridges. | 332<br>(0)<br><b>332</b>                       |

### Initiatives

6. Traffic Engineer – This officer will help with project preparation and traffic assessments for the increasing road network across the municipality.
7. Eastmeadows/Northmeadows Development - Traffic Study - This will provide a detailed traffic study of the proposed redevelopment of the Eastmeadows and Northmeadows Precinct.

## Key strategic activities

| Strategic Activity                                                                                              | Performance Measure                                                      | Performance Target                                  |
|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------|
| Undertake two major Transport projects                                                                          |                                                                          |                                                     |
| <ul style="list-style-type: none"> <li>Aitken Boulevard</li> <li>A major upgrade to Konagaderra Road</li> </ul> | Craigieburn Road – Mt Ridley Road<br><br>Havelock Road – Deep Creek Road | Open to traffic<br><br>Completion of widening works |

## 2.4 Strategic Objective 4: Learning

Enhance life experience, employment opportunities and contributions to the community by inspiring and facilitating participation of Hume residents in life long learning regardless of age, ability or ethnicity, resulting in reduced disadvantage and improved quality of life. The activities and initiatives for each service category and key strategic activities are described below.

### Activities

| Activity                                  | Description                                                                                                                                                                                                                                                                                                 | Expenditure (Revenue)<br>Net Cost<br>\$'000 |
|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|
| Public Relations and Learning Directorate | This area includes the Public Relations and Learning Director and associated support which cannot be attributed to the direct service provision areas.                                                                                                                                                      | 387<br>(0)<br><b>387</b>                    |
| Learning Communities                      | This service provides public library services at six locations and provides a customer focused service that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered. | 7,034<br>(1,658)<br><b>5,376</b>            |

## Key strategic activities

| Strategic Activity                                    | Performance Measure | Performance Target |
|-------------------------------------------------------|---------------------|--------------------|
| Develop the Learning Together 4 Action Plan 2013-2017 | Adopted by Council  | 31 March 2014      |

## 2.5 Strategic Objective 5: Social Inclusion

To undertake initiatives which increase social, civil and economic participation by individuals and groups in Hume community life to support individual fulfilment whilst strengthening a culturally rich, cohesive and respectful community. The activities and initiatives for each service category and key strategic activities are described below.

## Activities

| Activity           | Description                                                                                                                                                                                                                                                                                                   | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Social Development | This service has the responsibility to frame and respond to the challenges of social inclusion that present to Council. It is the responsibility of this service to ensure that issues that arise and situations and trends that develop of a social policy nature are responded to appropriately by Council. | 3,407<br>(361)<br><b>3,046</b>                 |

## Initiatives

8. Broadmeadows Community Hub - Staffing resources to activate the Hub through a part time community development worker and ongoing service provision via a part time customer service officer.

## Key strategic activities

| Strategic Activity                                                                                                                                             | Performance Measure                                                                                                                                  | Performance Target |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Develop a plan to guide the future delivery of HACC services in Hume, including, increasing the accessibility of Council's HACC programs for CALD communities. | Home and Community Care service uptake by Culturally and Linguistically Diverse, and Aboriginal and Torres Strait Islander communities is increased. | 3% per annum       |

## 2.6 Strategic Objective 6: Health, Safety and Wellbeing

To plan, provide and/or advocate for services that enable Hume residents of all ages to pursue a healthy and safe lifestyle and that contribute to overall wellbeing. The activities and initiatives for each service category and key strategic activities are described below.

## Activities

| Activity                     | Description                                                                                                                                                                                | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| City Communities Directorate | This area includes the City Communities Director and associated support which cannot be attributed to the direct service provision areas.                                                  | 403<br>(0)<br><b>403</b>                       |
| Family & Children Services   | This service provides family oriented support services including pre-schools, maternal and child health, counselling and support, family day care, holiday programs and health and safety. | 17,760<br>(15,396)<br><b>2,364</b>             |

| Activity                    | Description                                                                                                                                                                                              | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|-----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Aged Care & Health Services | This service provides a range of services for the aged and disabled including home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs. | 13,488<br>(8,858)<br><b>4,630</b>              |
| School Crossings            | This service provides staff at school crossings throughout the municipality to ensure that all pedestrians, but mainly school aged children, are able to cross the road safely.                          | 958<br>(229)<br><b>729</b>                     |

## Initiatives

9. Outreach Service for Child First Clients - An Enhanced Maternal Child Health Nurse and Parent Support Worker will provide expert developmental assessment and parenting education for vulnerable families within the Child First program.

## Key strategic activities

| Strategic Activity                                                          | Performance Measure | Performance Target |
|-----------------------------------------------------------------------------|---------------------|--------------------|
| Complete and publish the 2013-17 Municipal Public Health and Wellbeing Plan | Adopted by Council  | 31 October 2013    |

## 2.7 Strategic Objective 7: Leisure and Recreation

To facilitate opportunities for Hume residents of all ages and abilities to lead an active life through participation in arts, leisure and recreation activities by facilitating and/or providing, programs and support. The activities and initiatives for each service category and key strategic activities are described below.

## Activities

| Activity                 | Description                                                                                                                                                                                                                                                                                                                                                                             | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Leisure & Youth Services | This service is responsible for the management and use of leisure centres, sporting grounds and pavilions and community centres with meeting, function and activity space. The service provides advice to Council on local leisure needs and assists community groups with funding applications, event management and promotion and issues relating to license agreements with Council. | 11,943<br>(6,540)<br><b>5,403</b>              |



## Key strategic activities

| Strategic Activity                                    | Performance Measure                                                                                          | Performance Target            |
|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-------------------------------|
| Completion of two major recreation facility projects. | ▪ Stage One of a Regional Soccer facility Development at the John Ilhan Memorial Reserve                     | 100% complete and operational |
|                                                       | ▪ Stage One of the Hume Regional Tennis facility and including a community centre, 24 courts and car parking | 100% complete and operational |

## 2.8 Strategic Objective 8: Appearance of the City

To undertake programs to enhance a sense of community pride and the cleanliness, maintenance and appearance of public and private land. The activities and initiatives for each service category and key strategic activities are described below.

| Activity                       | Description                                                                                                                                                                                                                                                                                                                                                                                              | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Waste & Environmental Services | This service provides kerbside rubbish collections of garbage, hard waste and green waste from all households and some commercial properties in Hume. It also provides street cleaning, drainage pit cleaning and street litter bins throughout Hume.                                                                                                                                                    | 10,419<br>(54)<br><b>10,365</b>                |
| Technical Services             | This service conducts ongoing maintenance of Council's roads, drains and footpaths.                                                                                                                                                                                                                                                                                                                      | 2,949<br>(361)<br><b>2,588</b>                 |
| Local Law Services             | This service maintains and improves the health and safety of people and animals. It also provides education, regulation and enforcement of general Local Laws and relevant State legislation. This service facilitates the smooth flow of traffic and parking throughout the municipality through the provision of safe, orderly and equitable parking enforcement and education.                        | 2,619<br>(2,939)<br><b>(320)</b>               |
| Parks & Open Space             | This service is divided into three main operational units. Bushland provides the management of conservation and parkland areas, creeks and other areas of environmental significance. Parks Management provides management and implementation of open space strategies and maintenance programs. Infrastructure Maintenance provides management of all parks and gardens and infrastructure maintenance. | 15,686<br>(123)<br><b>15,563</b>               |

## Initiatives

10. Parks Subdivision Maintenance – to maintain new parks and sub-divisions acquired in previous years.
11. Domestic Waste Collection Vehicle and Officer – An additional truck to help cater for the continued growth throughout the municipality.
12. Litter Enforcement Officer – This officer will provide greater investigative surveillance around known hot spots throughout the municipality.
13. Local Laws – Animal Management Trainee – This officer will be responsible for the daily collection of contained animals across the municipality.
14. Craigieburn District Amenity Cleansing – This position will provide programmed cleaning and maintenance at Council's high profile sites in Craigieburn due to significant growth and development.

## Key strategic activities

| Strategic Activity                                                                                                                                                                                                                                                                                     | Performance Measure                                                                                                            | Performance Target                                                                                               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| Implement the Waste Management Strategy: <ul style="list-style-type: none"> <li>▪ Community waste collection days</li> <li>▪ Introduce home composting systems</li> <li>▪ Examine the opportunities of converting waste to energy, including methane gas harvesting at the Sunbury Landfill</li> </ul> | <ul style="list-style-type: none"> <li>▪ Number of days</li> <li>▪ Number of Residents</li> <li>▪ Report to Council</li> </ul> | <ul style="list-style-type: none"> <li>▪ 3 per annum</li> <li>▪ 200 per annum</li> <li>▪ 30 June 2014</li> </ul> |

## 2.9 Strategic Objective 9: Natural Environment

To ensure the protection and enhancement of Hume's biodiversity, natural values and ecological systems, and to reduce the environmental impact of the Hume community. This will be undertaken through the adoption of sustainable management practices, systems and infrastructure. The activities and initiatives for each service category and key strategic activities are described below.

| Activity                | Description                                                                                                                                                                                                                                                                     | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Sustainable Environment | This service develops environmental policies, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse gas emissions within Council operations and the community are a key priority. | 2,034<br>(21)<br><b>2,013</b>                  |

| Activity                      | Description                                                                                                                                                        | Expenditure<br>(Revenue)<br>Net Cost<br>\$'000 |
|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Natural Landscape Maintenance | This service provides the management of conservation and parkland areas, creeks and other areas of environmental significance.                                     | 1,242<br>(0)<br><b>1,242</b>                   |
| Landfill                      | This service provides a site for the disposal of waste materials. Council operates a landfill facility at Sunbury and a Resource Recovery Centre at Campbellfield. | 7,996<br>(4,962)<br><b>3,034</b>               |

## Initiatives

15. Environmental Planning Officer – This officer will provide a more strategic approach to current and future environmental planning, compliance and enforcement matters.

## Key strategic activities

| Strategic Activity                            | Performance Measure | Performance Target |
|-----------------------------------------------|---------------------|--------------------|
| Develop a Native Vegetation Protection Policy | Adopted by Council  | 31 December 2013   |

## 2.11 Performance statement

The Key Strategic Activities (KSA's) detailed in the preceding pages, are summarised again in Appendix D. The KSA's, their performance measures, targets and results are audited at the end of the year and are included in the Performance Statement as required by section 132 of the Act. The Annual Report for 2012/13 will include the audited Performance Statement which is presented to the Minister for Local Government and the local community.

## 2.12 Reconciliation with budgeted operating result

| Strategic Objectives                    | Net Cost<br>(Revenue)<br>\$'000 | Revenue<br>\$'000 | Expenditure<br>\$'000 |
|-----------------------------------------|---------------------------------|-------------------|-----------------------|
| Accountable Leadership                  | 35,529                          | 9,197             | 44,726                |
| Economy                                 | 3,343                           | 676               | 4,019                 |
| Transport                               | 3,462                           | 9                 | 3,471                 |
| Learning                                | 5,763                           | 1,658             | 7,421                 |
| Social Inclusion                        | 3,046                           | 361               | 3,407                 |
| Health, Safety and Wellbeing            | 8,126                           | 24,483            | 32,609                |
| Leisure and Recreation                  | 5,403                           | 6,540             | 11,943                |
| Appearance of the City                  | 28,196                          | 3,478             | 31,674                |
| Natural Environment                     | 6,289                           | 4,983             | 11,272                |
| <b>Total activities and initiatives</b> | <b>99,157</b>                   | <b>51,385</b>     | <b>150,542</b>        |
| Other non-attributable                  | <b>(13,809)</b>                 |                   |                       |
| <b>Deficit before funding sources</b>   | <b>85,348</b>                   |                   |                       |
| Rates and charges                       | (127,421)                       |                   |                       |
| Capital grants                          | (8,355)                         |                   |                       |
| <b>Total funding sources</b>            | <b>(135,776)</b>                |                   |                       |
| <b>Surplus for the year</b>             | <b>(50,428)</b>                 |                   |                       |

### **3. Budget influences**

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

#### **3.1 Snapshot of Hume City Council**

Hume is located on the urban-rural fringe, 20 kilometres north-west of the centre of Melbourne. Hume was created in 1994 when the Shire of Bulla amalgamated with the majority of the City of Broadmeadows. Hume covers an area of 504 square kilometres and land uses within the municipality are extremely diverse; land uses include established residential areas, industry, vast rural areas, and areas committed for future urban growth.

##### **Population**

In June 2012, the preliminary estimated resident population of Hume was 178,740 people. In the 10 years from 2002 to 2012, the population grew by just over 39,000 people, an average annual growth rate of 2.6%. (Source: Australian Bureau of Statistics, Regional Population Growth, 2013). By 2017, Hume's population is expected to exceed 198,000 people, with almost 66,000 households. (Source: id Consulting, Hume Population Forecasts).

##### **Age Structure**

Hume has a relatively young age profile with 30.5% of persons aged less than 20 years, compared to 24.7% for Greater Melbourne. Similarly the proportion of persons aged 65 years or more is only 9.1% for Hume, compared to 13.1% for the Greater Melbourne (Source: Australian Bureau of Statistics, 2011 Census of Population and Housing).

##### **Births**

On average, 2,601 babies have been born each year in the five year period between 2007/08 and 2011/12. In the 2011/12 financial year 2,772 babies were born in the municipality (Source: Department of Education and Early Childhood Development: Annual Data Report for Maternal and Child Health 2011/12).

##### **Cultural Diversity**

Over three fifths (62.1%) of Hume's population were born in Australia and 32.2% were born overseas. Slightly more than a quarter of residents (27.9%) were born overseas in a non-English speaking country. The most common overseas countries of birth of Hume residents are Iraq, Turkey, India and the United Kingdom. Between 2006 and 2011 the proportion of residents born in Iraq has shown the greatest growth, increasing by 1.3%.

Over one third (41.0%) of Hume residents speak a language other than English at home, compared to 29.1% for Greater Melbourne. The most common languages spoken at home, other than English for residents in Hume are Turkish, Arabic and Assyrian/Aramaic. The most common languages in Greater Melbourne are Italian, Greek, and Chinese languages. (Source: Australian Bureau of Statistics, 2011 Census of Population and Housing).

##### **Housing**

At September 2011, there was an estimated 57,178 residential properties in Hume (Source: Hume City Council rates database, 1 October 2011). According to ABS 2011 Census of Population and Housing data, the majority of occupied private dwellings in Hume City are stand alone houses (86.2%). Medium density housing accounts for 12.9% of dwellings, and high density housing accounts for 0.3% of private dwellings in Hume City. Only 5.7% of private dwellings in Hume are unoccupied, compared to 8.6% in the Greater Melbourne. (Source: Australian Bureau of Statistics, 2011 Census of Population and Housing).

The majority of families living in Hume are couples with children (43.7%) which is higher than Greater Melbourne (33.6%). One parent families are also more common in Hume (14.0%) than Greater Melbourne (10.4%). Hume City has a lower proportion of families made up of couples without children (19.7%) than Greater Melbourne (23.5%). (Source: Australian Bureau of Statistics, 2011 Census of Population and Housing).

## **Education and Occupation**

Almost half (45.5%) of people aged 20 years and over have completed year 12 or equivalent in Hume City. This is lower than Greater Melbourne where the figure is 56.6%. In Hume City there is a higher rate of females obtaining year twelve or equivalent (46.6%) than males (44.3%), mirroring the national trend.

Almost one fifth (18.4%) of persons in Hume aged 25 years and over with a qualification have a 'Certificate', compared to 15.9% for Greater Melbourne. The proportion of persons aged 25 years and over with a qualification in Hume that have a 'Bachelor Degree' is 9.3% compared to 18.2% for Greater Melbourne.

The most common industry of employment for persons aged 15 years and over in Hume is the manufacturing sector, in which 13.9% of employed persons work. This is higher than Greater Melbourne at 10.8%. The second most common industry of employment is retail trade in which 11.1% of Hume's 15+ year old employed population works. This is followed by 'transport, postal and warehousing' (10.1%), 'construction' (10.0%) and 'health care and social assistance' (9.2%). The proportion of persons aged 15 years and over in Hume employed in 'professional, scientific and technical services' is 4.3%, which is lower than the Greater Melbourne proportion of 8.9%. (Source: Australian Bureau of Statistics, 2011 Census of Population and Housing).

As of December 2012, Hume City had an unemployment rate of 6.4%, higher than the metropolitan Melbourne figure of 5.4%. Within Hume, the statistical local area (SLA) of Broadmeadows was experiencing an unemployment figure of 9.6%, compared to 5.7% for the Craigieburn SLA and 2.9% for the Sunbury SLA. (Source: Department of Education, Employment and Workplace Relations, Small Area Labour Markets Australia, December 2012 Quarter).

## **Budget implications**

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with citizens and uses interpreting services for interpersonal communication with citizens. Council also draws on the abilities of its bilingual staff.
- Over 19% of ratepayers are entitled to the pensioner rebate. As pensioners are often asset rich but income poor, the adoption of significant rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.
- The City is experiencing continued growth with an approximate increase of 2.5%-3% in property numbers annually. The budget implications arise in Council having to cope with replacement and construction of infrastructure such as drains, footpaths and roads to cope with the growing population. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

### 3.2 External influences

In preparing the 2013/14 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of 2.2% per annum (ABS release 23 January 2013 State-wide CPI is forecast to be 2.5% for the 2013/14 year (Victorian Budget Papers 2012/13);
- Continuing growth of the municipality at 2.5% per annum on average;
- A defined benefits superannuation call which was paid during 2012/13;
- The increasing cost of utility charges, especially electricity for street lighting;
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adult ordinary time earnings in the 12 months to May 2012 was 3.6% (ABS release 16 August 2012). The wages price index in Victoria is projected to be 3.25% per annum in 2013/14 increasing to 3.50% in the subsequent two years (Victorian Budget Papers 2012/13). Council is negotiating a new Collective Agreement for commencement on 1 July 2013;
- The 'Engineering Construction' and 'Non-Residential Building' Indices prepared by the Construction Forecasting Council are forecast at 2.4% and 3.8% respectively for 2013/14;
- Increase in Victorian Grants Commission funding;
- Increases of 10% (or \$4.84 per tonne) in the levy payable to the State Government upon disposal of waste into landfill, resulting in additional waste tipping costs. The levy has increased from \$9 per tonne in 2008/09 to \$53.24 per tonne in 2013/14 (491% increase in 5 years);
- The carbon price introduced by the Federal Government on 1 July 2012 is forecast to increase by CPI (2.2%) from \$23 per tonne to \$23.50 per tonne;
- A new fire levy will apply to all private property owners – including persons and organisations who do not currently pay council rates, such as churches, charities, private schools and RSL's – from 1 July 2013. A number of Council properties will also be subject to the fire levy. Under new legislation, the Fire Services Property Levy Act 2012, introduced as a result of recommendations by the Victorian Bushfires Royal Commission (VBRC), the new Fire Services Property Levy (FSPL) will be collected by Council on behalf of the State government, to fund the operations of the MFB and CFA; and
- Prevailing economic conditions which may have an impact on investment interest rates.

### **3.3 Internal influences**

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2013/14 Budget. These matters have arisen from events occurring in the 2012/13 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2013/14 year. These matters and their financial impact are set out below:

- The continued program to preserve Council's asset base, with \$4.10 million being spent on the footpath program throughout the City and a further \$7.35 million being spent on road asset preservation works; and
- The continuing investment in libraries in Hume, including a \$1 million investment in library collections for branches across the City.

### **3.4 Budget principles**

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased at least with CPI or market levels;
- Grants to be based on confirmed funding levels where possible;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2012/13 levels with an aim to use less resources and an emphasis on innovation and efficiency;
- Agency staff and consultants to be minimised;
- Construction and material costs to increase in line with the Engineering Construction Index;
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case;
- Real savings in expenditure and increases in revenue identified in 2012/13 to be preserved; and
- Operating revenues and expenses arising from completed 2012/13 capital projects to be included.

### **3.5 Long term strategy**

The budget includes consideration of a number of long term strategies to assist Council in preparing the Budget in a proper financial management context. These include a Strategic Resource Plan for the years 2013/14 to 2016/17 (section 8), Rating Information (section 9) and Other Long Term Strategies (section 10) including borrowings, infrastructure and service delivery.

## 4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2013/14 year.

### 4.1 Budgeted income statement

|                                                                       |        | Forecast      |               |          |
|-----------------------------------------------------------------------|--------|---------------|---------------|----------|
|                                                                       |        | Actual        | Budget        | Variance |
|                                                                       | Ref    | 2012/13       | 2013/14       |          |
|                                                                       |        | \$'000        | \$'000        | \$'000   |
| Total income                                                          | 4.2    | 222,503       | 236,497       | 13,994   |
| Total expenses                                                        | 4.3    | (174,613)     | (186,069)     | (11,456) |
| <b>Surplus for the year</b>                                           |        | <b>47,890</b> | <b>50,428</b> | 2,538    |
| Grants – non-recurrent                                                | 4.2.5  | (12,109)      | (8,355)       | 3,754    |
| Contributions - non-monetary assets                                   | 4.2.7  | (29,098)      | (31,638)      | (2,540)  |
| Net gain on disposal of property, plant, equipment and infrastructure | 4.2.10 | (72)          | -             | 72       |
| <b>Underlying surplus</b>                                             | 4.1.1  | <b>6,611</b>  | <b>10,435</b> | 3,824    |

#### 4.1.1 Underlying Surplus (\$3.82 million increase)

The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability as it is not impacted by non-recurring or once-off items of income and expenses which can often mask the operating result. The underlying result for the 2013/14 year is a surplus of \$10.44 million which is an increase of \$3.82 million over the 2012/13 year.

### 4.2 Income

|                                                                       |        | Forecast       |                |               |
|-----------------------------------------------------------------------|--------|----------------|----------------|---------------|
|                                                                       |        | Actual         | Budget         | Variance      |
| Income Types                                                          | Ref    | 2012/13        | 2013/14        |               |
|                                                                       |        | \$'000         | \$'000         | \$'000        |
| Rates and charges                                                     | 4.2.1  | 118,294        | 127,421        | 9,127         |
| Statutory fees and fines                                              | 4.2.2  | 8,386          | 7,993          | (393)         |
| User fees                                                             | 4.2.3  | 19,879         | 20,664         | 785           |
| Grants - recurrent                                                    | 4.2.4  | 26,654         | 33,640         | 6,986         |
| Grants - non-recurrent                                                | 4.2.5  | 12,109         | 8,355          | (3,754)       |
| Contributions - cash                                                  | 4.2.6  | 4,886          | 1,450          | (3,436)       |
| Contributions - non-monetary assets                                   | 4.2.7  | 29,098         | 31,638         | 2,540         |
| Property rental                                                       | 4.2.8  | 1,117          | 1,101          | (16)          |
| Interest income                                                       | 4.2.9  | 2,008          | 2,086          | 78            |
| Net gain on disposal of property, plant, equipment and infrastructure | 4.2.10 | 72             | -              | (72)          |
| Fair value adjustments for investment property                        | 4.2.11 | -              | 2,149          | 2,149         |
| <b>Total income</b>                                                   |        | <b>222,503</b> | <b>236,497</b> | <b>13,994</b> |

#### 4.2.1 Rates and charges (\$9.13 million increase)

Council's rate increase for 2013/14 is 5.2%. In addition to this, amounts of 0.6% for the Defined Benefits Superannuation Fund call received, 0.4% to fund the introduction of a Pension Rebate and 0.3% for the increase in the landfill levy payable to the Environment Protection Authority Victoria (EPA) have also been included generating a rate increase of



6.5% increasing the total amount of rate income to \$127.42 million. This includes rates in lieu of \$10.8 million, an increase of \$0.83 million from 2012/13.

Appendix B includes a more detailed analysis of the rates and charges to be levied for 2013/14 and Council's 'Rating Strategy' has been included at section 9.

#### **4.2.2 Statutory fees and fines (\$0.39 million decrease)**

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Changes in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines are forecast to decrease by 4.7% or \$0.39 million compared to 2012/13. This is mainly due to the sale of valuation data to other rating authorities in the 2012/13 year which occurs every two years.

A detailed listing of statutory fees is available as part of the budget in Appendix E.

#### **4.2.3 User fees (\$0.79 million increase)**

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities, landfill operations and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases generally do not exceed CPI increases or market levels.

User charges are projected to increase by 3.9% or \$0.79 million over 2012/13. The main reason for the increase is due increased patronage of Council facilities (opening of the Broadmeadows 50m pool) and landfills.

In addition, Council plans to increase user charges for all areas with at least expected inflationary trends over the budget period to maintain parity of user charges with the costs of service delivery.

A detailed listing of fees and charges is available as part of the budget in Appendix E.

#### **4.2.4 Grants – recurrent (\$6.99 million increase)**

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has increased by 26.2% or \$6.99 million compared to 2012/13 and largely relates to the prepayment of Victorian Grants Commission (VGC) income in 2011/12 for 2012/13.

#### **4.2.5 Grants – non-recurrent (\$3.75 million decrease)**

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 31% or \$3.75 million compared to 2012/13 and is mainly due to specific funding for capital works projects.

Section 6 - "Analysis of Capital Budget" includes a more detailed analysis of the Grants non-recurrent expected to be received during the 2013/14 year.

#### **4.2.6 Contributions - cash (\$3.44 million decrease)**

Contributions - cash are expected to decrease by 70.3% or \$3.44 million and is mainly due to some developer contributions to be received in the form of works instead of cash.

This includes all cash contributions received by Council from developer, State, Federal and community sources and contributions from other parties towards property development costs.

#### **4.2.7 Contributions – non - monetary assets (\$2.54 million increase)**

Contributions include roads, footpaths, drainage and land contributed by developers as part of the developer contribution scheme.

Contributions are expected to increase by 8.7% or \$2.54 million. This increase reflects the strong level of development and growth within the municipality.

#### **4.2.8 Property rental (\$0.02 million decrease)**

Property rental includes lease income on Council owned properties.

Property rental is expected to remain steady with a modest decrease of 1.4% or \$0.02 million compared to 2012/13.

#### **4.2.9 Interest income (\$0.08 million increase)**

Interest income includes interest on investments and rate arrears.

Interest income is expected to increase by 3.9% or \$0.08 million compared to 2012/13.

#### **4.2.10 Net gain on disposal of property, infrastructure, plant and equipment (\$0.07 million decrease)**

Proceeds from the sale of Council assets are forecast to be \$1.38 million for 2012/13 and relate to the planned cyclical replacement of part of the plant and vehicle fleet and proceeds from the sale of a surplus property. The written down value of these assets is expected to be \$1.31 million.

#### **4.2.11 Fair Value adjustments for investment property (\$2.15 million increase)**

During the 2012/13 year a revaluation of Councils investment properties will be carried out.

## 4.3 Expenses

| Expense Types                       | Ref   | Forecast          | Budget<br>2013/14<br>\$'000 | Variance<br>\$'000 |
|-------------------------------------|-------|-------------------|-----------------------------|--------------------|
|                                     |       | Actual            |                             |                    |
|                                     |       | 2012/13<br>\$'000 |                             |                    |
| Employee benefits                   | 4.3.1 | 80,146            | 90,608                      | (10,462)           |
| Materials and services              | 4.3.2 | 49,457            | 47,565                      | 1,892              |
| Utility costs                       | 4.3.3 | 5,696             | 5,888                       | (192)              |
| Grants, contributions and donations | 4.3.4 | 4,699             | 4,155                       | 544                |
| Depreciation and amortisation       | 4.3.5 | 30,122            | 32,620                      | (2,498)            |
| Finance costs                       | 4.3.6 | 1,216             | 1,525                       | (309)              |
| Other expenses                      | 4.3.7 | 3,277             | 3,708                       | (431)              |
| <b>Total expenses</b>               |       | <b>174,613</b>    | <b>186,069</b>              | <b>(11,456)</b>    |

### 4.3.1 Employee benefits (\$10.46 million increase)

Employee benefits include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee benefits are forecast to increase by \$10.46 million compared to the 2012/13 forecast. This increase relates to five key factors:

- The Enterprise Bargaining Agreement (EBA) – negotiations are currently underway for the 2013/14 – 2015/16 period and an estimate has been provided for including an allowance for movements in bandings. In addition, under new reforms to the superannuation guarantee rate, the compulsory super rate has increased from 9% to 9.25% for 2014, 9.50% for 2015 reaching 12% by 2020;
- Anticipated non-EBA wages growth of 1.6% due mainly to keep pace with the growing demands in service delivery, maintenance of open space and roads and infrastructure needs. Additional funding will be available to cover some of these costs;
- The inclusion of new positions approved during the new initiative process; and
- The fulfilment of current unfilled advertised positions which has resulted in expected savings of \$3.8 million when compared to the 2012/13 budget. Budget on budget employee benefits are expected to increase by \$6.7 million which is in line with expectations.

### 4.3.2 Materials and services (\$1.89 million decrease)

Materials and services includes the purchase of consumables and payments to contractors for the provision of services. Materials and services are forecast to decrease by \$1.89 million compared to 2012/13.

Agency staff expenses are expected to decrease by 75% or \$1.9 million as a full complement of staff is budgeted for. In addition bad debts expenditure is expected to be \$0.7 million lower in 2013/14 as bad debts are not budgeted for.

Insurance has increased by \$0.2 million and 12% overall consistent with advice provided by Council's insurance broker. An increase in gate fees for the disposal of Council waste of \$0.8 million is in line with anticipated growth and gate fee price increases.

#### **4.3.3 Utility costs (\$0.19 million increase)**

Utility costs include electricity, gas and water rates. The increase is due to continued growth and increases in general pricing.

#### **4.3.4 Grants, contributions and donations (\$0.54 million decrease)**

In accordance with new legislation regarding the implementation of the Fire Services Property Levy contributions by local government towards the Metropolitan Fire Brigade are no longer applicable. In 2012/13 the amount payable was \$0.73 million. Instead, councils will now be required to pay the levy on all of its properties as will other property owners. The estimated cost of this levy on Council's properties is expected to be \$0.35 million.

In addition, the supporting parents developing children program is due to finish in 2013/14 and therefore there will be no further external contributions made.

#### **4.3.5 Depreciation and amortisation (\$2.49 million increase)**

Depreciation is an accounting charge which attempts to measure the usage of Council's property, plant, equipment and infrastructure assets such as roads and drains. The increase of \$2.49 million for 2013/14 is mainly due to the completion of the 2012/13 capital works program during the year and developer contributed assets.

Refer to section 6 - "Analysis of Capital Budget" for a more detailed analysis of Council's capital works program for the 2013/14 year.

#### **4.3.6 Finance costs (\$0.31 million increase)**

Finance costs relate to interest charged by financial institutions on funds borrowed.

The increase in borrowing costs results from the planned borrowings required to fund the capital works program and the Defined Benefits Superannuation call which Council was required to pay during the year.

#### **4.3.7 Other expenses (\$0.43 million increase)**

Other expenses relate to operating lease rentals, audit fees, bank charges and Councillors.

The increase is primarily due to additional fleet vehicles and machinery to cater for the City's growth and additional Councillor allowances as a result of the inclusion of two new Councillors following the electoral representation review. There are now 11 Councillors.

## 5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2013/14 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** – Refers to the cash generated or used in the normal service delivery functions of the Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** – Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** – Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal and interest component of loan repayments for the year.

## 5.1 Budgeted cash flow statement

|                                                                      | Ref   | Forecast  | Budget    | Variance |
|----------------------------------------------------------------------|-------|-----------|-----------|----------|
|                                                                      |       | Actual    | 2013/14   |          |
|                                                                      |       | 2012/13   | 2013/14   |          |
|                                                                      |       | \$'000    | \$'000    | \$'000   |
| <b>Cash flows from operating activities</b>                          | 5.1.1 |           |           |          |
| <i>Receipts</i>                                                      |       |           |           |          |
| Rates and charges                                                    |       | 117,494   | 127,121   | 9,627    |
| Grants - recurrent                                                   |       | 26,654    | 33,640    | 6,986    |
| Grants - non-recurrent                                               |       | 12,109    | 8,355     | (3,754)  |
| User fees                                                            |       | 19,431    | 20,259    | 828      |
| Statutory fees and fines                                             |       | 8,134     | 7,734     | (400)    |
| Property rental                                                      |       | 1,117     | 1,101     | (16)     |
| Interest                                                             |       | 2,008     | 2,086     | 78       |
| Contributions                                                        |       | 4,740     | 1,299     | (3,441)  |
|                                                                      |       | 191,687   | 201,595   | 9,908    |
| <i>Payments</i>                                                      |       |           |           |          |
| Payments to employees                                                |       | (89,675)  | (88,743)  | 932      |
| Materials and services                                               |       | (52,038)  | (47,757)  | 4,281    |
| Grants, contributions and donations                                  |       | (4,699)   | (4,155)   | 544      |
| Other expenses                                                       |       | (3,276)   | (3,708)   | (432)    |
| Utility costs                                                        |       | (5,696)   | (5,888)   | (192)    |
|                                                                      |       | (155,384) | (150,251) | 5,133    |
| <b>Net cash provided by operating activities</b>                     |       | 36,303    | 51,344    | 15,041   |
| <b>Cash flows from investing activities</b>                          | 5.1.2 |           |           |          |
| Payments for property, plant, equipment and infrastructure           |       | (54,415)  | (72,426)  | (18,011) |
| Proceeds from sales of property, plant, equipment and infrastructure |       | 1,375     | 1,358     | (17)     |
| <b>Net cash used in investing activities</b>                         |       | (53,040)  | (71,068)  | (18,028) |
| <b>Cash flows from financing activities</b>                          | 5.1.3 |           |           |          |
| Finance costs                                                        |       | (1,016)   | (1,325)   | (309)    |
| Repayment of interest-bearing loans and borrowings                   |       | (1,187)   | (1,751)   | (564)    |
| Proceeds from interest-bearing loans and borrowings                  |       | -         | 14,250    | 14,250   |
| <b>Net cash (used in) flows from financing activities</b>            |       | (2,203)   | 11,174    | 13,377   |
| <b>Net decrease in cash and cash equivalents</b>                     |       | (18,940)  | (8,550)   | 10,390   |
| Cash and cash equivalents at the beginning of the financial year     |       | 52,595    | 33,655    | (18,940) |
| <b>Cash and cash equivalents at end of the financial year</b>        | 5.1.4 | 33,655    | 25,105    | (8,550)  |

Source: Appendix A

### 5.1.1 Operating activities (\$15.04 million increase)

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. The increase in cash provided by operating activities is mainly due to a \$6.99 million increase in grants - recurrent due to the VGC prepaying 50% of the 2012/13 funding in 2011/12 and an increase in rate receipts of \$9.63 million which is in line with the rate increase of 6.5%.

The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

#### **5.1.2 Investing activities (\$18.03 million increase)**

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc. The increase in payments for investing activities is due to the expected completion of the carried forward component of the 2012/13 capital works program and an increase in the level of new works.

Capital works expenditure is disclosed in Appendix C of this report.

#### **5.1.3 Financing activities (\$13.38 million increase)**

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include proceeds of \$14.25 million from new loans and the repayment of the principal and interest component of loan repayments for the year. For 2012/13, loan repayments are \$2.20 million.

#### **5.1.4 Cash and cash equivalents at end of the financial year (\$8.55 million decrease)**

Overall, total cash and cash equivalents are forecast to decrease by \$8.55 million to \$25.11 million as at 30 June 2014. The reduction is primarily due to the forecast completion of the 2012/13 capital works program in 2013/14 and is also due to a capital works program which is reflective of Council's strategy to enhance existing and to create new infrastructure. Despite this reduction, the ending cash balance is strong and this is achieved through a strong surplus.

This is consistent with Council's Strategic Resource Plan (see Section 8) which forecasts a steady level of capital expenditure whilst maintaining balanced future cash budgets.

### **5.2 Restricted funds and working capital**

The cash flow statement above indicates that Council will have cash and cash equivalents of \$25.11 million which will be maintained to support the following:

- **Statutory purposes** – These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.
- **Discretionary purposes** – These funds are available for whatever purpose Council decides is their best use. In this case, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in the future use of the funds will be made in the context of the future funding requirements set out in the plan.
- **Unrestricted cash and investments** – These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements and unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

## 6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2012/13 year and the sources of funding for the capital budget.

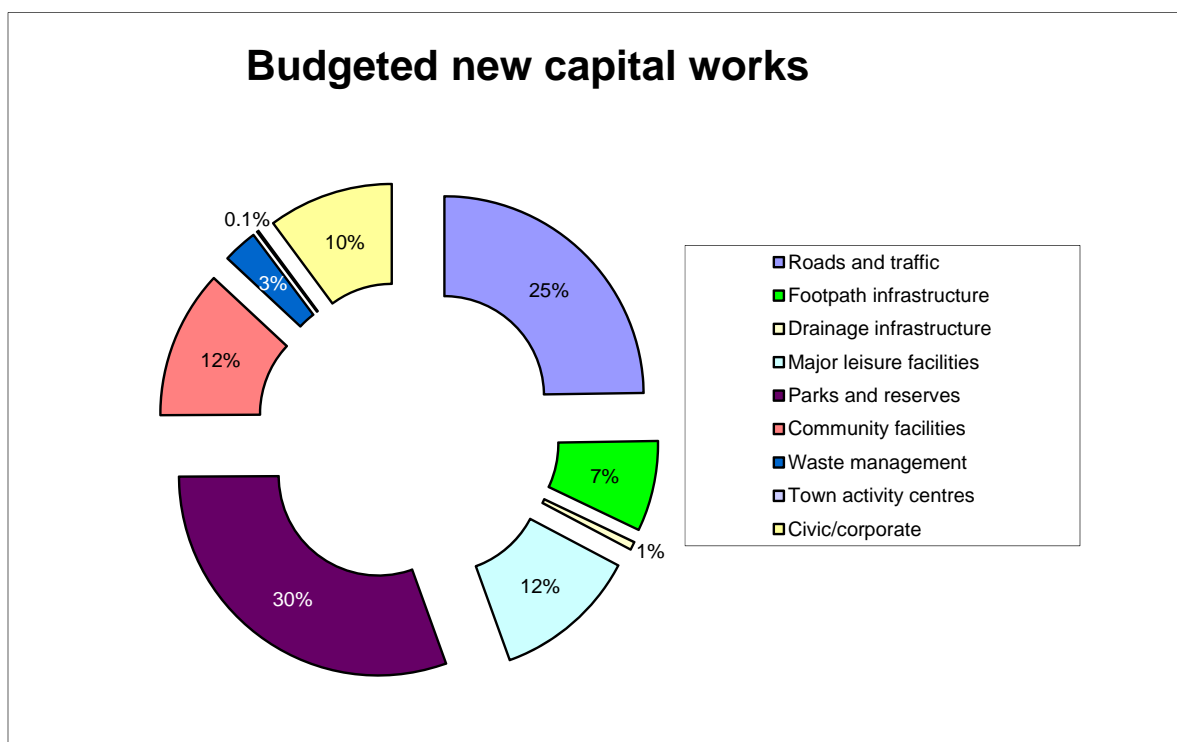
### 6.1 Capital works

| Capital Works Areas                | Ref    | Actual C/F    | Forecast      | 2012/13 C/F available | Budget*       | Variance      |
|------------------------------------|--------|---------------|---------------|-----------------------|---------------|---------------|
|                                    |        | 2012/13       | 2012/13       |                       | 2013/14       |               |
|                                    |        | \$'000        | \$'000        |                       | \$'000        | \$'000        |
| <b>Works carried forward</b>       | 6.1.1  |               |               |                       |               |               |
| Roads and traffic                  |        | 2,916         | 747           | 2,169                 | 2,757         |               |
| Drainage infrastructure            |        | 145           | 145           | -                     | -             |               |
| Major leisure facilities           |        | 12,077        | 10,777        | 1,300                 | 1,786         |               |
| Parks and reserves                 |        | 1,368         | 789           | 579                   | 4,700         |               |
| Community facilities               |        | 1,671         | 1,533         | 138                   | 5,860         |               |
| Waste management                   |        | 235           | 235           | -                     | 624           |               |
| Town activity centre's             |        | 22            | 7             | 15                    | 102           |               |
| Civic/corporate                    |        | 2,438         | 919           | 1,519                 | 3,871         |               |
| <b>Total works carried forward</b> |        | <b>20,872</b> | <b>15,152</b> | <b>5,720</b>          | <b>19,700</b> |               |
| <b>New works</b>                   |        |               |               |                       |               |               |
| Roads and traffic                  | 6.1.2  |               | 14,369        |                       | 13,868        | (501)         |
| Footpath infrastructure            | 6.1.3  |               | 4,068         |                       | 4,100         | 32            |
| Drainage infrastructure            | 6.1.4  |               | 330           |                       | 371           | 41            |
| Major leisure facilities           | 6.1.5  |               | 1,240         |                       | 6,585         | 5,345         |
| Parks and reserves                 | 6.1.6  |               | 7,704         |                       | 17,060        | 9,356         |
| Community facilities               | 6.1.7  |               | 5,523         |                       | 6,730         | 1,207         |
| Waste management                   | 6.1.8  |               | 1,024         |                       | 1,565         | 541           |
| Town activity centres              | 6.1.9  |               | 1,406         |                       | 75            | (1,331)       |
| Civic/corporate                    | 6.1.10 |               | 5,448         |                       | 5,682         | 234           |
| <b>Total new works</b>             |        |               | <b>41,112</b> |                       | <b>56,036</b> | <b>14,924</b> |
| <b>Total capital works</b>         |        |               | <b>56,264</b> |                       | <b>75,736</b> | <b>19,472</b> |
| <b>Represented by:</b>             |        |               |               |                       |               |               |
| New assets                         | 6.1.11 |               | 37,420        |                       | 53,273        | 15,853        |
| Asset renewal                      | 6.1.11 |               | 18,844        |                       | 22,463        | 3,619         |
| <b>Total capital works</b>         |        |               | <b>56,264</b> |                       | <b>75,736</b> | <b>19,472</b> |

Source: Appendix A

\* Of the \$20.87 million of carried forward capital works (from 2011/12 to 2012/13), \$15.15 million is forecast to be spent in 2012/13. The balance of \$5.72 million will be carried forward to be spent in 2013/14.





A more detailed listing of the capital works program is included in Appendix C.

#### 6.1.1 Carried forward works (\$19.7 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation, etc. For the 2012/13 year it is forecast that \$19.7 million of capital works will be incomplete and will be carried forward into the 2013/14 year. The more significant projects include the Broadmeadows Leisure Centre 50m pool, the upgrade of Tanderrum Way between Pearcevale Pde and Pascoe Vale Rd, the Newbury Child and Community Centre in Craigieburn and the Craigieburn Town Centre Sports fields.

#### 6.1.2 Roads and traffic (\$13.87 million)

Roads include local roads, car parks, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals.

For the 2013/14 year, \$13.87 million will be expended on road projects. The more significant projects include the Construction of Aitken Boulevard at the Craigieburn Road intersection, duplication of Craigieburn Road between Aitken and Waterview Boulevards, widening of Konagaderra Road from Havelock Road Clarkefield to Deep Creek Road, Oaklands Park, reconstruction of the Fawkner Street main carriageway in Westmeadows, additional car parking at the Global Learning Centre, Craigieburn and local road resurfacing across the municipality.

#### 6.1.3 Footpath infrastructure (\$4.1 million)

Footpath infrastructure includes the rehabilitation and construction of local footpaths.

For the 2013/14 year, \$4.1 million will be expended on footpath rehabilitation works, the upgrade of footpath infrastructure and construction of walking and cycling paths throughout parts of the City.

#### **6.1.4 Drainage infrastructure (\$0.37 million)**

Drainage infrastructure includes drains in road reserves, retarding basins and waterways.

For the 2013/14 year, \$0.37 million will be expended on drainage projects. The most significant project relates to the new access road drainage at Clarke Oval Sunbury.

#### **6.1.5 Major leisure facilities (\$6.58 million)**

Major leisure facilities include the rehabilitation, refurbishment and construction of leisure facilities including leisure centres, tennis courts, basketball courts, etc.

For the 2013/14 year, \$6.58 million will be expended on leisure facilities. The more significant projects include the design of the Craigieburn Aquatic Centre, completion of the Broadmeadows Leisure Centre 50m pool, new entrance and car park and works to upgrade the Sunbury Aquatic Centre.

#### **6.1.6 Parks and reserves (\$17.06 million)**

Parks and reserves include parks, playing surfaces, streetscapes, playground equipment and trees.

For the 2013/14 year, \$17.06 million will be expended on parks and reserves. The more significant projects include the development of a regional tennis facility in Craigieburn including 24 courts, community centre and car parking, continued work designing and constructing a synthetic athletics track and pavilion at the Craigieburn Town Centre, the construction of two hockey pitches, pavilion and playground at the Newbury Recreation Reserve in Craigieburn, a Soccer / Cricket Pavilion at Barrymore Road Recreation Reserve in Greenvale, netball lighting and shelters at Boardman Reserve in Sunbury, works at Greenvale Recreation Reserve to comply with Victorian Premier Cricket requirements and the upgrade of skate, BMX, open space and playground facilities across the City.

#### **6.1.7 Community facilities (\$6.73 million)**

Community facilities include pavilions, community centres, toilet blocks, Council offices and community services hubs.

For the 2013/14 year, \$6.73 million will be expended on community facilities. The more significant projects include the Newbury Community Hub in Craigieburn, reconstruction of the Craigieburn Bowling Club clubhouse, completion of early childhood centre extensions at Bradford Avenue (Greenvale) and Malcolm Creek (Craigieburn), redevelopment of the Jacana Reserve pavilion and implementation of the Disability and Annual Greenhouse Action Plan programs.

#### **6.1.8 Waste management (\$1.57 million)**

Landfill infrastructure includes garbage bins and rehabilitation works at Council's landfills.

For the 2013/14 year, \$1.57 million will be expended on landfill infrastructure. The more significant projects include new garbage, organic and recycling bins and aftercare works at Council's landfill sites including implementation of the Bolinda Road Master Plan in Campbellfield.

### 6.1.9 Town activity centres (\$0.08 million)

Town activity centres include local shopping centre upgrades and town activity centres.

For the 2013/14 year, \$0.08 million will be expended on town activity centres. These works primarily relate to the continued urban renewal work upgrades at local shopping centres across the City.

### 6.1.10 Civic/corporate (\$5.68 million)

Civic/corporate includes minor ward works, upgrading Council buildings and facilities, information systems and Council's fleet.

For the 2013/14 year, \$5.68 million will be expended on civic/corporate. The most significant projects relate to information technology, library materials and the scheduled replacement of Council's fleet.

### 6.1.11 New assets (\$53.27 million) and asset renewal (\$22.46 million)

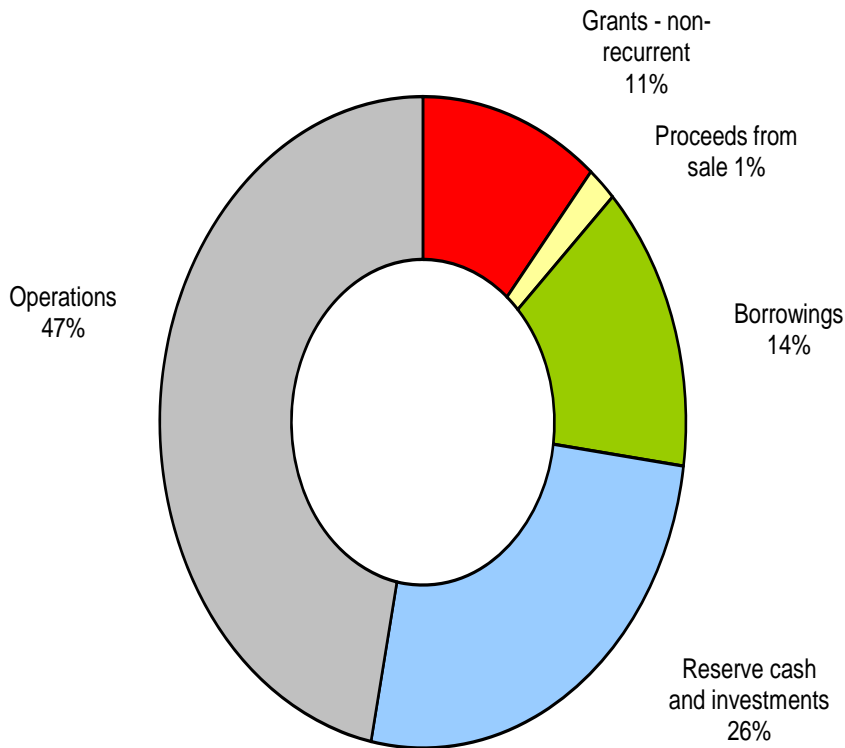
A distinction is made between expenditure on new assets and expenditure on asset renewal. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal. Expenditure on asset renewal is expenditure on an existing asset, which improves service potential or the life of the asset.

This year's program includes a number of major projects including the design of the Craigieburn Aquatic facility, completion of the Broadmeadows Leisure Centre 50m pool, the Sunbury Aquatic Centre upgrade, development of a regional tennis facility in Craigieburn including 24 courts, a community centre and car parking, Newbury Recreation Reserve in Craigieburn including 2 hockey pitches and a pavilion, Barrymore Road Recreation Reserve including a Soccer/Cricket Pavilion, the Newbury Community Hub in Craigieburn, reconstruction of the Craigieburn Bowling Club clubhouse, completion of early childhood centre extensions at Bradford Avenue (Greenvale) and Malcolm Creek (Craigieburn) and the implementation of the Disability Action Plan and the Annual Greenhouse Action Plan program. (Capital works is projected to be \$56.26 million for the 2012/13 year).

## 6.2 Funding sources

| Sources of Funding                                                     | Ref   | Forecast<br>Actual<br>2012/13<br>\$'000 | Budget<br>2013/14<br>\$'000 | Variance<br>\$'000 |
|------------------------------------------------------------------------|-------|-----------------------------------------|-----------------------------|--------------------|
| <b>External</b>                                                        |       |                                         |                             |                    |
| Grants - non-recurrent                                                 | 6.2.1 | 12,109                                  | 8,355                       | (3,754)            |
| Proceeds from sale of property,<br>plant, equipment and infrastructure | 6.2.2 | 1,375                                   | 1,358                       | (17)               |
| Borrowings                                                             | 6.2.3 | -                                       | 10,850                      | 10,850             |
|                                                                        |       | 13,484                                  | 20,563                      | 7,079              |
| <b>Internal</b>                                                        |       |                                         |                             |                    |
| Reserve cash and investments                                           | 6.2.4 | 20,872                                  | 19,700                      | (1,172)            |
| Operations                                                             | 6.2.5 | 21,908                                  | 35,473                      | 13,565             |
|                                                                        |       | 42,780                                  | 55,173                      | 12,393             |
| <b>Total funding sources</b>                                           |       | <b>56,264</b>                           | <b>75,736</b>               | <b>19,472</b>      |

## Budgeted Total Funding Sources 2013/14



### 6.2.1 Grants – non-recurrent (\$8.36 million)

Grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Significant grants and contributions are budgeted to be received for projects including Construction of Aitken Boulevard at the Craigieburn Road intersection, duplication of Craigieburn Road between Aitken and Waterview Boulevards, widening of Konagaderra Road from Havelock Road Clarkefield to Deep Creek Road, Oaklands Park, the design of the Craigieburn Aquatic Centre and the Newbury Community Hub in Craigieburn.

### 6.2.2 Proceeds from sale of property, plant, equipment and infrastructure (\$1.36 million)

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy.

### 6.2.3 Borrowings (\$10.85 million)

New borrowings will be required to help fund the delivery of Council's extensive capital works program.

### 6.2.4 Reserve cash and investments (\$19.70 million)

Council has uncommitted cash and investments which represent unrestricted cash and investments and funds preserved from the previous year mainly as a result of grants and contributions being received in advance and as a result of capital works projects not completed during 2012/13.

### 6.2.5 Operations (\$35.47 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$35.47 million will be generated from operations to fund the 2013/14 capital works program. Refer section 5 - "Budgeted Cash Position" for more information on funds from operations.

## 7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2012/13 and 2013/14. It also considers a number of key performance indicators.

### 7.1 Budgeted balance sheet

|                                               | Ref   | Forecast<br>Actual<br>2012/13<br>\$'000 | Budget<br>2013/14<br>\$'000 | Variance<br>\$'000 |
|-----------------------------------------------|-------|-----------------------------------------|-----------------------------|--------------------|
| <b>Current assets</b>                         | 7.1.1 |                                         |                             |                    |
| Cash and cash equivalents                     |       | 33,655                                  | 25,105                      | (8,550)            |
| Trade and other receivables                   |       | 17,908                                  | 19,023                      | 1,115              |
| Other assets                                  |       | 1,484                                   | 1,536                       | 52                 |
| <b>Total current assets</b>                   |       | <b>53,047</b>                           | <b>45,664</b>               | <b>(7,383)</b>     |
| <b>Non-current assets</b>                     | 7.1.1 |                                         |                             |                    |
| Trade and other receivables                   |       | 309                                     | 309                         | -                  |
| Financial assets                              |       | 250                                     | 250                         | -                  |
| Property, plant, equipment and infrastructure |       | 1,692,706                               | 1,868,394                   | 175,688            |
| Investment property                           |       | 42,363                                  | 44,511                      | 2,148              |
| <b>Total non-current assets</b>               |       | <b>1,735,628</b>                        | <b>1,913,464</b>            | <b>177,836</b>     |
| <b>Total assets</b>                           |       | <b>1,788,675</b>                        | <b>1,959,128</b>            | <b>170,453</b>     |
| <b>Current liabilities</b>                    | 7.1.2 |                                         |                             |                    |
| Trade and other payables                      |       | 17,968                                  | 21,643                      | (3,675)            |
| Trust funds and deposits                      |       | 631                                     | 631                         | -                  |
| Provisions                                    |       | 17,343                                  | 18,295                      | (952)              |
| Interest-bearing loans and borrowings         |       | 1,751                                   | 1,973                       | (222)              |
| <b>Total current liabilities</b>              |       | <b>37,693</b>                           | <b>42,542</b>               | <b>(4,849)</b>     |
| <b>Non-current liabilities</b>                | 7.1.2 |                                         |                             |                    |
| Trust funds and deposits                      |       | 2,148                                   | 2,148                       | -                  |
| Provisions                                    |       | 9,305                                   | 9,912                       | (607)              |
| Interest-bearing loans and borrowings         |       | 12,434                                  | 24,710                      | (12,276)           |
| <b>Total non-current liabilities</b>          |       | <b>23,887</b>                           | <b>36,770</b>               | <b>(12,883)</b>    |
| <b>Total liabilities</b>                      |       | <b>61,580</b>                           | <b>79,312</b>               | <b>(17,732)</b>    |
| <b>Net assets</b>                             | 7.1.3 | <b>1,727,095</b>                        | <b>1,879,816</b>            | <b>152,721</b>     |
| <b>Equity</b>                                 | 7.1.4 |                                         |                             |                    |
| Accumulated surplus                           |       | 979,363                                 | 1,029,791                   | 50,428             |
| Asset revaluation reserve                     |       | 736,195                                 | 838,488                     | 102,293            |
| Other reserves                                |       | 11,537                                  | 11,537                      | -                  |
| <b>Total equity</b>                           |       | <b>1,727,095</b>                        | <b>1,879,816</b>            | <b>152,721</b>     |

Source: Appendix A

### **7.1.1 Current assets (\$7.38 million decrease) and Non-current assets (\$177.84 million increase)**

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$7.38 million during the year mainly due to the carried forward component of the 2012/13 capital works program which is expected to be completed during 2013/14.

A more detailed analysis of the cash position for 2013/14 is included in section 5 - "Analysis of budgeted cash position".

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget and are at acceptable levels.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, plant, equipment and infrastructure is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by the Council over many years. The increase in this balance includes the net result of the capital works program, developer contributed assets, the disposal through sale of property, plant and equipment, the depreciation of non-current assets and the revaluation of Council's assets.

### **7.1.2 Current liabilities (\$4.85 million increase) and Non-current liabilities (\$12.88 million increase)**

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase in total by \$4.85 million in line with the increase in operating expenditure and the capital works program.

Provisions include accrued long service leave, annual leave, rostered days off owing to employees and landfill rehabilitation works. Employee entitlements are only expected to increase marginally due to more active management of entitlements.

Council's interest-bearing loans and borrowings are budgeted to increase as a result of new borrowings. Council is budgeting to repay loan principal of \$1.75 million over the year.

### **7.1.3 Net assets (\$152.72 million increase)**

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June.

The increase in net assets of \$152.72 million results directly from the surplus for the year and the revaluation of Council's assets.

### **7.1.4 Equity (\$152.72 million increase)**

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

## 7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2014 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- It is estimated that 99.8% of total rates and charges raised will be collected in the 2013/14 year due to improved rate debtor management (2012/13: 99.5% forecast actual);
- Trade creditors to be based on total capital and operating expenditure. Payment cycle is 30 days;
- Other debtors and creditors to remain consistent with 2012/13 levels allowing for a CPI increase;
- The Enterprise Bargaining Agreement (EBA) – negotiations are currently underway for the 2013/14 – 2015/16 period and an estimate has been provided for including an allowance for movements in bandings. In addition, under new reforms to the superannuation guarantee rate, the compulsory super rate has increased from 9% to 9.25% for 2014, 9.50% for 2015 reaching 12% by 2020.
- Repayment of loan principal to be \$1.75 million;
- Total capital expenditure including the carried forward component of the 2012/13 program to be \$75.74 million; and
- Borrowings of \$14.25 million in 2013/14, \$3 million in 2015/16 and \$13.5 million in 2016/17.

## **8. Strategic Resource Plan and key financial indicators**

This section considers the long-term financial projections of the Council. The Act requires a Strategic Resource Plan (SRP) to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

### **8.1 Plan development**

Council has prepared a SRP for the four years 2013/14 to 2016/17 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Enhance existing service levels;
- Maintain established financial ratios over working capital and debt;
- Maintain a surplus above \$48 million;
- Maintain a capital expenditure program of at least \$56 million per annum;
- Ensure cash balances are sustainable; and
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.



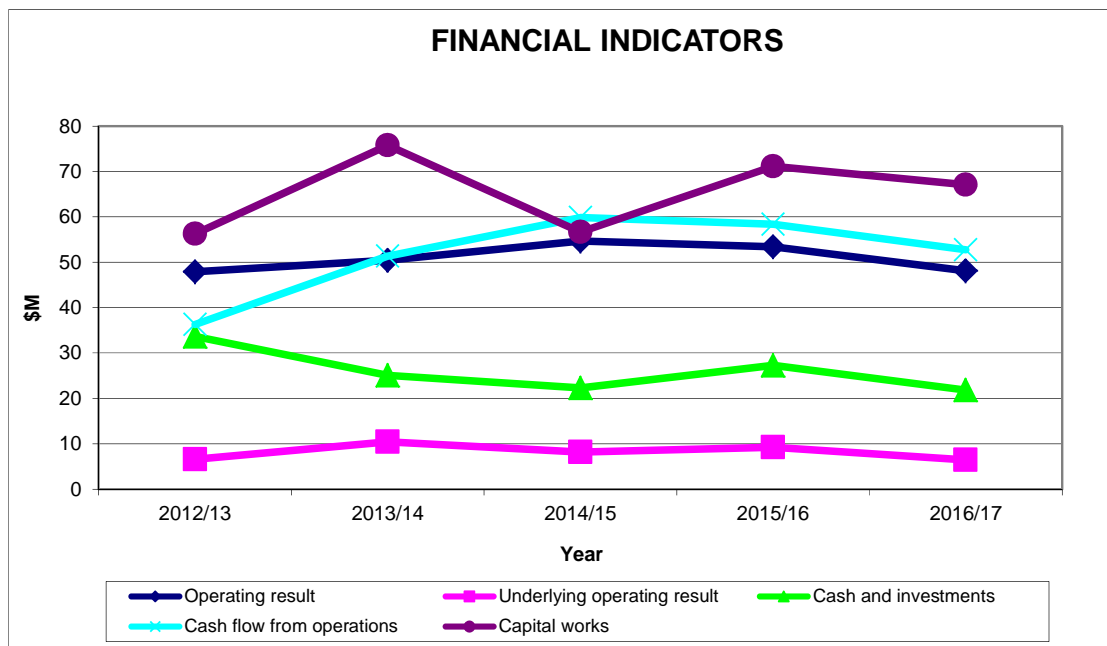
## 8.2 Financial resources

The following table summarises the key financial results for the next four years as set out in the SRP for years 2013/14 to 2016/17. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

| Indicator                           | Forecast<br>Actual<br>2012/13 | Budget<br>2013/14 | Strategic Resource Plan<br>Projections |                   |                   | Trend<br>+/- |
|-------------------------------------|-------------------------------|-------------------|----------------------------------------|-------------------|-------------------|--------------|
|                                     | \$'000                        | \$'000            | 2014/15<br>\$'000                      | 2015/16<br>\$'000 | 2016/17<br>\$'000 |              |
| Surplus for the year                | 47,890                        | 50,428            | 54,633                                 | 53,423            | 48,092            | -            |
| Underlying surplus                  | 6,611                         | 10,435            | 8,151                                  | 9,221             | 6,478             | -            |
| Cash and investments                | 33,655                        | 25,105            | 22,297                                 | 27,280            | 21,858            | 0            |
| Cash flow from operating activities | 36,303                        | 51,344            | 59,866                                 | 58,390            | 52,759            | 0            |
| Capital works                       | 56,264                        | 75,736            | 56,641                                 | 71,120            | 67,067            | 0            |

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 5)** - Cash and investments are forecast to decrease over the four year period from \$25.11 million to \$21.86 million, which is in accordance with the prudential ratios in place over working capital which indicates a balanced budget on a cash basis in each of the years;
- **Rating strategy (section 9)** – Modest rate increases are forecast over the four years at an average of 5.6 %, in line with that of comparable councils;
- **Debt management strategy (section 10)** – Borrowings are forecast to increase from \$26.68 million to \$36.23 million over the four year period. This includes new borrowings of \$14.25 million in 2013/14, \$3 million in 2015/16 and \$13.5 million in 2016/17; and
- **Asset management strategy (section 10)** - Capital expenditure over the four year period will total \$270.56 million (including the carried forward component of 2012/13) at an average of \$67.64 million per annum.

### 8.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KFI's). KFI's provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

| Indicator                            | Notes | Forecast<br>Actual | Budget   | Strategic Resource Plan Projections |          |          | Trend  |
|--------------------------------------|-------|--------------------|----------|-------------------------------------|----------|----------|--------|
|                                      |       | 2012/13            | 2013/14  | 2014/15                             | 2015/16  | 2016/17  | +/-o/- |
| Financial performance                |       |                    |          |                                     |          |          |        |
| Underlying result/Underlying revenue | 1     | 3.65%              | 5.31%    | 3.94%                               | 4.17%    | 2.77%    | -      |
| Operating expenses/Assessment        |       | \$2,504            | \$2,591  | \$2,687                             | \$2,784  | \$2,898  | -      |
| Rate revenue/Underlying revenue      | 2     | 65.28%             | 64.84%   | 66.04%                              | 66.00%   | 66.81%   | o      |
| Rate revenue/Assessment              |       | \$1,697            | \$1,774  | \$1,847                             | \$1,917  | \$1,992  | +      |
| Debt servicing/Total revenue         |       | 0.46%              | 0.56%    | 0.64%                               | 0.63%    | 0.70%    | -      |
| Debt commitment/Rate revenue         |       | 1.86%              | 2.41%    | 2.62%                               | 2.63%    | 3.02%    | -      |
| Grants/Total revenue                 |       | 14.71%             | 17.12%   | 17.17%                              | 16.93%   | 16.94%   | o      |
| Fees & charges/Total revenue         |       | 10.97%             | 10.52%   | 10.55%                              | 10.10%   | 10.42%   | o      |
| Financial position                   |       |                    |          |                                     |          |          |        |
| Indebtedness/Rate revenue            | 3     | 11.99%             | 20.94%   | 18.09%                              | 17.47%   | 23.18%   | -      |
| Underlying result/Total assets       |       | 0.37%              | 0.53%    | 0.41%                               | 0.42%    | 0.29%    | -      |
| Current assets/Current liabilities   | 4     | 1.41               | 1.07     | 1.06                                | 1.07     | 1.03     | o      |
| Capital expenditure                  |       |                    |          |                                     |          |          |        |
| Capital works                        |       | \$56,264           | \$75,736 | \$56,641                            | \$71,120 | \$67,067 | +      |
| - Capital renewal                    |       | \$37,420           | \$53,273 | \$39,841                            | \$50,026 | \$47,175 | +      |
| - New assets                         |       | \$18,844           | \$22,463 | \$16,800                            | \$21,094 | \$19,892 | +      |
| Capital works/Rate revenue           |       | 47.56%             | 43.98%   | 41.46%                              | 48.68%   | 42.91%   | o      |
| Capital program/Total depreciation   | 5     | 187%               | 232%     | 166%                                | 194%     | 171%     | o      |

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

##### 1. Underlying result/Underlying revenue

The underlying performance is sound and trend indicates relative stability over the period.

##### 2. Rate revenue/Underlying revenue

Reflects extent of reliance on rate revenues to fund all Council's on-going services. The trend indicates Council's reliance on rate revenue compared to all other revenue sources will remain relatively steady.

##### 3. Indebtedness/Rate revenue

The trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

##### 4. Current Assets/Current Liabilities

Working capital is forecast to decrease in the 2013/14 year due to a run down in cash reserves to fund the capital works program. The trend in latter years is to remain steady at an acceptable level.

##### 5. Capital program/Total depreciation

This percentage indicates the extent of Council's capital works against its depreciation charge (representing the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is renewing and maintaining its existing assets, whilst a percentage less than 100 means its assets are deteriorating faster than being renewed and will require future capital expenditure to renew assets back to their existing condition.

## 8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. The following table summarises the non-financial resources for the next four years.

| Indicator                 | Forecast<br>Actual<br>2012/13 | Budget<br>2013/14 | Strategic Resource Plan<br>Projections |         |         |
|---------------------------|-------------------------------|-------------------|----------------------------------------|---------|---------|
|                           |                               |                   | 2014/15                                | 2015/16 | 2016/17 |
| Employee costs (\$'000)   | 80,146                        | 90,608            | 97,034                                 | 103,984 | 111,788 |
| Employee<br>numbers (EFT) | 931                           | 942               | 955                                    | 967     | 979     |

## **9. Rating information**

This section considers the Council's rating strategy including strategy development, assumptions underlying the current year rate increase and rating structure.

### **9.1 Strategy development**

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges were identified as an important source of revenue, accounting for over 50% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

### **9.2 Purpose**

The rating strategy focuses on the equity, efficiency and capacity to pay of ratepayers in accordance with Council's triple bottom line principles and commitment to social justice.

### **9.3 Determining the strategy**

The Council requires sufficient operating revenue to satisfy operating service needs. The most important sources of these funds are:

- Rates;
- Government grants; and
- Fees and charges.

All avenues have been pursued to obtain grant funds for prioritised works. Similarly, the Council has reviewed all fees and charges and considered the capacity of users to pay for services provided.

Income from these sources is below 50% of the funds required to fund services to the community. The balance must be obtained from rate income.

The rating system is based on property valuations, these being carried out at two year intervals. Rates are based on these valuations. Council has several means by which it can vary the amounts, which are levied, including:

- A municipal rate;
- A municipal charge;
- Differential rates;
- Service rates and charges;
- Special rates and charges;
- Vacant land; and
- Rebates, waivers, deferments, concessions and exemptions.

Several propositions were put through a rate modelling process to develop the most suitable rating system in 2004. This entailed the Council giving consideration to a number of factors, such as:

- Equity of the system;
- Efficiency of application;
- Capacity to pay; and
- The link between the rates levied and the benefit to be derived.

Results of the Rating Analysis and Modelling revealed that:

- Annual rates as a percentage of household income in Hume are 1.8% (the average of other like Council's is 2%);
- In terms of "other like Council's" Hume is considered to be mid-range with relation to the rate burden on the community;
- Within Hume, rates have the greatest impact on household income in Campbellfield / Fawkner and the lowest impact in Mickleham / Yuroke / Kalkallo (although only 71 properties are rated in Kalkallo);
- The current rating methodology is easily understood and provides an equitable method of raising funds; and
- Differential rating for commercial / industrial properties should be considered in light of the revaluation process, tax deduction received and the impact that a differential rate may have on the ability to retain and attract such entities.

These key findings have assisted in putting together this rating strategy whilst also identifying a need to be more proactive in the rate collection process.

This strategy sets out a comprehensive basis for rating strategies into the future and provides background information, current situation analysis and proposals in setting 'rates' over the next four years.

The key components of the strategy include:

- That Council retains the Capital Improved Valuation method for valuing land as it represents the most easily understood, widely used and equitable method for rating purposes.
- That the State funded Pensioner Rate Rebate be supplemented for the 2013/14 year by a further rebate of \$30 for each eligible assessment.
- That Council notes that as the revaluation process is based on a fixed two-year cycle set by Legislation, there are no other options available for this area.
- That no fixed charges be levied.
- That Council does not pursue the introduction of an "Early payment incentive scheme".
- That Council reviews all non-rateable properties every two years, on revaluation, to confirm their non-rateable status entitlement continues.
- That Council does not levy differential rating.

## **9.4 Current year rate increase**

It is predicted that the 2013/14 operating position will be significantly impacted by wages growth as employee benefits account for approximately 50% of Council's total expenditure. Furthermore, government funding and amounts available from operations towards capital works is less than the desired levels and therefore, unless it can be increased, it will be difficult to maintain a robust capital works program into the future.

In order to achieve these objectives while maintaining service levels and a strong capital works program, general rates will increase by 6.5% in 2013/14 raising total rates income of \$127.4 million, including rates in lieu of \$10.8 million and \$1.8 million generated from supplementary rates. The following table sets out future proposed rate increases and total rates to be raised based on the forecast financial position of Council as at 30 June 2013.

| Year    | Rate Increase<br>% | Total Rates Raised<br>\$'000 |
|---------|--------------------|------------------------------|
| 2012/13 | 5.4                | 118,294                      |
| 2013/14 | 6.5                | 127,421                      |
| 2014/15 | 5.3 *              | 136,625                      |
| 2015/16 | 5.3 *              | 146,095                      |
| 2016/17 | 5.3 *              | 156,289                      |

\* Future increases in the landfill levy payable to the EPA are estimated at 0.3% subject to changes in legislation and confirmation of annual tonnages. These amounts will be reconfirmed on an annual basis when annual tonnages become known.

## Summary

In Council's view, the proposed Rating Strategy puts due emphasis on equity and capacity to pay. The proposed increases of 6.5% for 2013/14 and 5.3% thereafter are relatively moderate but necessary to help meet the infrastructure demands of a growing community and enhance service provision across the municipality.

## 10. Other strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan (SRP) including debt management and asset management.

### 10.1 Debt management

#### Purpose

A debt strategy was adopted by Council which sets out the fundamental debt covenants established.

- Any debt strategy should fit into the overall financial strategy of the Council. The key components that underpin a financial strategy should be based around sustainability, liquidity, solvency and prudent financial management. The optimal level of debt can be ascertained by private companies with reference to cost of equity, return on equity, etc. In local government it may be more about affordability to use of other funds.
- In terms of the level of debt, it should be based on what Council should deliver in relation to services and capital in the next four years and be based upon a set of key financial ratios that provide data on affordability, liquidity, solvency, etc.

#### Debt Covenant

Council's debt levels should not breach the following financial conditions:

|                       | Condition                                                        | Explanation                                                                                           |
|-----------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| Debt commitment ratio | That the debt commitment ratio should not be greater than 15%.   | That up to a maximum of 15% of rates can be used to apply against the repayment of debt and interest. |
| Debt servicing ratio  | That the debt servicing ratio be maintained at a level below 3%. | Up to 3% of the total Council revenue can be used to repay interest.                                  |

The Standard Balance Sheet identifies Council's current debt levels and those proposed during the SRP period. These debt levels are consistent with the strategy of ensuring Council's debt covenants are not breached.

The following table sets out the future level of debt based on the forecast financial position of Council as at 30 June 2013.

|                           | 2012/13    | 2013/14    | 2014/15    | 2015/16    | 2016/17    |
|---------------------------|------------|------------|------------|------------|------------|
| Outstanding loan balances | \$14,185 m | \$26,684 m | \$24,711 m | \$25,528 m | \$36,232 m |
| Debt servicing            | 0.46%      | 0.56%      | 0.64%      | 0.63%      | 0.70%      |
| Debt commitment           | 1.86%      | 2.41%      | 2.62%      | 2.63%      | 3.02%      |

| Year    | New Borrowings | Principal Paid | Interest Paid | Balance 30 June |
|---------|----------------|----------------|---------------|-----------------|
|         | \$'000         | \$'000         | \$'000        | \$'000          |
| 2012/13 | -              | 1,187          | 1,016         | 14,185          |
| 2013/14 | 14,250         | 1,751          | 1,325         | 26,684          |
| 2014/15 | -              | 1,973          | 1,613         | 24,711          |
| 2015/16 | 3,000          | 2,183          | 1,666         | 25,528          |
| 2016/17 | 13,500         | 2,796          | 1,928         | 36,232          |

## Directions Taken

### This program shows that:

- The overall debt commitment ratio will be maintained within the set parameters;
- The principal and interest repayments during the life of the SRP are included in the operating position and cash levels; and
- This approach contributes to achieving the commitments (Strategic Objectives) adopted in the Council Plan.



## 10.2 Asset Management

### Purpose

Council's Asset Management Strategy (AMS) provides the framework to guide the development of an integrated and comprehensive asset management model for Council. A structured set of actions has been identified consistent with Council's Asset Management Policy.

The AMS describes the current status, vision and actions for improving asset management within Hume. It aims to assist Council to progress through the steps of developing meaningful asset management plans and establishing a framework for the ongoing enhancement of asset management plans to meet developing community needs. The strategy will facilitate decision making based on optimising the lifecycle costs of assets.

The Asset Management Strategy is an overarching document developed with the objective of ensuring capital investment is used effectively and in the best interests of the community.

The asset management planning predicts infrastructure consumption, renewal needs, impacts on annual operating budget requirements, and additional infrastructure requirements to meet future community service expectations.

### Strategy Development

Council has developed an AMS, which sets out the capital expenditure requirements of the Council for the next ten years.

A key objective of this Strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation, Council's investment in those assets will reduce, together with the capacity to deliver services to the community.

The Strategy has been developed through a rigorous process of evaluation incorporating:

- A long-term capital planning process which integrates with and is reflected in the Council Plan, Strategic Resource Plan and Annual Budget process
- The listing of all known capital projects, prioritised using evaluation criteria
- The adoption of a transparent process for evaluating and prioritising capital projects.

The capital works planning process is undertaken annually, thereby ensuring that the current capital expenditure commitments made by the Council are consistent with the Strategy.

### Commentary

Major works included in the program are:

- Roads (\$13.87 million) – including the Construction of Aitken Boulevard at the Craigieburn Road intersection, duplication of Craigieburn Road between Aitken and Waterview Boulevards, widening of Konagaderra Road from Havelock Road Clarkefield to Deep Creek Road, Oaklands Park, reconstruction of the Fawkner Street main carriageway in Westmeadows, additional car parking at the Global Learning Centre, Craigieburn and local road resurfacing across the municipality.
- Footpaths and Drainage Infrastructure (\$4.47 million) – including footpath rehabilitation works, the upgrade of drainage infrastructure and construction of walking and cycling paths throughout parts of the City;
- Major Leisure Facilities (\$6.58 million) – including the design of the Craigieburn Aquatic Centre, completion of the Broadmeadows Leisure Centre 50m pool, new entrance and car park and works to upgrade the Sunbury Aquatic Centre;
- Parks and Reserves (\$17.06 million) – including the development of a regional tennis facility in Craigieburn including 24 courts, community centre and car parking, continued work designing and constructing a synthetic athletics track and pavilion at the Craigieburn Town Centre, the construction of two hockey pitches, pavilion and

playground at the Newbury Recreation Reserve in Craigieburn, a Soccer / Cricket Pavilion at Barrymore Road Recreation Reserve in Greenvale, netball lighting and shelters at Boardman Reserve in Sunbury, works at Greenvale Recreation Reserve to comply with Victorian Premier Cricket requirements and the upgrade of skate, BMX, open space and playground facilities across the City;

- Community Facilities (\$6.73 million) – including the Newbury Community Hub in Craigieburn, reconstruction of the Craigieburn Bowling Club clubhouse, completion of early childhood centre extensions at Bradford Avenue (Greenvale) and Malcolm Creek (Craigieburn), redevelopment of the Jacana Reserve pavilion and implementation of the Disability and Annual Greenhouse Action Plan programs;
- Waste Management (\$1.57 million) – including new garbage, organic and recycling bins and aftercare works at Council's landfill sites including implementation of the Bolinda Road Master Plan in Campbellfield;
- Town Activity Centres – (\$0.08 million) – including urban renewal work upgrades at local shopping centres across the City; and
- Civic/Corporate – (\$5.68 million) – including, information technology, library materials and the scheduled replacement of Council's fleet.

Annual capital expenditure is projected to be a minimum of \$56 million per annum and in each year the amount is above the depreciation figure, a favourable outcome.

The capital works outlays will be met by:

- Increases in cash from operations;
- Anticipated borrowings in 2013/14, 2015/16 and 2016/17; and
- Grants funding for applicable projects.

The level of capital projected is sustainable into the future and will meet the requirements of a growing community.

The capital works program is consistent with the provisions of this Strategy.

## Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

| Appendix | Nature of information        | Page |
|----------|------------------------------|------|
| A        | Budgeted Standard Statements | 56   |
| B        | Statutory Disclosures        | 61   |
| C        | Capital Works Program        | 66   |
| D        | Key Strategic Activities     | 80   |
| E        | Schedule of Fees and Charges | 84   |

## Appendix A - Budgeted Standard Statements

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2013/14 to 2016/17 has been extracted from the Strategic Resource Plan.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement

**Budgeted Standard Income Statement**

For the four years ending 30 June 2017

|                                                                       | Forecast       | <b>Budget</b>  | Strategic Resource Plan |                |                |
|-----------------------------------------------------------------------|----------------|----------------|-------------------------|----------------|----------------|
|                                                                       | Actual         |                | Projections             |                |                |
|                                                                       | 2012/13        | 2013/14        | 2014/15                 | 2015/16        | 2016/17        |
|                                                                       | \$'000         | \$'000         | \$'000                  | \$'000         | \$'000         |
| <b>Income</b>                                                         |                |                |                         |                |                |
| Rates and charges                                                     | 118,294        | <b>127,421</b> | 136,625                 | 146,095        | 156,289        |
| Statutory fees and fines                                              | 8,386          | <b>7,993</b>   | 8,200                   | 8,416          | 8,747          |
| User fees                                                             | 19,879         | <b>20,664</b>  | 21,820                  | 22,350         | 24,373         |
| Grants - recurrent                                                    | 26,654         | <b>33,640</b>  | 35,521                  | 37,467         | 39,616         |
| Contributions - cash                                                  | 4,886          | <b>1,450</b>   | 1,493                   | 1,538          | 1,584          |
| Property rental                                                       | 1,117          | <b>1,101</b>   | 1,140                   | 1,180          | 1,221          |
| Interest income                                                       | 2,008          | <b>2,086</b>   | 2,086                   | 2,086          | 2,086          |
| Fair value adjustments for investment property                        | -              | <b>2,149</b>   | -                       | 2,226          | -              |
|                                                                       | <b>181,224</b> | <b>196,504</b> | <b>206,885</b>          | <b>221,358</b> | <b>233,916</b> |
| <b>Expenses</b>                                                       |                |                |                         |                |                |
| Employee benefits                                                     | 80,146         | <b>90,608</b>  | 97,034                  | 103,984        | 111,788        |
| Materials and services                                                | 49,457         | <b>47,565</b>  | 50,891                  | 53,950         | 57,666         |
| Utility costs                                                         | 5,696          | <b>5,888</b>   | 6,246                   | 6,639          | 7,267          |
| Grants, contributions and donations                                   | 4,699          | <b>4,155</b>   | 4,650                   | 4,821          | 4,996          |
| Depreciation and amortisation                                         | 30,122         | <b>32,620</b>  | 34,170                  | 36,712         | 39,180         |
| Finance costs                                                         | 1,216          | <b>1,525</b>   | 1,813                   | 1,866          | 2,128          |
| Other expenses                                                        | 3,277          | <b>3,708</b>   | 3,930                   | 4,165          | 4,413          |
|                                                                       | <b>174,613</b> | <b>186,069</b> | <b>198,734</b>          | <b>212,137</b> | <b>227,438</b> |
| <b>Underlying surplus</b>                                             | <b>6,611</b>   | <b>10,435</b>  | <b>8,151</b>            | <b>9,221</b>   | <b>6,478</b>   |
| Net gain on disposal of property, plant, equipment and infrastructure | 72             | -              | -                       | -              | -              |
| Contributions - non-monetary assets                                   | 29,098         | <b>31,638</b>  | 31,888                  | 32,917         | 33,881         |
| Grants - non-recurrent                                                | 12,109         | <b>8,355</b>   | 14,594                  | 11,285         | 7,733          |
| <b>Surplus for the year</b>                                           | <b>47,890</b>  | <b>50,428</b>  | <b>54,633</b>           | <b>53,423</b>  | <b>48,092</b>  |
| <b>Other comprehensive income</b>                                     |                |                |                         |                |                |
| Net asset revaluation increment                                       | -              | <b>102,293</b> | -                       | 114,714        | -              |
| <b>Comprehensive result</b>                                           | <b>47,890</b>  | <b>152,721</b> | <b>54,633</b>           | <b>168,137</b> | <b>48,092</b>  |

**Budgeted Standard Balance Sheet**

For the four years ending 30 June 2017

|                                               | Forecast         |                  | Strategic Resource Plan |                  |                  |
|-----------------------------------------------|------------------|------------------|-------------------------|------------------|------------------|
|                                               | Actual           | Budget           | Projections             |                  |                  |
|                                               | 2013             | 2014             | 2015                    | 2016             | 2017             |
|                                               | \$'000           | \$'000           | \$'000                  | \$'000           | \$'000           |
| <b>Current assets</b>                         |                  |                  |                         |                  |                  |
| Cash and cash equivalents                     | 33,655           | <b>25,105</b>    | 22,297                  | 27,280           | 21,858           |
| Trade and other receivables                   | 17,908           | <b>19,023</b>    | 20,159                  | 21,316           | 22,495           |
| Other assets                                  | 1,484            | <b>1,536</b>     | 1,590                   | 1,646            | 1,703            |
| <b>Total current assets</b>                   | <b>53,047</b>    | <b>45,664</b>    | <b>44,046</b>           | <b>50,242</b>    | <b>46,056</b>    |
| <b>Non-current assets</b>                     |                  |                  |                         |                  |                  |
| Trade and other receivables                   | 309              | <b>309</b>       | 309                     | 309              | 309              |
| Financial assets                              | 250              | <b>250</b>       | 250                     | 250              | 250              |
| Property, plant, equipment and infrastructure | 1,692,706        | <b>1,868,394</b> | 1,921,955               | 2,103,192        | 2,164,160        |
| Investment property                           | 42,363           | <b>44,511</b>    | 44,511                  | 31,437           | 31,437           |
| <b>Total non-current assets</b>               | <b>1,735,628</b> | <b>1,913,464</b> | <b>1,967,025</b>        | <b>2,135,188</b> | <b>2,196,156</b> |
| <b>Total assets</b>                           | <b>1,788,675</b> | <b>1,959,128</b> | <b>2,011,071</b>        | <b>2,185,430</b> | <b>2,242,212</b> |
| <b>Current liabilities</b>                    |                  |                  |                         |                  |                  |
| Trade and other payables                      | 17,968           | <b>21,643</b>    | 19,271                  | 22,916           | 19,024           |
| Trust funds and deposits                      | 631              | <b>631</b>       | 631                     | 631              | 631              |
| Provisions                                    | 17,343           | <b>18,295</b>    | 19,313                  | 20,405           | 21,580           |
| Interest-bearing loans and borrowings         | 1,751            | <b>1,973</b>     | 2,183                   | 2,796            | 3,636            |
| <b>Total current liabilities</b>              | <b>37,693</b>    | <b>42,542</b>    | <b>41,398</b>           | <b>46,748</b>    | <b>44,871</b>    |
| <b>Non-current liabilities</b>                |                  |                  |                         |                  |                  |
| Trust funds and deposits                      | 2,148            | <b>2,148</b>     | 2,148                   | 2,148            | 2,148            |
| Provisions                                    | 9,305            | <b>9,912</b>     | 10,549                  | 11,217           | 11,920           |
| Interest-bearing loans and borrowings         | 12,434           | <b>24,710</b>    | 22,527                  | 22,731           | 32,595           |
| <b>Total non-current liabilities</b>          | <b>23,887</b>    | <b>36,770</b>    | <b>35,224</b>           | <b>36,096</b>    | <b>46,663</b>    |
| <b>Total liabilities</b>                      | <b>61,580</b>    | <b>79,312</b>    | <b>76,622</b>           | <b>82,844</b>    | <b>91,534</b>    |
| <b>Net assets</b>                             | <b>1,727,095</b> | <b>1,879,816</b> | <b>1,934,449</b>        | <b>2,102,586</b> | <b>2,150,678</b> |
| <b>Equity</b>                                 |                  |                  |                         |                  |                  |
| Accumulated surplus                           | 979,363          | <b>1,029,791</b> | 1,084,424               | 1,137,847        | 1,185,939        |
| Asset revaluation reserve                     | 736,195          | <b>838,488</b>   | 838,488                 | 953,202          | 953,202          |
| Other reserves                                | 11,537           | <b>11,537</b>    | 11,537                  | 11,537           | 11,537           |
| <b>Total equity</b>                           | <b>1,727,095</b> | <b>1,879,816</b> | <b>1,934,449</b>        | <b>2,102,586</b> | <b>2,150,678</b> |

**Budgeted Standard Cash Flow Statement**

For the four years ending 30 June 2017

|                                                                      | Forecast<br>Actual | Budget            | Strategic Resource Plan<br>Projections |                   |                   |
|----------------------------------------------------------------------|--------------------|-------------------|----------------------------------------|-------------------|-------------------|
|                                                                      | 2012/13<br>\$'000  | 2013/14<br>\$'000 | 2014/15<br>\$'000                      | 2015/16<br>\$'000 | 2016/17<br>\$'000 |
|                                                                      | Inflows            | Inflows           | Inflows                                | Inflows           | Inflows           |
|                                                                      | (Outflows)         | (Outflows)        | (Outflows)                             | (Outflows)        | (Outflows)        |
| <b>Cash flows from operating activities</b>                          |                    |                   |                                        |                   |                   |
| Rates and charges                                                    | 117,494            | 127,121           | 136,325                                | 145,795           | 155,989           |
| Grants - recurrent                                                   | 26,654             | 33,640            | 35,521                                 | 37,467            | 39,616            |
| Grants - non-recurrent                                               | 12,109             | 8,355             | 14,594                                 | 11,285            | 7,733             |
| User fees                                                            | 19,431             | 20,259            | 21,406                                 | 21,928            | 23,943            |
| Statutory fees and fines                                             | 8,134              | 7,734             | 7,933                                  | 8,141             | 8,464             |
| Property rental                                                      | 1,117              | 1,101             | 1,140                                  | 1,180             | 1,221             |
| Interest                                                             | 2,008              | 2,086             | 2,086                                  | 2,086             | 2,086             |
| Contributions                                                        | 4,740              | 1,299             | 1,338                                  | 1,378             | 1,419             |
| Payments to employees                                                | (89,675)           | (88,743)          | (95,136)                               | (101,646)         | (113,817)         |
| Materials and services                                               | (52,038)           | (47,757)          | (50,515)                               | (53,600)          | (57,218)          |
| Grants, contributions and donations                                  | (4,699)            | (4,155)           | (4,650)                                | (4,820)           | (4,996)           |
| Other expenses                                                       | (3,276)            | (3,708)           | (3,930)                                | (4,165)           | (4,413)           |
| Utility costs                                                        | (5,696)            | (5,888)           | (6,246)                                | (6,639)           | (7,268)           |
| <b>Net cash provided by operating activities</b>                     | <b>36,303</b>      | <b>51,344</b>     | <b>59,866</b>                          | <b>58,390</b>     | <b>52,759</b>     |
| <b>Cash flows from investing activities</b>                          |                    |                   |                                        |                   |                   |
| Payments for property, plant, equipment and infrastructure           | (54,415)           | (72,426)          | (59,888)                               | (68,658)          | (67,757)          |
| Proceeds from sales of property, plant, equipment and infrastructure | 1,375              | 1,358             | 800                                    | 16,100            | 800               |
| <b>Net cash used in investing activities</b>                         | <b>(53,040)</b>    | <b>(71,068)</b>   | <b>(59,088)</b>                        | <b>(52,558)</b>   | <b>(66,957)</b>   |
| <b>Cash flows from financing activities</b>                          |                    |                   |                                        |                   |                   |
| Finance costs                                                        | (1,016)            | (1,325)           | (1,613)                                | (1,666)           | (1,928)           |
| Repayment of interest-bearing loans and borrowings                   | (1,187)            | (1,751)           | (1,973)                                | (2,183)           | (2,796)           |
| Proceeds from interest-bearing loans and borrowings                  | -                  | 14,250            | -                                      | 3,000             | 13,500            |
| <b>Net cash (used in) flows from financing activities</b>            | <b>(2,203)</b>     | <b>11,174</b>     | <b>(3,586)</b>                         | <b>(849)</b>      | <b>8,776</b>      |
| <b>Net increase (decrease) in cash and cash equivalents</b>          | <b>(18,940)</b>    | <b>(8,550)</b>    | <b>(2,808)</b>                         | <b>4,983</b>      | <b>(5,422)</b>    |
| Cash and cash equivalents at the beginning of the financial year     | 52,595             | 33,655            | 25,105                                 | 22,297            | 27,280            |
| <b>Cash and cash equivalents at the end of the financial year</b>    | <b>33,655</b>      | <b>25,105</b>     | <b>22,297</b>                          | <b>27,280</b>     | <b>21,858</b>     |

**Budgeted Standard Capital Works Statement**

For the four years ending 30 June 2017

|                                       | Forecast      | <b>Budget</b> | Strategic Resource Plan |               |               |
|---------------------------------------|---------------|---------------|-------------------------|---------------|---------------|
|                                       | Actual        |               | Projections             |               |               |
|                                       | 2012/13       |               | 2014/15                 | 2015/16       | 2016/17       |
|                                       | \$'000        | <b>\$'000</b> | \$'000                  | \$'000        | \$'000        |
| <b>Capital works areas</b>            |               |               |                         |               |               |
| Roads and traffic                     | 15,116        | <b>13,868</b> | 9,754                   | 11,239        | 11,900        |
| Footpath infrastructure               | 4,068         | <b>4,100</b>  | 4,335                   | 5,306         | 5,430         |
| Drainage infrastructure               | 475           | <b>371</b>    | 345                     | 370           | 392           |
| Major leisure facilities              | 12,017        | <b>6,585</b>  | 18,835                  | 28,030        | 4,000         |
| Parks and reserves                    | 8,493         | <b>17,060</b> | 10,752                  | 11,638        | 18,510        |
| Community facilities                  | 7,056         | <b>6,730</b>  | 3,495                   | 2,290         | 6,975         |
| Waste management                      | 1,259         | <b>1,565</b>  | 1,050                   | 1,170         | 1,165         |
| Town activity centres                 | 1,413         | <b>75</b>     | 2,235                   | 200           | 1,575         |
| Civic/corporate                       | 6,367         | <b>5,682</b>  | 5,840                   | 10,877        | 17,120        |
| Works carried forward from prior year | -             | <b>19,700</b> | -                       | -             | -             |
| <b>Total capital works</b>            | <b>56,264</b> | <b>75,736</b> | <b>56,641</b>           | <b>71,120</b> | <b>67,067</b> |
| <b>Represented by:</b>                |               |               |                         |               |               |
| New assets                            | 37,420        | <b>53,273</b> | 39,841                  | 50,026        | 47,175        |
| Asset renewal                         | 18,844        | <b>22,463</b> | 16,800                  | 21,094        | 19,892        |
| <b>Total capital works</b>            | <b>56,264</b> | <b>75,736</b> | <b>56,641</b>           | <b>71,120</b> | <b>67,067</b> |



**Differential rates**

No differential rates are applied as Council adopts a uniform rate for all rateable property types.

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges
- Differential rates

## Appendix B - Statutory Disclosures

### 1. Borrowings

|                                         | 2012/13<br>\$ | 2013/14<br>\$ |
|-----------------------------------------|---------------|---------------|
| New borrowings (other than refinancing) | -             | 14,250        |
| Debt redemption                         | 1,187         | 1,751         |

### 2. Rates and charges

#### 2.1 The proposed rate in the dollar for each type of rate to be levied:

| Type of Property                            | 2012/13<br>cents/\$CIV | 2013/14<br>cents/\$CIV |
|---------------------------------------------|------------------------|------------------------|
| General rate (Non-Farm Properties)          | 0.3664                 | 0.3902                 |
| General rate (Farm / Urban Farm Properties) | 0.3664                 | 0.3902                 |

#### 2.2 The estimated amount to be raised by each type of rate to be levied:

| Type of Property             | 2012/13<br>\$ | 2013/14<br>\$ |
|------------------------------|---------------|---------------|
| Non-Farm Properties          | 103,043,009   | 113,179,745   |
| Farm / Urban Farm Properties | 3,013,438     | 2,651,803     |

#### 2.3 The estimated total amount to be raised by rates:

|                          | 2012/13<br>\$ | 2013/14<br>\$ |
|--------------------------|---------------|---------------|
| Total rates to be raised | 106,056,447   | 115,831,548   |

#### 2.4 The proposed percentage change in the rate in the dollar for each type of rate to be levied compared to that of the previous financial year:

| Type of Property             | 2012/13<br>Change<br>% | 2013/14<br>Change<br>% |
|------------------------------|------------------------|------------------------|
| Non-Farm Properties          | (5.88)                 | 6.50                   |
| Farm / Urban Farm Properties | (5.88)                 | 6.50                   |

#### 2.5 The number of assessments for each type of rate to be levied compared to the previous year:

| Type of Property                   | 2012/13       | 2013/14       |
|------------------------------------|---------------|---------------|
| Non-Farm Properties                | 67,373        | 69,388        |
| Farm / Urban Farm Properties       | 355           | 338           |
| <b>Total number of assessments</b> | <b>67,728</b> | <b>69,726</b> |

**2.6 The basis of valuation to be used is the Capital Improved Value (CIV).****2.7 The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year:**

| Type of Property             | 2012/13<br>\$         | 2013/14<br>\$         |
|------------------------------|-----------------------|-----------------------|
| Non-Farm Properties          | 28,123,091,740        | 29,005,572,700        |
| Farm / Urban Farm Properties | 822,445,000           | 679,601,000           |
| <b>Total</b>                 | <b>28,945,536,740</b> | <b>29,685,173,700</b> |

**2.8 Sustainable Farm Rate Rebate**

Council considers that the Sustainable Farm Rate Rebate will contribute to the equitable and efficient carrying out of its functions and advises that it intends to provide this rebate for properties which are classified as farm as defined in Council's Sustainable Land Management Policy. The rebate will be provided subject to those owners satisfying the requirements of Council's Sustainable Land Management Policy. This rebate of the general rate is calculated against the Capital Improved Value of eligible properties.

The objectives of the Sustainable Farm Rate Rebate are:

- a. To protect and improve the quality of rural land.
- b. To protect and improve the natural environment.
- c. To encourage and support sustainable land management.

| Type of Property                                       | 2012/13 | 2013/14 |
|--------------------------------------------------------|---------|---------|
| Farm / Urban Farm Properties – Sustainable Farm Rebate | 23%     | 23%     |

**2.9 The estimated total amount to be rebated:**

| Type of Property                                       | 2012/13<br>\$    | 2013/14<br>\$    |
|--------------------------------------------------------|------------------|------------------|
| Farm / Urban Farm Properties – Sustainable Farm Rebate | (467,000)        | (505,000)        |
| <b>Total</b>                                           | <b>(467,000)</b> | <b>(505,000)</b> |

The amount provided for rebates is indicative of the historical applications of the Sustainable Farm Rate Rebate to those property owners who make a successful application. A maximum of \$693,090 could be rebated if the Sustainable Farm Rate Rebate was applied to all eligible properties.

**2.10 Sustainable Land Rebate**

Council considers that the Sustainable Land Rate Rebate will contribute to the equitable and efficient carrying out of its functions and advises that it intends to provide this rebate for land zoned Green Wedge and Green Wedge A, Rural, or Farm under the Victorian Planning Policy Framework having an area greater than 0.4 ha but not being 'Farm Land' as defined in Council's Sustainable Land Management Policy. The rebate will be provided subject to those owners satisfying the requirements of Council's Sustainable Land Management Policy. This rebate of the general rate will be calculated against the Site Value of eligible properties and is limited to a maximum of \$1,000 per assessment.

The objectives of the Sustainable Land Rebate are:

- a. To protect and improve the quality of rural land.
- b. To protect and improve the natural environment.
- c. To encourage and support sustainable land management.

| Type of Property                              | 2012/13 | 2013/14 |
|-----------------------------------------------|---------|---------|
| Green Wedge and Green Wedge A, Rural, or Farm | 15%     | 15%     |

#### 2.11 The estimated total amount to be rebated:

The amount provided for rebates is indicative of the historical applications of the Sustainable Land Rebate to those property owners who make a successful application.

| Type of Property                              | 2012/13<br>\$    | 2013/14<br>\$    |
|-----------------------------------------------|------------------|------------------|
| Green Wedge and Green Wedge A, Rural, or Farm | (243,000)        | (279,000)        |
| <b>Total</b>                                  | <b>(243,000)</b> | <b>(279,000)</b> |

#### 2.12 Pensioner Rate Rebate

Council grants an additional pensioner rate rebate of \$30.00 per rateable property to those applicants who qualify for a rate rebate within the meaning of the *State Concessions Act* 2004 over and above that provided by the State Government. This rebate is to be granted on the same terms and conditions that provides for the State Government funded rebate without separate application in accordance with Section 171 of the *Local Government Act* 1989.

| Council Pension Rebate – Amount per property | 2012/13<br>\$ | 2013/14<br>\$ |
|----------------------------------------------|---------------|---------------|
| Amount per property                          | -             | (30.00)       |

| Council Pension Rebate – No of Rebates | 2012/13 | 2013/14 |
|----------------------------------------|---------|---------|
|                                        | -       | 12,000  |

| Council Pension Rebate Total Cost to Council | 2012/13<br>\$ | 2013/14<br>\$    |
|----------------------------------------------|---------------|------------------|
|                                              | -             | (360,000)        |
| <b>Total</b>                                 | <b>-</b>      | <b>(360,000)</b> |

**2.13 The proposed unit amount to be levied for each type of waste charge under section 162 of the Act:**

| Type of Charge                         | Per Rateable Property |               |
|----------------------------------------|-----------------------|---------------|
|                                        | 2012/13<br>\$         | 2013/14<br>\$ |
| <b>Garbage</b>                         |                       |               |
| Garbage (Upgrade from 140L to 240L)    | 86.00                 | 91.50         |
| Garbage (Additional Service 240L)      | 201.00                | 214.00        |
| Garbage (Additional Service 140L)      | 115.00                | 122.50        |
| Garbage Non-Residential (240L)         | 201.00                | 214.00        |
| Garbage Non-Residential (140L)         | 115.00                | 122.50        |
| Garbage Non-Residential (80L)          | 66.00                 | 70.50         |
| Garbage Discount (80L First Service)   | (15.00)               | (16.00)       |
| Garbage (Additional 80L)               | 66.00                 | 70.50         |
| <b>Recycling</b>                       |                       |               |
| Recycle (additional 140L or 240L)      | 53.00                 | 56.00         |
| Recycle (Non-Residential 140L or 240L) | 53.00                 | 56.00         |
| <b>Organics</b>                        |                       |               |
| Organics 140L Service                  | 91.00                 | 96.50         |
| Organics 240L Service                  | 106.00                | 113.00        |
| Organics 140L Service Non-Residential  | 91.00                 | 96.50         |
| Organics 240L Service Non-Residential  | 106.00                | 113.00        |
| Organics 140L Additional Service       | 91.00                 | 96.50         |
| Organics 240L Additional Service       | 106.00                | 113.00        |

**2.14 The estimated amounts to be raised for each type of charge to be levied compared to the previous year are:**

| Type of Charge | 2012/13<br>\$    | 2013/14<br>\$    |
|----------------|------------------|------------------|
| Garbage        | 68,000           | 70,642           |
| Recycling      | 27,000           | 27,440           |
| Organics       | 1,630,000        | 1,943,987        |
| <b>Total</b>   | <b>1,725,000</b> | <b>2,042,069</b> |

**2.15 The estimated total amount to be raised by rates and charges is: \$118,529,617 - including Sustainable Farm and Land rebates, Additional Pensioner Rate rebates, Waste Charges and \$1,800,000 of Supplementary Rates.**

**2.16 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:**

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Successful applications for the Sustainable Farm Rebate or the Sustainable Land Rebate or the discontinuance of same; and
- The application or cancellation of optional chargeable waste services.

## **Appendix C - Capital Works Program**

This appendix presents a listing of the capital works projects that will be undertaken for the 2013/14 year.

The capital works projects are grouped by class and include the following:

- New works for 2013/14
- Works carried forward from the 2012/13 year.

**INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 - SUMMARY**

| <b>Categories</b>                                          | <b>2013/14</b> | <b>2014/15</b> | <b>2015/16</b> | <b>2016/17</b> |
|------------------------------------------------------------|----------------|----------------|----------------|----------------|
|                                                            | <b>\$000</b>   | <b>\$000</b>   | <b>\$000</b>   | <b>\$000</b>   |
| <b><u>Category 1 &amp; 2 - Road and Traffic Works</u></b>  |                |                |                |                |
| Cat 1A - Local Road Spray Reseals                          | 915            | 961            | 1,009          | 1,059          |
| Cat 1B - Local Road Asphalt Resurfacing                    | 3,991          | 4,191          | 4,400          | 4,620          |
| Cat 1C - Carpark Resurfacing                               | 166            | 200            | 210            | 221            |
| Cat 1D - Kerb and Channel Rehabilitation                   | 386            | 405            | 425            | 447            |
| Cat 1E - Gravel Road Rehabilitation                        | 762            | 518            | 524            | 580            |
| Cat 2A1 - Road Reconstruction/Rehabilitation               | 1,010          | 625            | 2,750          | 100            |
| Cat 2A2 - Road Construction/New works & Upgrades           | 5,433          | 1,500          | -              | 3,435          |
| Cat 2B - Traffic Management                                | 1,090          | 1,120          | 1,150          | 1,200          |
| Cat 2C - Bridges                                           | 115            | 235            | 770            | 238            |
| <b>Total</b>                                               | <b>13,868</b>  | <b>9,754</b>   | <b>11,239</b>  | <b>11,900</b>  |
| <b><u>Category 3 - Footpath Infrastructure</u></b>         |                |                |                |                |
| Cat 3A - Footpath Rehabilitation                           | 3,150          | 3,200          | 3,350          | 3,600          |
| Cat 3B - Footpath New Works                                | 950            | 1,135          | 1,956          | 1,830          |
| <b>Total</b>                                               | <b>4,100</b>   | <b>4,335</b>   | <b>5,306</b>   | <b>5,430</b>   |
| <b><u>Category 4 - Drainage Infrastructure</u></b>         |                |                |                |                |
| Cat 4A - Rehabilitation Works Drainage                     | 341            | 345            | 370            | 392            |
| Cat 4B - New Works Drainage                                | 30             | -              | -              | -              |
| <b>Total</b>                                               | <b>371</b>     | <b>345</b>     | <b>370</b>     | <b>392</b>     |
| <b><u>Category 5 - Major Leisure Facilities</u></b>        |                |                |                |                |
| Cat 5A - Rehabilitation & Refurbishment Leisure Facilities | 925            | -              | 130            | 400            |
| Cat 5B - New Leisure Facilities                            | 5,660          | 18,835         | 27,900         | 3,600          |
| <b>Total</b>                                               | <b>6,585</b>   | <b>18,835</b>  | <b>28,030</b>  | <b>4,000</b>   |
| <b><u>Category 6 - Parks and Reserves</u></b>              |                |                |                |                |
| Cat 6A1 - Active Reserves Rehabilitation                   | 2,095          | 425            | 427            | 243            |
| Cat 6A2- Active Reserves New Works                         | 12,219         | 7,085          | 8,163          | 12,092         |
| Cat 6B1 - Passive Parks Rehabilitation                     | 1,450          | 1,555          | 1,900          | 4,235          |
| Cat 6B2 - Passive Parks New Works                          | 970            | 1,302          | 1,148          | 1,885          |
| Cat 6C1 - Road Reserves Rehabilitation                     | 295            | -              | -              | -              |
| Cat 6D1 - Environmental & Natural Areas                    | 30             | 385            | -              | 55             |
| <b>Total</b>                                               | <b>17,059</b>  | <b>10,752</b>  | <b>11,638</b>  | <b>18,510</b>  |
| <b><u>Category 7 Community Facilities</u></b>              |                |                |                |                |
| Cat 7A - Buildings and Facilities Rehabilitation           | 2,250          | 2,825          | 1,500          | 4,275          |
| Cat 7B - Buildings and Facilities New Works                | 4,480          | 670            | 790            | 2,700          |
| <b>Total</b>                                               | <b>6,730</b>   | <b>3,495</b>   | <b>2,290</b>   | <b>6,975</b>   |
| <b><u>Category 8 Waste Management</u></b>                  |                |                |                |                |
| Cat 8 - Bins                                               | 435            | 490            | 490            | 490            |
| Cat 8 - Landfill Infrastructure                            | 1,130          | 560            | 680            | 675            |
| <b>Total</b>                                               | <b>1,565</b>   | <b>1,050</b>   | <b>1,170</b>   | <b>1,165</b>   |
| <b><u>Category 9 - Town Activity Centres</u></b>           |                |                |                |                |
|                                                            | 75             | 2,235          | 200            | 1,575          |
| <b>Total</b>                                               | <b>75</b>      | <b>2,235</b>   | <b>200</b>     | <b>1,575</b>   |
| <b><u>Category 10 - Civic/Corporate</u></b>                |                |                |                |                |
| <b><u>Cat 10A - Minor Ward Works</u></b>                   | 440            | 440            | 440            | 440            |
| <b><u>Cat 10B - New Works Building and Facilities</u></b>  | 1,220          | 1,163          | 6,080          | 12,155         |
| <b><u>Cat 10C - Information Systems</u></b>                | 1,249          | 950            | 950            | 1,000          |
| <b><u>Cat 10E - Miscellaneous</u></b>                      | 180            | 150            | 150            | 150            |
| <b><u>Cat 10F - Plant</u></b>                              | 2,593          | 3,137          | 3,257          | 3,377          |
| <b>Total</b>                                               | <b>5,682</b>   | <b>5,840</b>   | <b>10,877</b>  | <b>17,120</b>  |
| <b>GRAND TOTAL</b>                                         | <b>56,036</b>  | <b>56,641</b>  | <b>71,120</b>  | <b>67,067</b>  |
| <b>PROJECTS CARRIES FORWARD FROM 12/13</b>                 | <b>19,700</b>  |                |                |                |
| <b>TOTAL INCLUDING CARRIED FORWARD</b>                     | <b>75,736</b>  |                |                |                |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                           |                                                                                                                                                                                                                                                                                                                                | Locality      | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|
| <b>Category 1 - Road and Traffic Periodic Asset</b>   |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| <b>Cat 1A - Local Road Spray Reseals</b>              |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 1                                                     | Local Road Spray Reseals                                                                                                                                                                                                                                                                                                       | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 1B - Local Road Asphalt Resurfacing</b>        |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 2                                                     | Local Road Asphalt Resurfacing                                                                                                                                                                                                                                                                                                 | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 1C - Carpark Resurfacing</b>                   |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 3                                                     | Carpark Reseal                                                                                                                                                                                                                                                                                                                 | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 1D - Kerb and Channel Rehabilitation</b>       |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 4                                                     | Condition based and reactive component                                                                                                                                                                                                                                                                                         | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 5                                                     | Rehabilitation associated with Cat 1B Asphalt Resurfacing                                                                                                                                                                                                                                                                      | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 1E - Gravel Road Rehabilitation</b>            |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 6                                                     | Gravel Road resheeting                                                                                                                                                                                                                                                                                                         | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 7                                                     | New spray seals over gravel roads                                                                                                                                                                                                                                                                                              | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Category 2 - Road and Traffic Works</b>            |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| <b>Cat 2A1 - Road Reconstruction/Rehabilitation</b>   |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 101                                                   | Road Management Plan - Reactive Capital Works annual program                                                                                                                                                                                                                                                                   | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 103                                                   | Fawkner Street - Main carriageway reconstruction                                                                                                                                                                                                                                                                               | Westmeadows   | ✓       |         |         |         |
| 104                                                   | Langton Street K&Ch replacement, between Sunset Blvd & Elenor St                                                                                                                                                                                                                                                               | Jacana        | ✓       |         |         |         |
| 105                                                   | Benalla St and Terang St - renew road humps                                                                                                                                                                                                                                                                                    | Dallas        | ✓       |         |         |         |
| 106                                                   | Goulburn Street (Cuthbert St to Old Broadmeadows swim centre site) - reconstruction                                                                                                                                                                                                                                            | Broadmeadows  | ✓       |         |         |         |
| 107                                                   | Custom Road - reconstruction                                                                                                                                                                                                                                                                                                   | Tullamarine   | ✓       |         |         |         |
| 159                                                   | Kitchener St - btn Blair & Joffre St - K & C replacement                                                                                                                                                                                                                                                                       | Broadmeadows  |         | ✓       |         |         |
| 109                                                   | Ortolan Avenue - reconstruction                                                                                                                                                                                                                                                                                                | Broadmeadows  |         | ✓       |         |         |
| 110                                                   | Chestnut Street, from Somerset Rd to Sycamore Ave - reconstruction                                                                                                                                                                                                                                                             | Campbellfield |         |         | ✓       |         |
| 111                                                   | Nicholas Street - reconstruction                                                                                                                                                                                                                                                                                               | Broadmeadows  |         |         | ✓       |         |
| 113                                                   | Avalon Avenue - reconstruction                                                                                                                                                                                                                                                                                                 | Broadmeadows  |         |         | ✓       |         |
| 116                                                   | Potter Street - upgrade of road from Note Printing to Hume Hwy on-ramp. Reconstruction/rehabilitation of pavement, footpath, kerb & channel both sides, drainage and extension of the steel culvert, guard rail installation/modification around the Hume Hwy bridge piers and road safety measures at the bend. Length 1300m. | Craigieburn   |         |         | ✓       |         |
| <b>Cat 2A2 - Road Construction/New Works/Upgrades</b> |                                                                                                                                                                                                                                                                                                                                |               |         |         |         |         |
| 102                                                   | Konagaderra Road widening, from Havelock Road, Clarkefield to Deep Creek Road, Oaklands Park.                                                                                                                                                                                                                                  | Clarkefield   | ✓       |         |         |         |
| 157                                                   | Global Learning Centre, Craigieburn - Additional car parking<br>Additional capacity needed to meet demand                                                                                                                                                                                                                      | Craigieburn   | ✓       |         |         |         |
| 158                                                   | Aitken Boulevard-Craigieburn Road construction of intersection and duplication of Craigieburn Road b/n Aitken & Waterview Boulevards                                                                                                                                                                                           | Craigieburn   | ✓       |         |         |         |



# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                    |                                                                                                                                                            | Locality      | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|
| 108                                            | Tanderrum Way, Broadmeadows, Pearcedale Pde. to Pascoe Vale Road - streetscape and civil infrastructure improvements.                                      | Broadmeadows  |         | ✓       |         |         |
| 115                                            | Duncans Lane - pavement rehabilitation and widening (From Bulla Diggers Rest Road to Thompsons Road, 2.40km)                                               | Diggers Rest  |         | ✓       |         |         |
| 117                                            | Gellies Road - Reconstruct widened edge pavement on both sides.                                                                                            | Sunbury       |         |         |         | ✓       |
| 118                                            | Upgrading of Bourke Street, Bulla from Coghill St to unmade Sharp St.                                                                                      | Bulla         |         |         |         | ✓       |
| 119                                            | Albert Road - seal shoulders - Ch.350 to Ch.460 from Racecourse Rd                                                                                         | Sunbury       |         |         |         | ✓       |
| 120                                            | Sunshine Avenue Construction Special Charge Scheme                                                                                                         | Campbellfield |         |         |         | ✓       |
| 121                                            | Boardman Reserve construct car park between oval 1 & 2 (north side)                                                                                        | Sunbury       |         |         |         | ✓       |
| 122                                            | Construct Macedon Street Service Road - Jackson to Powlett Sts                                                                                             | Sunbury       |         |         |         | ✓       |
| 123                                            | Widen sections of Wildwood Road North from Gellies Rd to Konagaderra Rd                                                                                    | Wildwood      |         |         |         | ✓       |
| <b>Cat 2B1 - Traffic Management</b>            |                                                                                                                                                            |               |         |         |         |         |
| 201                                            | Responsive Road Safety Works - annual requirement. Municipal Wide                                                                                          | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 202                                            | Annual Provision of Traffic Management Facilities from updated Priority Lists (includes LATM'S and updated safety assessments)                             | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 2B2 - Local Area Traffic Management</b> |                                                                                                                                                            |               |         |         |         |         |
| 203                                            | Traffic management works recommended in newly approved Local Area Traffic Management studies                                                               | City Wide     | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 2C - Bridges</b>                        |                                                                                                                                                            |               |         |         |         |         |
| 225                                            | Remedial works (repairs to rock walls/bridge batters) to road & pedestrian bridges and pedestrian underpasses                                              | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 234                                            | Fawkner St bridge - NW wingwall foundation repair                                                                                                          | Westmeadows   | ✓       |         |         |         |
| 235                                            | Elizabeth Dr bridge - repair scoured area behind wingwall                                                                                                  | Sunbury       | ✓       |         |         |         |
| 236                                            | Racecourse Road bridge - repairs to culverts                                                                                                               | Sunbury       |         | ✓       |         |         |
| 237                                            | Barrymore Rd bridge - pipe invert repair                                                                                                                   | Greenvale     |         | ✓       |         |         |
| 238                                            | Settlement Road West bridge - install approach guard rail (40 m - both sides) and structure barrier (10 m - both sides)                                    | Sunbury       |         | ✓       |         |         |
| 239                                            | Bardwell Drive bridge - install approach guard rail (40 m both sides) & install structure barrier or replace railing (18 m both sides), and repair culvert | Mickleham     |         | ✓       |         |         |
| 240                                            | Gellies Road bridge - repair the cracked A2 abutment and wings (northern side)                                                                             | Sunbury       |         | ✓       |         |         |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                 |                                                                                                                                            | Locality                   | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|---------|---------|---------|---------|
| 241                                         | Brookville Dr bridge - Additional guardrail posts (4 guardrail posts at 4 m centres) and installing approach guardrail (40 m - both sides) | Craigieburn                |         | ✓       |         |         |
| 229                                         | Wildwood Rd bridge (Deep Creek at Martin Dillon Res) reconstruction and duplication                                                        | Wildwood                   |         |         | ✓       |         |
| 226                                         | Hothlyn Dr bridge - repairs to abutment felpspan joint seals, approaches, pier seals                                                       | Craigieburn                |         |         |         | ✓       |
| 227                                         | Konagaderra Road bridge, Clarkfield (Emu Creek) - repairs to beaching                                                                      | Clarkefield                |         |         |         | ✓       |
| 228                                         | Bulla-Diggers Rest Road bridge - repairs to guardrail and pier column                                                                      | Bulla                      |         |         |         | ✓       |
| <b>Category 3 - Footpath Infrastructure</b> |                                                                                                                                            |                            |         |         |         |         |
| <b>Cat 3A - Footpath Rehabilitation</b>     |                                                                                                                                            |                            |         |         |         |         |
| 301                                         | Footpath Rehabilitation                                                                                                                    | City Wide                  | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 3B - Footpath New Works</b>          |                                                                                                                                            |                            |         |         |         |         |
| 302                                         | Walking & Cycling Strategy - (see also projects listed separately below)                                                                   | City Wide                  | ✓       | ✓       | ✓       | ✓       |
| 303                                         | Pascoe Vale Road - west side between Dunkeld Street and Masters Hardware Store (rear of Paltara Close)                                     | Meadow Heights             | ✓       |         |         |         |
| 304                                         | Pascoe Vale Road - east side between Reservoir Dve and Hotel                                                                               | Meadow Heights             | ✓       |         |         |         |
| 305                                         | Pedestrian / cycle path linking Greenvale directly with Meadow Heights (W&CS project)                                                      | Greenvale / Meadow Heights | ✓       |         |         |         |
| 306                                         | Riddell Road - Spavin Dve to Aldridge Dve (north side), including footpath at Sunbury Hospital bus stop                                    | Sunbury                    |         | ✓       |         |         |
| 307                                         | Haddington Street (north side) and Elgin Road (west side)                                                                                  | Greenvale                  |         | ✓       |         |         |
| 308                                         | Drummond St - footpath construction btw No. 20 and Swinton Way western side: Eastern side in front of reserve (btw school and No. 27)      | Greenvale                  |         | ✓       |         |         |
| 309                                         | Cornish Street - south side between Horne Street and Ligar Street                                                                          | Sunbury                    |         | ✓       |         |         |
| 310                                         | Station Street - north side between Barkly Street and Jackson Street                                                                       | Sunbury                    |         | ✓       |         |         |
| 311                                         | Hothlyn Drive - between Stockton St and Walters St (east side)                                                                             | Craigieburn                |         | ✓       |         |         |
| 312                                         | Maffra Street - eastern side between No. 16-22 and No. 40                                                                                  | Coolaroo                   |         | ✓       |         |         |
| 313                                         | No. 207 Gap Road - front of Baptist Church                                                                                                 | Sunbury                    |         | ✓       |         |         |
| 314                                         | Hudson Circuit - west side between Malmsbury Drive & Visycares Learning Centre and between Papworth Place & Paringa Boulevard              | Meadow Heights             |         | ✓       |         |         |
| 315                                         | Terang Street between King St and Tempy Court on south side                                                                                | Dallas                     |         | ✓       |         |         |
| 317                                         | Silvester Parade (south side) between Roxburgh Park and McPherson Blvd                                                                     | Roxburgh Park              |         |         | ✓       |         |
| 318                                         | Elizabeth Drive to Spavin Dam                                                                                                              | Sunbury                    |         |         | ✓       |         |
| 319                                         | Rossiter Avenue                                                                                                                            | Roxburgh Park              |         |         | ✓       |         |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                                |                                                                                                                                                                                                                                                                                                        | Locality                                   | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|---------|---------|---------|---------|
| 320                                                        | Merri Creek Bike Path – Western Ring Rd to Barry Rd Stage 2 Construction (Pipemakers Park to Somerset Road)                                                                                                                                                                                            | Campbellfield                              |         |         | ✓       |         |
| 321                                                        | Meadowlink Path - Seabrook Reserve through Broadmeadows CAD, Johnstone Street Reserve and link to the Western Ring Road Bike Path (W&CS project)                                                                                                                                                       | Broadmeadows / Jacana                      |         |         | ✓       | ✓       |
| 322                                                        | Somerton Road - joint use path from Pascoe Vale Rd to Greenvale Reservoir (W&CS project)                                                                                                                                                                                                               | Meadow Heights / Greenvale / Roxburgh Park |         |         |         | ✓       |
| 323                                                        | Construction of Bike path b/w Greenvale & Attwood - Palamino Valley Crt to Chisholm Ave (W&CS project)                                                                                                                                                                                                 | Greenvale                                  |         |         |         | ✓       |
| <b>Category 4 - Drainage Infrastructure</b>                |                                                                                                                                                                                                                                                                                                        |                                            |         |         |         |         |
| <b>Cat 4A - Rehabilitation Works Drainage</b>              |                                                                                                                                                                                                                                                                                                        |                                            |         |         |         |         |
| 402                                                        | Drainage pipe rehabilitation                                                                                                                                                                                                                                                                           | City Wide                                  | ✓       | ✓       | ✓       | ✓       |
| 403                                                        | Pit upgrade program                                                                                                                                                                                                                                                                                    | City Wide                                  | ✓       | ✓       | ✓       | ✓       |
| 404                                                        | Drainage improvements at 11 Highgrove Dr, Rolling Meadows                                                                                                                                                                                                                                              | Rolling Meadows                            | ✓       |         |         |         |
| <b>Cat 4B - New Works Drainage</b>                         |                                                                                                                                                                                                                                                                                                        |                                            |         |         |         |         |
| 401                                                        | Drainage infrastructure upgrade/flood mitigation                                                                                                                                                                                                                                                       | City Wide                                  | ✓       | ✓       | ✓       | ✓       |
| 405                                                        | Clarke Oval access road drainage - required for protection of the oval                                                                                                                                                                                                                                 | Sunbury                                    | ✓       |         |         |         |
| <b>Category 5 - Major Leisure Facilities</b>               |                                                                                                                                                                                                                                                                                                        |                                            |         |         |         |         |
| <b>Cat 5A - Rehabilitation &amp; Refurbishment Leisure</b> |                                                                                                                                                                                                                                                                                                        |                                            |         |         |         |         |
| 501                                                        | Sunbury Aquatic Centre - Air Handling System refurbishment                                                                                                                                                                                                                                             | Sunbury                                    | ✓       |         |         |         |
| 502                                                        | Broadmeadows Leisure Centre Major upgrade of existing air-handling equipment and existing electrical, upgrade to gymnasium ceiling and painting of gymnasium internally<br>Being undertaken in conjunction with the redevelopment project (No. 507)                                                    | Broadmeadows                               | ✓       |         |         |         |
| 506                                                        | Sunbury Aquatic Centre - painting of all pool tanks                                                                                                                                                                                                                                                    | Sunbury                                    | ✓       |         |         |         |
| 503                                                        | Craigieburn Leisure Centre - pool air handling refurbishment. (Requirement being reassessed given new aquatic centre development at new town centre site)                                                                                                                                              | Craigieburn                                |         |         | ✓       |         |
| 504                                                        | Craigieburn Leisure Centre - gymnasium carpet replacement                                                                                                                                                                                                                                              | Craigieburn                                |         |         | ✓       |         |
| 505                                                        | Leisure Centres - major plant upgrades                                                                                                                                                                                                                                                                 | Broadmeadows, Sunbury, Craigieburn         |         |         |         | ✓       |
| <b>Cat 5B - New Leisure Facilities</b>                     |                                                                                                                                                                                                                                                                                                        |                                            |         |         |         |         |
| 507                                                        | Broadmeadows Leisure Centre - Stage 1 Redevelopment - construction of covered 50m pool to replace outdoor pool in Goulburn Street, landscaping, new entry off Tanderrum Way and replacement car parking.<br>Design 2011/12, construction of car park 2012/13, building construction 2012/13 & 2013/14. | Broadmeadows                               | ✓       |         |         |         |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                     |                                                                                                                                                                 | Locality     | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------|---------|---------|---------|
| 508                                             | Craigieburn Aquatic Centre Development. Design, documentation and construction                                                                                  | Craigieburn  | ✓       | ✓       | ✓       |         |
| 509                                             | Sunbury Aquatic Centre Upgrade 2013/14 - Review Master Plan<br>Stage 1 - Warm water pool<br>Stage 2 (dependent on master plan review)                           | Sunbury      | ✓       |         | ✓       | ✓       |
| 510                                             | Broadmeadows Leisure Centre<br>Reduction in depth of existing 25m pool due to change in programming usage with provision of new pool                            | Broadmeadows |         | ✓       |         |         |
| 511                                             | Greenvale Recreation Centre<br>Redevelopment - Addition of single court, gym extension & possible community rooms. Design & Construction                        | Greenvale    |         | ✓       | ✓       |         |
| <b>Category 6 - Parks and Reserves</b>          |                                                                                                                                                                 |              |         |         |         |         |
| <b>Cat 6A1 - Active Reserves Rehabilitation</b> |                                                                                                                                                                 |              |         |         |         |         |
| 601                                             | Sportsground Turf Upgrade Program - Warm and Cool Season Oversowing, drainage and irrigation upgrades                                                           | City Wide    | ✓       | ✓       | ✓       | ✓       |
| 602                                             | Sportsground lighting audit and upgrade program. (Refer Sportsground Lighting Policy and Strategy)                                                              | City Wide    | ✓       | ✓       | ✓       | ✓       |
| 603                                             | Craigieburn Golf Course - Irrigation upgrade                                                                                                                    | Craigieburn  | ✓       |         |         |         |
| 604                                             | Hothlyn Drive Reserve - entry road works (west access) and shade structure                                                                                      | Craigieburn  | ✓       |         |         |         |
| 605                                             | Cricket nets renewal program                                                                                                                                    | City Wide    | ✓       |         | ✓       |         |
| 607                                             | Greenvale Tennis Club - landscaping and drainage works between courts 4 & 5                                                                                     | Greenvale    | ✓       |         |         |         |
| <b>Cat 6A2- Active Reserves New Works</b>       |                                                                                                                                                                 |              |         |         |         |         |
| 625                                             | Craigieburn Town Centre Sports Fields - Synthetic athletics track, pavilion, open space areas, including playground, events area, landscaping and path network. | Craigieburn  | ✓       |         | ✓       | ✓       |
| 626                                             | Regional Tennis Facility (Activity Centre 3 - DP 5), Cnr Marathon & Newbury Boulevards - Community centre, 24 courts and car parking                            | Craigieburn  | ✓       |         |         |         |
| 627                                             | Greenvale Lakes Recreation Reserve, cnr James Mirams Drive & Aitken Boulevard.                                                                                  | Greenvale    |         |         | ✓       | ✓       |
| 628                                             | Skate, Scooter & BMX Strategy Implementation - Annual funding allocation to progressively upgrade existing and develop new skate & BMX facilities Hume wide     | City Wide    | ✓       | ✓       | ✓       | ✓       |
| 629                                             | Highgate Recreation Reserve oval 2 electronic scoreboard                                                                                                        | Craigieburn  | ✓       |         |         |         |
| 631                                             | Highgate Recreation Reserve Development Stage 2<br>- completion of car parks, Oval 2 sub-surface drainage and playground area improvement                       | Craigieburn  | ✓       |         |         |         |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description |                                                                                                                                                                                                                                                                                                                                                                  | Locality      | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|-------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|
| 632         | Newbury Recreation Reserve (Activity Centre 4 - DP 11 and 13), cnr Newbury & Grand Boulevards - including Craigieburn Hockey: 2 hockey pitches, pavilion, parkland including playground, informal active recreation facilities, path network and landscaping                                                                                                     | Craigieburn   | ✓       | ✓       |         |         |
| 633         | Barrymore Road Recreation Reserve - Soccer/Cricket Pavilion                                                                                                                                                                                                                                                                                                      | Greenvale     | ✓       |         |         |         |
| 634         | Feasibility Study for conversion of the John Ilhan Memorial Reserve grass athletics track to a synthetic surface                                                                                                                                                                                                                                                 | Broadmeadows  | ✓       |         |         |         |
| 635         | Boardman Reserve - netball lighting and shelters                                                                                                                                                                                                                                                                                                                 | Sunbury       | ✓       |         |         |         |
| 636         | Langama Park Reserve Rugby - safety fencing behind goals                                                                                                                                                                                                                                                                                                         | Sunbury       | ✓       |         |         |         |
| 639         | Greenvale Recreation Reserve, Section Road - works associated with Premier Cricket facility (Nth Melb) incl 2nd oval training lights.                                                                                                                                                                                                                            | Greenvale     | ✓       | ✓       |         | ✓       |
| 676         | Installation of 2 light towers (training lights) at Highgate Oval No. 2                                                                                                                                                                                                                                                                                          | Craigieburn   | ✓       |         |         |         |
| 637         | Pavilion Strategy                                                                                                                                                                                                                                                                                                                                                | City Wide     |         | ✓       |         |         |
| 638         | Additional training light tower at Hothlylyn Drive                                                                                                                                                                                                                                                                                                               | Craigieburn   |         | ✓       |         |         |
| 640         | District Recreation Reserve (R2 Aston Estate), Vada Boulevard, Craigieburn. 8.6Ha - higher order soccer & community cricket, pavilion, passive recreation & landscaping.                                                                                                                                                                                         | Craigieburn   |         | ✓       |         |         |
| 630         | Bring services to site for Broadmeadows Festival, Northcorp                                                                                                                                                                                                                                                                                                      | Broadmeadows  |         |         | ✓       |         |
| 641         | John Ilhan (BVP) Reserve, Barry Road - Development of Regional Soccer Facility <u>Staging</u><br>Stage 1 completed in 2013<br>Stage 2 2015/16 - Additional soccer pitch, improved lighting to main pitch, training lighting to grounds 2, 4 & 5, and site fencing<br>Stage 3 2017/18 - Refurbishment and extension of existing change facilities and landscaping | Broadmeadows  |         |         | ✓       |         |
| 642         | Vic Foster Reserve - Install irrigation, re-level oval                                                                                                                                                                                                                                                                                                           | Craigieburn   |         |         | ✓       |         |
| 643         | Roxburgh Park Football Club (Lakeside Drive) - footpath and verandah                                                                                                                                                                                                                                                                                             | Roxburgh Park |         |         |         | ✓       |
| 644         | Cycling criterium track - location to be determined                                                                                                                                                                                                                                                                                                              | TBD           |         |         | ✓       | ✓       |
| 645         | Progress Reserve - training lights                                                                                                                                                                                                                                                                                                                               | Coolaroo      |         |         |         | ✓       |
| 646         | Goonawarra Recreation Reserve - design and construction of 2nd oval                                                                                                                                                                                                                                                                                              | Goonawarra    |         |         |         | ✓       |
| 647         | Goonawarra Reserve - Playspaces and Landscaping                                                                                                                                                                                                                                                                                                                  | Goonawarra    |         |         |         | ✓       |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                   |                                                                                                                                                                                                                                                                                      | Locality                          | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|---------|---------|---------|---------|
| 648                                           | Boardman Reserve - New playground, shelter, seating                                                                                                                                                                                                                                  | Sunbury                           |         |         |         | ✓       |
| 649                                           | Greenvale Recreation Reserve Masterplan implementation                                                                                                                                                                                                                               | Greenvale                         |         |         |         | ✓       |
| 650                                           | Sunbury Recreation Reserve - Continue to implement management plan - path works                                                                                                                                                                                                      | Sunbury                           |         |         |         | ✓       |
| 651                                           | Boardman Reserve - Upgrade site entrance, move road. Paths along Wilson Lane and Mitchell's Lane                                                                                                                                                                                     | Sunbury                           |         |         |         | ✓       |
| 652                                           | Hothlyn Drive Reserve - Paths and landscaping                                                                                                                                                                                                                                        | Craigieburn                       |         |         |         | ✓       |
| 653                                           | Tullamarine Reserve (Melrose Drive) Install floodlighting to south side of reserve                                                                                                                                                                                                   | Tullamarine                       |         |         |         | ✓       |
| 654                                           | Bradford Ave Reserve - Sportsground reconstruction & training lights. Reconfigure winter season use from football to soccer.                                                                                                                                                         | Greenvale                         |         |         |         | ✓       |
| 655                                           | Greenvale Lakes Recreation Reserve, cnr James Mirams Drive & Aitken Boulevard - Stages 2 (2016/17) and 3 (2019/20) Stage 2 - additional oval / 2 x soccer pitches and main soccer pitch; Stage 3 - second pavilion and additional car parking                                        | Greenvale                         |         |         |         | ✓       |
| <b>Cat 6B1 - Passive Parks Rehabilitation</b> |                                                                                                                                                                                                                                                                                      |                                   |         |         |         |         |
| 701                                           | Upgrading of Neighbourhood open space (priorities determined through Open Space Strategy and Parks & Open Space Asset Management Plan)                                                                                                                                               | City Wide                         | ✓       | ✓       | ✓       | ✓       |
| 702                                           | Playground renewal program (Parks and Children's Services). Program to be based on current audit of playgrounds & equipment. Projects individually listed from previous priority lists and included and prioritised as part of the renewal program. Includes Childcare Centre yards. | City Wide                         | ✓       | ✓       | ✓       | ✓       |
| 703                                           | Broadmeadows Valley Park - Continue implementation of management plan - signage, paths, landscaping, car parks, parks - Infrastructure staged planning / design / documentation                                                                                                      | Westmeadows, Broadmeadows, Jacana | ✓       | ✓       | ✓       | ✓       |
| 704                                           | Post and rail fencing/bollards rehabilitation                                                                                                                                                                                                                                        | City Wide                         | ✓       | ✓       | ✓       | ✓       |
| 705                                           | Park furniture rehabilitation                                                                                                                                                                                                                                                        | City Wide                         | ✓       | ✓       | ✓       | ✓       |
| 706                                           | Rehabilitation of hard landscape - rock beaching, rock walls, concrete walls, sleeper walls                                                                                                                                                                                          | City Wide                         | ✓       | ✓       | ✓       | ✓       |
| 707                                           | Shankland-Tarcoola Reserve - upgrade                                                                                                                                                                                                                                                 | Meadow Heights                    | ✓       |         |         |         |
| 708                                           | Tullamarine Reserve - upgrade landscaping, shade structure and seating                                                                                                                                                                                                               | Tullamarine                       |         | ✓       |         |         |
| 709                                           | Broadmeadows Town Park Precinct Enhancement                                                                                                                                                                                                                                          | Broadmeadows                      |         |         |         | ✓       |
| <b>Cat 6B2 - Passive Parks New Works</b>      |                                                                                                                                                                                                                                                                                      |                                   |         |         |         |         |
| 720                                           | Post and rail fencing/bollards - responsive works                                                                                                                                                                                                                                    | City Wide                         | ✓       | ✓       | ✓       | ✓       |
| 721                                           | Park furniture - responsive works                                                                                                                                                                                                                                                    | City Wide                         | ✓       | ✓       | ✓       | ✓       |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                        |                                                                                                                                                                                       | Locality                             | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|----------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|---------|---------|---------|---------|
| 722                                                | Interpretive Signage Program                                                                                                                                                          | City Wide                            | ✓       | ✓       | ✓       | ✓       |
| 723                                                | Regional (Iconic) Park Development                                                                                                                                                    | City Wide                            | ✓       | ✓       | ✓       | ✓       |
| 724                                                | Craigieburn Gardens - Implementation of revised master plan - including multipurpose sports court                                                                                     | Craigieburn                          | ✓       | ✓       | ✓       | ✓       |
| 725                                                | Jack Roper Reserve Master Plan implementation                                                                                                                                         | Broadmeadows                         | ✓       | ✓       | ✓       | ✓       |
| 726                                                | Craigieburn Gardens - dog play facility                                                                                                                                               | Craigieburn                          | ✓       |         |         |         |
| 727                                                | Sunbury Park - dog play facility                                                                                                                                                      | Sunbury                              | ✓       |         |         |         |
| 728                                                | Install exercise station in Sunbury. Location to be determined through Leisure Strategy.                                                                                              | Sunbury                              | ✓       |         |         |         |
| 729                                                | New Playspace - St Andrews Drive Reserve, Craigieburn                                                                                                                                 | Craigieburn                          | ✓       |         |         |         |
| 730                                                | Implementation of Leisure Strategy recommendations not already included separately                                                                                                    | City Wide                            |         | ✓       | ✓       |         |
| 731                                                | Install exercise stations, accessible to seniors. Priorities:<br>1) Broadmeadows Planning Area<br>2) Craigieburn Planning Area<br>Location to be determined through Leisure Strategy. | Broadmeadows / Craigieburn           |         | ✓       | ✓       |         |
| 732                                                | Cimberwood Drive Reserve - Additional play equipment, shade structure and picnic area                                                                                                 | Craigieburn                          |         |         | ✓       |         |
| 734                                                | Somerton Park<br>Concept plan and implementation of works<br>Potential contribution from development of part of site by Ambulance Victoria                                            | Somerton                             |         |         |         | ✓       |
| 735                                                | Boardman Reserve - Pathway from Peggy Street to Noble Way. Planting along Creek.                                                                                                      | Sunbury                              |         |         |         | ✓       |
| 736                                                | Broadmeadows Valley Park (John Ilhan Memorial Reserve) - dog play facility                                                                                                            | Broadmeadows                         |         |         |         | ✓       |
| 737                                                | Deliver intergenerational - youth spaces in each of the 3 population centres.                                                                                                         | Sunbury / Broadmeadows / Craigieburn |         |         |         | ✓       |
| <b>Cat 6C1 - Road Reserves Rehabilitation</b>      |                                                                                                                                                                                       |                                      |         |         |         |         |
| 801                                                | Riddell Road / Horne Street high profile site landscape plan irrigation, implementation                                                                                               | Sunbury                              | ✓       |         |         |         |
| 802                                                | Riddell Road median strip landscape plan link to Riddell Road / Horne Street roundabout works                                                                                         | Sunbury                              | ✓       |         |         |         |
| 803                                                | Entrance to City - Pascoe vale Road gateway treatments                                                                                                                                | Jacana                               | ✓       |         |         |         |
| <b>Cat 6D1 - Environmental &amp; Natural Areas</b> |                                                                                                                                                                                       |                                      |         |         |         |         |
| 825                                                | Moonee Ponds Ck - Deviation Rd to Jacana Res bridge, develop concept plan, link to Johnson St Res and Activity Plan                                                                   | Gladstone Park / Jacana              | ✓       | ✓       |         |         |
| 826                                                | Moonee Ponds Ck - Jacana Res bridge to Western Ring Rd, link to new wetland, reveg, signage, seating, paths                                                                           | Jacana                               |         | ✓       |         |         |
| 827                                                | Albert Rd Nature Reserve Stage 1 Concept plan                                                                                                                                         | Sunbury                              |         | ✓       |         |         |



# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                             |                                                                                                                                                                                                                                                        | Locality      | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|
| 828                                                     | Greenvale Rec Res Grasslands - implement drainage plan and remnant protection                                                                                                                                                                          | Greenvale     |         | ✓       |         |         |
| 829                                                     | Jacksons Ck Stage 1: Sunbury Rock festival site and creek reserve develop - conservation management plan                                                                                                                                               | Sunbury       |         |         |         | ✓       |
| <b>Category 7 Community Facilities</b>                  |                                                                                                                                                                                                                                                        |               |         |         |         |         |
| <b>Cat 7A - Buildings and Facilities Rehabilitation</b> |                                                                                                                                                                                                                                                        |               |         |         |         |         |
| 950                                                     | Disability Action Plan<br>This Plan will guide future Capital Works Projects across a range of Categories - incl. 5, 6, 7, 9, 10.<br>Individual disability access projects currently listed in these priority lists are being incorporated in the Plan | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 902                                                     | Jacana Reserve - pavilion redevelopment<br>Further major works subject to development of Masterplan                                                                                                                                                    | Jacana        | ✓       |         |         |         |
| 903                                                     | Craigieburn Bowling Club - reconstruction of clubhouse.                                                                                                                                                                                                | Craigieburn   | ✓       | ✓       |         |         |
| 904                                                     | Upgrade to Clarke Oval change rooms and pavilion seating.<br>Design & documentation 2013/14, construction 2014/15.                                                                                                                                     | Sunbury       | ✓       | ✓       |         |         |
| 919                                                     | Old Broadmeadows Pool - site demolition                                                                                                                                                                                                                | Broadmeadows  | ✓       |         |         |         |
| 910                                                     | Prepare a public toilets strategy<br>Draft Leisure Strategy recommendation                                                                                                                                                                             | City Wide     |         | ✓       |         |         |
| 905                                                     | Buildings Asset Management Plan<br>recommendations implementation.                                                                                                                                                                                     | City Wide     |         | ✓       | ✓       | ✓       |
| 906                                                     | Langama Park<br>Pavilion 1 - refurbishment & extension to include public toilets                                                                                                                                                                       | Sunbury       |         |         | ✓       |         |
| 907                                                     | Pembroke Pre-School, Craigieburn -<br>Extension of office to meet OH&S requirements                                                                                                                                                                    | Craigieburn   |         |         |         | ✓       |
| 908                                                     | Progress Hall, Coolaroo - Refurbish & Upgrade hall and change rooms as per Master Plan                                                                                                                                                                 | Coolaroo      |         |         |         | ✓       |
| 920                                                     | Replacement of Roxburgh Park (Lakeside Dve) Oval Social Room                                                                                                                                                                                           | Roxburgh Park |         |         |         | ✓       |
| 921                                                     | DS Aitken Reserve Pavilion upgrade                                                                                                                                                                                                                     | Craigieburn   |         |         |         | ✓       |
| <b>Cat 7B - Buildings and Facilities New Works</b>      |                                                                                                                                                                                                                                                        |               |         |         |         |         |
| 901                                                     | Public Toilets construction / reconstruction / upgrade                                                                                                                                                                                                 | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 951                                                     | Greenhouse Action Plan - annual program                                                                                                                                                                                                                | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 952                                                     | Broadmeadows Community Hub -<br>Design & documentation 2011/12, demolition 2011/12, construction 2012/13                                                                                                                                               | Broadmeadows  |         |         |         |         |
| 953                                                     | Bradford Avenue Early Childhood Centre extension                                                                                                                                                                                                       | Greenvale     | ✓       |         |         |         |
| 954                                                     | Malcolm Creek Early Childhood Centre extension                                                                                                                                                                                                         | Craigieburn   | ✓       |         |         |         |



# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                               |                                                                                                                                                      | Locality      | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|
| 955                                       | Community Hub (Newbury), cnr Newbury & Grand Boulevards<br>Activity Centre 4 - DP 11 & 13.                                                           | Craigieburn   | ✓       |         |         |         |
| 956                                       | Sports pavilion bin cage program - 3 sites per year                                                                                                  | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 969                                       | Investigate the feasibility of an indoor skate and bouldering facility<br>Draft Leisure Strategy and Skate, Scooter and BMX Strategy recommendations | City Wide     |         | ✓       |         |         |
| 957                                       | Review the demand for a dedicated gymnastics facility<br>Draft Leisure Strategy recommendation                                                       | City Wide     |         |         | ✓       |         |
| 958                                       | Goonawarra Recreation Reserve - pavilion extension                                                                                                   | Sunbury       |         |         |         | ✓       |
| 959                                       | Relocate Craigieburn Youth Centre to Craigieburn Town Centre                                                                                         | Craigieburn   |         |         |         | ✓       |
| <b>Category 8 Waste Management</b>        |                                                                                                                                                      |               |         |         |         |         |
| <b>Bins</b>                               |                                                                                                                                                      |               |         |         |         |         |
| 1001                                      | New Recycling, Garbage & Organics bins - growth                                                                                                      | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 1002                                      | Replacement Litter Bins                                                                                                                              | City Wide     | ✓       | ✓       | ✓       | ✓       |
|                                           |                                                                                                                                                      |               |         |         |         |         |
|                                           |                                                                                                                                                      |               |         |         |         |         |
| <b>Landfill</b>                           |                                                                                                                                                      |               |         |         |         |         |
| 1010                                      | <b>Riddell Road Landfill</b> - Infrastructure & environmental works                                                                                  | Sunbury       | ✓       |         |         |         |
| 1011                                      | <b>Bolinda Road Landfill</b> - Resource Recovery Centre Infrastructure Works and Landfill aftercare (incl leachate management)                       | Campbellfield | ✓       | ✓       | ✓       | ✓       |
| 1012                                      | <b>Bolinda Road Landfill</b> Master plan Implementation - including pathway development                                                              | Campbellfield | ✓       | ✓       | ✓       | ✓       |
| <b>Category 9 - Town Activity Centres</b> |                                                                                                                                                      |               |         |         |         |         |
| 1101                                      | Local Shopping Centres upgrades/urban renewal                                                                                                        | City Wide     | ✓       | ✓       | ✓       | ✓       |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Locality      | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|
| 1102                                               | <b>Sunbury Town Centre Plan</b><br>- Footpath improvements to and around the town centre<br>- Place making activity in Town Centre<br>- Implement parking and traffic action plan recommendations - parking, cycling, and signage improvements<br>- Adopt and apply a planting theme along the rail corridor to soften and add interest to this corridor.- landscape architect<br>- Adopt and apply a planting themes along Horne, Cornish and Macedon Streets that better links the Sunbury Recreation reserve, Railway Station, Village Green and the Town Centre<br>- Extend the planting program of the Sunbury Town Centre Renewal Project along Evans St to the Grasslands Site<br>- Commission and install permanent and temporary public artwork that are appropriate to the town centre | Sunbury       |         | ✓       |         |         |
| 1103                                               | Sunbury Town Centre Redevelopment<br>2012/13 - Stages 6 - West end Brook Street,<br>2014/15 - Stage 7 - O'Shannassy Street west side,<br>2016/17 - Stage 8 - O'Shannassy Street east side<br>2018/19 - Stage 9 - Balance of town centre                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Sunbury       |         | ✓       |         | ✓       |
| 1104                                               | Improve fountain area on corner of Village Green and other remedial works associated with the Town Centre                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Sunbury       |         | ✓       |         |         |
| 1105                                               | Upgrade lighting in Village Green to match Town Centre and other remedial works associated with the Town Centre                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sunbury       |         | ✓       |         |         |
| <b>Category 10 - Civic/Corporate</b>               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |               |         |         |         |         |
| <b>Cat 10A - Minor Ward Works</b>                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |               |         |         |         |         |
| 1201                                               | Aitken Ward Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Various       | ✓       | ✓       | ✓       | ✓       |
| 1202                                               | Jacksons Creek Ward - Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Various       | ✓       | ✓       | ✓       | ✓       |
| 1203                                               | Meadow Valley Ward Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Various       | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 10B - New Works Building and Facilities</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |               |         |         |         |         |
| 1204                                               | Library Service Books Hume Global Learning village                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | City Wide     | ✓       | ✓       | ✓       | ✓       |
| 1205                                               | Office Furniture upgrade program                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Corporate     | ✓       | ✓       | ✓       | ✓       |
| 1206                                               | Public Art projects<br>Refer Public Arts Strategy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Corporate     | ✓       | ✓       | ✓       | ✓       |
| 1207                                               | GLC Sunbury - Feasibility Study                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sunbury       | ✓       |         |         |         |
| 1208                                               | Refurbishment of Age Library to create additional space                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Broadmeadows  | ✓       |         |         |         |
| 1216                                               | Additional Storage at Roxburgh Park Homestead Learning Centre for community gardens                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Roxburgh Park | ✓       |         |         |         |
| 1209                                               | Global Learning Centre - upper storey office addition.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Corporate     |         |         | ✓       | ✓       |
| 1210                                               | Sunbury Depot Office expansion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Corporate     |         | ✓       |         |         |

# INDICATIVE FOUR YEAR CAPITAL WORKS PROGRAM 2013/14 - 2016/17 PROPOSED PROJECTS

| Description                          |                                                                                    | Locality  | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|--------------------------------------|------------------------------------------------------------------------------------|-----------|---------|---------|---------|---------|
| 1212                                 | Sunbury Global Learning Centre - Design 2015/16, Construction 2016/17 & 2017/18    | Sunbury   |         |         | ✓       | ✓       |
| <b>Cat 10C - Information Systems</b> |                                                                                    |           |         |         |         |         |
| 1250                                 | Allocation for equipment replacement and upgrade, software and related projects    | Corporate | ✓       | ✓       | ✓       | ✓       |
| <b>Cat 10E - Miscellaneous</b>       |                                                                                    |           |         |         |         |         |
| 1275                                 | Opportunity Grants for potential Roads and Drains, Parks and Open Space or Leisure | City Wide | ✓       | ✓       | ✓       | ✓       |
| 1276                                 | Design for Projects in future works program                                        | City Wide | ✓       | ✓       | ✓       | ✓       |
| 1277                                 | Seasonal Sports Participation Plan                                                 | Various   | ✓       |         |         |         |
| <b>Cat 10F - Plant</b>               |                                                                                    |           |         |         |         |         |
| 1300                                 | Plant Replacement program                                                          | Corporate | ✓       | ✓       | ✓       | ✓       |

## **Appendix D - Key Strategic Activities**

This appendix presents a number of key strategic activities to be undertaken during the 2013/14 year and performance targets and measures in relation to these.

**Key Strategic Activities**

For the year ending 30 June 2014

**Accountable Leadership**

| Strategic Activity                                                  | Performance Measure | Performance Target |
|---------------------------------------------------------------------|---------------------|--------------------|
| Develop Hume Horizons 2040, a long term plan for the Hume community | Adopted by Council  | 30 June 2014       |

**Economy**

| Strategic Activity                                                  | Performance Measure                                 | Performance Target |
|---------------------------------------------------------------------|-----------------------------------------------------|--------------------|
| Undertake the Statutory Review of the Municipal Strategic Statement | Report to Council on the implications of the Review | 30 June 2014       |

**Transport**

| Strategic Activity                                                                                                                                     | Performance Measure                                                      | Performance Target                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------|
| Undertake two major Transport projects <ul style="list-style-type: none"> <li>Aitken Boulevard</li> <li>A major upgrade to Konagaderra Road</li> </ul> | Craigieburn Road – Mt Ridley Road<br><br>Havelock Road – Deep Creek Road | Open to traffic<br><br>Completion of widening works |

**Learning**

| Strategic Activity                                    | Performance Measure | Performance Target |
|-------------------------------------------------------|---------------------|--------------------|
| Develop the Learning Together 4 Action Plan 2013-2017 | Adopted by Council  | 31 March 2014      |

**Social Inclusion**

| Strategic Activity                                                                                                                                             | Performance Measure                                                                                                                                  | Performance Target |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Develop a plan to guide the future delivery of HACC services in Hume, including, increasing the accessibility of Council's HACC programs for CALD communities. | Home and Community Care service uptake by Culturally and Linguistically Diverse, and Aboriginal and Torres Strait Islander communities is increased. | 3% per annum       |

**Health Safety and Wellbeing**

| Strategic Activity                                                          | Performance Measure | Performance Target |
|-----------------------------------------------------------------------------|---------------------|--------------------|
| Complete and publish the 2013-17 Municipal Public Health and Wellbeing Plan | Adopted by Council  | 31 October 2013    |

**Leisure and Recreation**

| Strategic Activity                                    | Performance Measure                                                                                                                                                                                                                               | Performance Target                                                        |
|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|
| Completion of two major recreation facility projects. | <ul style="list-style-type: none"> <li>Stage One of a Regional Soccer facility Development at the John Ilhan Memorial Reserve</li> <li>Stage One of the Hume Regional Tennis including a community pavilion, 24 courts and car parking</li> </ul> | <p>100% complete and operational</p> <p>100% complete and operational</p> |

**Appearance of the City**

| Strategic Activity                                                                                                                                                                                                                                                                               | Performance Measure                                                                                                      | Performance Target                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|
| Implement the Waste Management Strategy: <ul style="list-style-type: none"> <li>community waste collection days</li> <li>Introduce home composting systems</li> <li>Examine the opportunities of converting waste to energy, including methane gas harvesting at the Sunbury Landfill</li> </ul> | <ul style="list-style-type: none"> <li>Number of days</li> <li>Number of Residents</li> <li>Report to Council</li> </ul> | <ul style="list-style-type: none"> <li>3 per annum</li> <li>200 per annum</li> <li>30 June 2014</li> </ul> |

**Natural Environment**

| Strategic Activity                            | Performance Measure | Performance Target |
|-----------------------------------------------|---------------------|--------------------|
| Develop a Native Vegetation Protection Policy | Adopted by Council  | 31 December 2013   |

## **Appendix E - Schedule of Fees and Charges**

This appendix presents a listing of the fees and charges for all of Council's services for the 2013/14 year.

The appendix includes the following budgeted information grouped by department:

- Proposed fees and charges for 2013/14
- Current fees and charges for 2012/13.



| BUDGET 2013 - 2014 FEES & CHARGES     |                                                       |          |                 |                       |                        |
|---------------------------------------|-------------------------------------------------------|----------|-----------------|-----------------------|------------------------|
| PROGRAM                               | ITEM                                                  | FEE TYPE | UNIT OF MEASURE | UNIT FEE              |                        |
|                                       |                                                       |          |                 | CURRENT (INC. GST) \$ | PROPOSED (INC. GST) \$ |
| LEARNING COMMUNITIES                  |                                                       |          |                 |                       |                        |
| Room Hire/Bookings                    |                                                       |          |                 |                       |                        |
|                                       |                                                       |          |                 |                       |                        |
| Roxburgh Park Homestead L & A Centre  | Gallery                                               | Set      | Set Daily Fee   | 185.00                | 185.00                 |
|                                       |                                                       |          |                 |                       |                        |
| Global Learning Centre - Broadmeadows |                                                       |          |                 |                       |                        |
|                                       | Activities Room - Commercial                          | Set      | Per Hour        | 65.00                 | 65.00                  |
|                                       | Activities Room - Government                          | Set      | Per Hour        | 55.00                 | 55.00                  |
|                                       | Activities Room - Community / Hglv Rate               | Set      | Per Hour        | 43.00                 | 43.00                  |
|                                       | Activities Room - Social Justice                      | Set      | Per Hour        | 24.00                 | 24.00                  |
|                                       | Activities Room - Commercial                          | Set      | 1/2 Day         | 228.00                | 228.00                 |
|                                       | Activities Room - Government                          | Set      | 1/2 Day         | 189.00                | 189.00                 |
|                                       | Activities Room - Community / Hglv Rate               | Set      | 1/2 Day         | 151.00                | 151.00                 |
|                                       | Activities Room - Social Justice                      | Set      | 1/2 Day         | 83.00                 | 83.00                  |
|                                       | Activities Room - Commercial                          | Set      | Full Day        | 456.00                | 456.00                 |
|                                       | Activities Room - Government                          | Set      | Full Day        | 379.00                | 379.00                 |
|                                       | Activities Room - Community / Hglv Rate               | Set      | Full Day        | 301.00                | 301.00                 |
|                                       | Activities Room - Social Justice                      | Set      | Full Day        | 165.00                | 165.00                 |
|                                       |                                                       |          |                 |                       |                        |
|                                       | Chamber Meeting Room - Commercial                     | Set      | Per Hour        | 124.00                | 124.00                 |
|                                       | Chamber Meeting Room - Government                     | Set      | Per Hour        | 101.00                | 101.00                 |
|                                       | Chamber Meeting Room - Community/ Hglv Rate           | Set      | Per Hour        | 77.00                 | 77.00                  |
|                                       | Chamber Meeting Room - Groups Assoc. With Sj Programs | Set      | Per Hour        | 46.20                 | 46.00                  |
|                                       | Chamber Meeting Room - Commercial                     | Set      | 1/2 Day         | 433.65                | 434.00                 |
|                                       | Chamber Meeting Room - Government                     | Set      | 1/2 Day         | 352.80                | 353.00                 |
|                                       | Chamber Meeting Room - Community/ Hglv Rate           | Set      | 1/2 Day         | 270.00                | 270.00                 |
|                                       | Chamber Meeting Room - Groups Assoc. With Sj Programs | Set      | 1/2 Day         | 162.00                | 162.00                 |
|                                       | Chamber Meeting Room - Commercial                     | Set      | Full Day        | 867.00                | 867.00                 |
|                                       | Chamber Meeting Room - Government                     | Set      | Full Day        | 706.00                | 706.00                 |
|                                       | Chamber Meeting Room - Community/ Hglv Rate           | Set      | Full Day        | 540.00                | 540.00                 |
|                                       | Chamber Meeting Room - Groups Assoc. With Sj Programs | Set      | Full Day        | 323.00                | 323.00                 |
|                                       | Computer Training Room 3 - Commercial                 | Set      | Per Hour        | 76.00                 | 76.00                  |
|                                       | Computer Training Room 3 - Government Rate            | Set      | Per Hour        | 59.30                 | 59.00                  |
|                                       | Computer Training Room 3 - Community/Hglv Rate        | Set      | Per Hour        | 38.00                 | 38.00                  |
|                                       | Computer Training Room 3 - Social Justice             | Set      | Per Hour        | 21.50                 | 22.00                  |
|                                       | Computer Training Room 3 - Commercial                 | Set      | 1/2 Day         | 276.00                | 276.00                 |
|                                       | Computer Training Room 3 - Government Rate            | Set      | 1/2 Day         | 221.00                | 221.00                 |
|                                       | Computer Training Room 3 - Community/Hglv Rate        | Set      | 1/2 Day         | 147.00                | 147.00                 |
|                                       | Computer Training Room 3 - Social Justice             | Set      | 1/2 Day         | 74.00                 | 74.00                  |
|                                       | Computer Training Room 3 - Commercial                 | Set      | Full Day        | 529.00                | 529.00                 |
|                                       | Computer Training Room 3 - Government Rate            | Set      | Full Day        | 416.00                | 416.00                 |
|                                       | Computer Training Room 3 - Community/Hglv Rate        | Set      | Full Day        | 265.00                | 265.00                 |
|                                       | Computer Training Room 3 - Social Justice             | Set      | Full Day        | 151.00                | 151.00                 |
|                                       |                                                       |          |                 |                       |                        |
|                                       | Seminar Room 4 - Commercial Half Day                  | Set      | Half Day        | 302.00                | 302.00                 |
|                                       | Seminar Room 4 - Government                           | Set      | Half Day        | 249.00                | 249.00                 |
|                                       | Seminar Room 4 - Community/Hglv Rate - Half Day       | Set      | Half Day        | 195.00                | 195.00                 |
|                                       | Seminar Room 4 - Social Justice - Half Day            | Set      | Half Day        | 108.00                | 108.00                 |
|                                       | Seminar Room 4 - Commercial - Full Day                | Set      | Full Day        | 605.00                | 605.00                 |
|                                       | Seminar Room 4 - Government - Full Day                | Set      | Full Day        | 498.00                | 498.00                 |
|                                       | Seminar Room 4 - Community / Hglv - Full Day          | Set      | Full Day        | 389.00                | 389.00                 |
|                                       | Seminar Room 4 - Social Justice - Full Day            | Set      | Full Day        | 216.00                | 216.00                 |
|                                       |                                                       |          |                 |                       |                        |
|                                       | Seminar Room 5 - Commercial - Half Day                | Set      | Full Day        | 302.00                | 302.00                 |
|                                       | Seminar Room 5 - Government - Half Day                | Set      | Full Day        | 249.00                | 249.00                 |
|                                       | Seminar Room 5 - Community/Hglv - Half Day            | Set      | Half Day        | 195.00                | 195.00                 |
|                                       | Seminar Room 5 - Social Justice - Half Day            | Set      | Half Day        | 108.00                | 108.00                 |
|                                       | Seminar Room 5 - Commercial - Full Day                | Set      | Half Day        | 605.00                | 605.00                 |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                              | ITEM                                             | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|--------------------------------------|--------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                      |                                                  |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                      | Seminar Room 5 - Government - Full Day           | Set      | Half Day        | 498.00                   | 498.00                    |
|                                      | Seminar Room 5 - Community/Hglv -Full Day        | Set      | Full Day        | 389.00                   | 389.00                    |
|                                      | Seminar Room 5 - Social Justice - Full Day       | Set      | Full Day        | 216.00                   | 216.00                    |
|                                      |                                                  |          |                 |                          |                           |
|                                      | Seminar Room 4-5 Combined - Commercial           | Set      | Half Day        | 605.00                   | 605.00                    |
|                                      | Seminar Room 4-5 Combined - Government           | Set      | Half Day        | 498.00                   | 498.00                    |
|                                      | Seminar Room 4-5 Combined - Community/Hglv       | Set      | Half Day        | 389.00                   | 389.00                    |
|                                      | Seminar Room 4-5 Combined - Social Justice       | Set      | Half Day        | 216.00                   | 216.00                    |
|                                      | Seminar Room 4-5 Combined - Commercial           | Set      | Full Day        | 1210.00                  | 1,210.00                  |
|                                      | Seminar Room 4-5 Combined - Government           | Set      | Full Day        | 995.00                   | 995.00                    |
|                                      | Seminar Room 4-5 Combined - Community/Hglv       | Set      | Full Day        | 777.00                   | 777.01                    |
|                                      | Seminar Room 4-5 Combined - Social Justice       | Set      | Full Day        | 433.00                   | 433.00                    |
|                                      |                                                  |          |                 |                          |                           |
|                                      | Computer Training Room 6 - Commercial -          | Set      | Per Hour        | 124.00                   | 124.00                    |
|                                      | Computer Training Room 6 - Government            | Set      | Per Hour        | 92.00                    | 92.00                     |
|                                      | Computer Training Room 6 - Community / Hglv Rate | Set      | Per Hour        | 59.30                    | 59.00                     |
|                                      | Computer Training Room 6 - Social Justice        | Set      | Per Hour        | 33.00                    | 33.00                     |
|                                      | Computer Training Room 6 - Commercial            | Set      | Half Day        | 436.00                   | 436.00                    |
|                                      | Computer Training Room 6 - Government            | Set      | Half Day        | 321.00                   | 321.00                    |
|                                      | Computer Training Room 6 - Community / Hglv Rate | Set      | Half Day        | 208.00                   | 208.00                    |
|                                      | Computer Training Room 6 - Social Justice        | Set      | Half Day        | 113.00                   | 113.00                    |
|                                      | Computer Training Room 6 - Commercial            | Set      | Full Day        | 882.00                   | 882.00                    |
|                                      | Computer Training Room 6 - Government            | Set      | Full Day        | 662.00                   | 662.00                    |
|                                      | Computer Training Room 6 - Community / Hglv Rate | Set      | Full Day        | 441.00                   | 441.00                    |
|                                      | Computer Training Room 6 - Social Justice        | Set      | Full Day        | 221.00                   | 221.00                    |
|                                      |                                                  |          |                 |                          |                           |
|                                      | Meeting Room 7 - Commercial                      | Set      | Per Hour        | 30.50                    | 30.50                     |
|                                      | Meeting Room 7 - Government                      | Set      | Per Hour        | 25.00                    | 25.00                     |
|                                      | Meeting Room 7 - Community/Hglv                  | Set      | Per Hour        | 21.00                    | 21.00                     |
|                                      | Meeting Room 7 - Social Justice                  | Set      | Per Hour        | 15.00                    | 15.00                     |
|                                      | Meeting Room 7 - Commercial                      | Set      | Half Day        | 107.00                   | 107.00                    |
|                                      | Meeting Room 7 - Government                      | Set      | Half Day        | 88.00                    | 88.00                     |
|                                      | Meeting Room 7 - Community/Hglv                  | Set      | Half Day        | 68.00                    | 68.00                     |
|                                      | Meeting Room 7 - Social Justice                  | Set      | Half Day        | 54.00                    | 54.00                     |
|                                      | Meeting Room 7 - Commercial                      | Set      | Full Day        | 220.50                   | 220.00                    |
|                                      | Meeting Room 7 - Government                      | Set      | Full Day        | 184.00                   | 184.00                    |
|                                      | Meeting Room 7 - Community/Hglv                  | Set      | Full Day        | 147.00                   | 147.00                    |
|                                      | Meeting Room 7 - Social Justice                  | Set      | Full Day        | 110.00                   | 110.00                    |
|                                      |                                                  |          |                 |                          |                           |
|                                      | Meeting Room 8 - Commercial                      | Set      | Per Hour        | 65.00                    | 65.00                     |
|                                      | Meeting Room 8 - Government                      | Set      | Per Hour        | 55.00                    | 55.00                     |
|                                      | Meeting Room 8 - Community / Hglv Rate           | Set      | Per Hour        | 43.00                    | 43.00                     |
|                                      | Meeting Room 8 - Social Justice                  | Set      | Per Hour        | 23.60                    | 24.00                     |
|                                      | Meeting Room 8 - Commercial                      | Set      | 1/2 Day         | 228.00                   | 228.00                    |
|                                      | Meeting Room 8 - Government                      | Set      | 1/2 Day         | 189.00                   | 189.00                    |
|                                      | Meeting Room 8 - Community / Hglv Rate           | Set      | 1/2 Day         | 151.00                   | 151.00                    |
|                                      | Meeting Room 8 - Social Justice                  | Set      | 1/2 Day         | 83.00                    | 83.00                     |
|                                      | Meeting Room 8 - Commercial                      | Set      | Full Day        | 456.00                   | 456.00                    |
|                                      | Meeting Room 8 - Government                      | Set      | Full Day        | 379.00                   | 379.00                    |
|                                      | Meeting Room 8 - Community / Hglv Rate           | Set      | Full Day        | 301.00                   | 301.00                    |
|                                      | Meeting Room 8 - Social Justice                  | Set      | Full Day        | 165.00                   | 165.00                    |
|                                      |                                                  |          |                 |                          |                           |
|                                      | Kitchen - Room 13                                | Set      | Set Fee         | 43.00                    | 43.00                     |
|                                      | Percolated Coffee                                | Set      | 1/2 Day         | 3.15                     | 3.15                      |
|                                      | Percolated Coffee                                | Set      | Full Day        | 6.30                     | 6.30                      |
|                                      | Tablecloth Hire                                  | Set      | Per Cloth       | 5.25                     | 5.25                      |
|                                      | After Hour Staff Surcharge                       | Set      | Per Hour        | 71.50                    | 71.50                     |
|                                      | Biscuits                                         | Set      | 2 Pack          | 0.55                     | 0.55                      |
| Global Learning Centre - Craigieburn |                                                  |          |                 |                          |                           |
|                                      |                                                  |          |                 |                          |                           |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM | ITEM                                               | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|---------|----------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|         |                                                    |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|         | Meeting Room 3 - Commercial                        | Set      | Per Hour        | 65.00                    | 65.00                     |
|         | Meeting Room 3 - Government                        | Set      | Per Hour        | 55.00                    | 55.00                     |
|         | Meeting Room 3 - Community/Hglv                    | Set      | Per Hour        | 43.00                    | 43.00                     |
|         | Meeting Room 3 - Social Justice                    | Set      | Per Hour        | 24.00                    | 24.00                     |
|         | Meeting Room 3 - Commercial                        | Set      | Half Day        | 228.00                   | 228.00                    |
|         | Meeting Room 3 - Government                        | Set      | Half Day        | 189.00                   | 189.00                    |
|         | Meeting Room 3 - Community/Hglv                    | Set      | Half Day        | 151.00                   | 151.00                    |
|         | Meeting Room 3 - Social Justice                    | Set      | Half Day        | 83.00                    | 83.00                     |
|         | Meeting Room 3 - Commercial                        | Set      | Full Day        | 456.00                   | 456.00                    |
|         | Meeting Room 3 - Government                        | Set      | Full Day        | 379.00                   | 379.00                    |
|         | Meeting Room 3 - Community/Hglv                    | Set      | Full Day        | 301.00                   | 301.00                    |
|         | Meeting Room 3 - Social Justice                    | Set      | Full Day        | 165.00                   | 165.00                    |
|         |                                                    |          |                 |                          |                           |
|         | Meeting Room 4 - Commercial                        | Set      | Per Hour        | 65.00                    | 65.00                     |
|         | Meeting Room 4 - Government                        | Set      | Per Hour        | 55.00                    | 55.00                     |
|         | Meeting Room 4 - Community/Hglv                    | Set      | Per Hour        | 43.00                    | 43.00                     |
|         | Meeting Room 4 - Social Justice                    | Set      | Per Hour        | 24.00                    | 24.00                     |
|         | Meeting Room 4 - Commercial                        | Set      | Half Day        | 228.00                   | 228.00                    |
|         | Meeting Room 4 - Government                        | Set      | Half Day        | 189.00                   | 189.00                    |
|         | Meeting Room 4 - Community/Hglv                    | Set      | Half Day        | 151.00                   | 151.00                    |
|         | Meeting Room 4 - Social Justice                    | Set      | Half Day        | 83.00                    | 83.00                     |
|         | Meeting Room 4 - Commercial                        | Set      | Full Day        | 456.00                   | 456.00                    |
|         | Meeting Room 4 - Government                        | Set      | Full Day        | 379.00                   | 379.00                    |
|         | Meeting Room 4 - Community/Hglv                    | Set      | Full Day        | 301.00                   | 301.00                    |
|         | Meeting Room 4 - Social Justice                    | Set      | Full Day        | 165.00                   | 165.00                    |
|         |                                                    |          |                 |                          |                           |
|         | Meeting Room 3-4 Combined - Commercial             | Set      | Per Hour        | 130.00                   | 130.00                    |
|         | Meeting Room 3-4 Combined - Government             | Set      | Per Hour        | 110.00                   | 110.00                    |
|         | Meeting Room 3-4 Combined - Community/Hglv         | Set      | Per Hour        | 86.00                    | 86.00                     |
|         | Meeting Room 3-4 Combined - Social Justice         | Set      | Per Hour        | 48.00                    | 48.00                     |
|         | Meeting Room 3-4 Combined - Commercial             | Set      | Half Day        | 455.99                   | 456.00                    |
|         | Meeting Room 3-4 Combined - Government             | Set      | Half Day        | 378.00                   | 378.00                    |
|         | Meeting Room 3-4 Combined - Community/Hglv         | Set      | Half Day        | 302.00                   | 302.00                    |
|         | Meeting Room 3-4 Combined - Social Justice         | Set      | Half Day        | 166.00                   | 166.00                    |
|         | Meeting Room 3-4 Combined - Commercial             | Set      | Full Day        | 912.00                   | 912.00                    |
|         | Meeting Room 3-4 Combined - Government             | Set      | Full Day        | 758.00                   | 758.00                    |
|         | Meeting Room 3-4 Combined - Community/Hglv         | Set      | Full Day        | 602.00                   | 602.00                    |
|         | Meeting Room 3-4 Combined - Social Justice         | Set      | Full Day        | 330.00                   | 330.00                    |
|         |                                                    |          |                 |                          |                           |
|         | Computer Training Room 5 - Commercial -            | Set      | Per Hour        | 124.00                   | 124.00                    |
|         | Computer Training Room 5 - Government              | Set      | Per Hour        | 92.00                    | 92.00                     |
|         | Computer Training Room 5 - Community / Hglv Rate   | Set      | Per Hour        | 59.00                    | 59.00                     |
|         | Computer Training Room 5 - Social Justice          | Set      | Per Hour        | 33.00                    | 33.00                     |
|         | Computer Training Room 5 - Commercial              | Set      | Half Day        | 436.00                   | 436.00                    |
|         | Computer Training Room 5 - Government              | Set      | Half Day        | 321.00                   | 321.00                    |
|         | Computer Training Room 5 - Community / Hglv Rate   | Set      | Half Day        | 208.00                   | 208.00                    |
|         | Computer Training Room 5 - Social Justice          | Set      | Half Day        | 113.00                   | 113.00                    |
|         | Computer Training Room 5 - Commercial              | Set      | Full Day        | 882.00                   | 882.00                    |
|         | Computer Training Room 5 - Government              | Set      | Full Day        | 662.00                   | 662.00                    |
|         | Computer Training Room 5 - Community / Hglv Rate   | Set      | Full Day        | 441.00                   | 441.00                    |
|         | Computer Training Room 5 - Social Justice          | Set      | Full Day        | 221.00                   | 221.00                    |
|         |                                                    |          |                 |                          |                           |
|         | Conference Room 1 - Commercial Half Day            | Set      | Half Day        | 378.00                   | 378.00                    |
|         | Conference Room 1 - Government                     | Set      | Half Day        | 311.00                   | 311.00                    |
|         | Conference Room 1 - Community/Hglv Rate - Half Day | Set      | Half Day        | 243.00                   | 243.00                    |
|         | Conference Room 1 - Social Justice - Half Day      | Set      | Half Day        | 135.00                   | 135.00                    |
|         | Conference Room 1 - Commercial - Full Day          | Set      | Full Day        | 756.00                   | 756.00                    |
|         | Conference Room 1 - Government - Full Day          | Set      | Full Day        | 622.00                   | 622.00                    |
|         | Conference Room 1 - Community / Hglv - Full Day    | Set      | Full Day        | 487.00                   | 487.00                    |
|         | Conference Room 1 - Social Justice - Full Day      | Set      | Full Day        | 270.00                   | 270.00                    |

| BUDGET 2013 - 2014 FEES & CHARGES     |                                                        |          |                 |                          |                           |
|---------------------------------------|--------------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
| PROGRAM                               | ITEM                                                   | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|                                       |                                                        |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                       |                                                        |          |                 |                          |                           |
|                                       | Conference Room 2 - Commercial Half Day                | Set      | Half Day        | 378.00                   | 378.00                    |
|                                       | Conference Room 2 - Government                         | Set      | Half Day        | 311.00                   | 311.00                    |
|                                       | Conference Room 2 - Community/Hglv Rate - Half Day     | Set      | Half Day        | 243.00                   | 243.00                    |
|                                       | Conference Room 2 - Social Justice - Half Day          | Set      | Half Day        | 135.00                   | 135.00                    |
|                                       | Conference Room 2 - Commercial - Full Day              | Set      | Full Day        | 756.00                   | 756.00                    |
|                                       | Conference Room 2 - Government - Full Day              | Set      | Full Day        | 622.00                   | 622.00                    |
|                                       | Conference Room 2 - Community / Hglv - Full Day        | Set      | Full Day        | 487.00                   | 487.00                    |
|                                       | Conference Room 2 - Social Justice - Full Day          | Set      | Full Day        | 270.00                   | 270.00                    |
|                                       |                                                        |          |                 |                          |                           |
|                                       | Conference Room 1-2 Combined Combined - Commercial     | Set      | Half Day        | 756.00                   | 756.00                    |
|                                       | Conference Room 1-2 Combined Combined - Government     | Set      | Half Day        | 622.00                   | 622.00                    |
|                                       | Conference Room 1-2 Combined Combined - Community/Hglv | Set      | Half Day        | 487.00                   | 487.00                    |
|                                       | Conference Room 1-2 Combined Combined - Social Justice | Set      | Half Day        | 270.00                   | 270.00                    |
|                                       | Conference Room 1-2 Combined Combined - Commercial     | Set      | Full Day        | 1512.00                  | 1,512.00                  |
|                                       | Conference Room 1-2 Combined Combined - Government     | Set      | Full Day        | 1,244.00                 | 1,244.00                  |
|                                       | Conference Room 1-2 Combined Combined - Community/Hglv | Set      | Full Day        | 974.00                   | 974.00                    |
|                                       | Conference Room 1-2 Combined Combined - Social Justice | Set      | Full Day        | 541.00                   | 541.00                    |
|                                       |                                                        |          |                 |                          |                           |
| Learning Communities                  | Overdues                                               | Set      | Per Day         | 0.20                     | 0.20                      |
|                                       | Replacement Library Card                               | Set      | Per Item        | 2.00                     | 2.00                      |
|                                       | Lost/Damaged Items                                     | Set      | Per Item        | various                  | various                   |
|                                       | Merchandise - Library Bags                             | Set      | Per Item        | 1.00                     | 1.00                      |
|                                       | Photocopying (Black & White) A4                        | Set      | Per Page        | 0.20                     | 0.20                      |
|                                       | Photocopying (Black & White) A3                        | Set      | Per Page        | 0.40                     | 0.40                      |
|                                       | Photocopying (Colour) A4                               | Set      | Per Page        | 1.50                     | 1.50                      |
|                                       | Photocopying (Colour) A3                               | Set      | Per Page        | 3.00                     | 3.00                      |
| <b>MARKETING &amp; COMMUNICATIONS</b> |                                                        |          |                 |                          |                           |
|                                       |                                                        |          |                 |                          |                           |
| Broadmeadows Community Festival       |                                                        |          |                 |                          |                           |
| Stall Fees                            | Community Display                                      | Set      | Per Site        | 25.96                    | 27.28                     |
| Community Fundraising (Incl Food)     | Community Fundraising (Incl Food)                      | Set      | Per Site        | 36.30                    | 38.12                     |
| Artist Market Stall                   | Artist Market Stall                                    | Set      | Per Site        | 36.30                    | 38.12                     |
| Commercial Market Stall               | Commercial Market Stall                                | Set      | Per Site        | 61.05                    | 64.10                     |
| Commercial Food Vendor                | Commercial Food Vendor                                 | Set      | Per Site        | 120.45                   | 127.05                    |
| Commercial Coffee/Juice Vendor        | Commercial Coffee/Juice Vendor                         | Set      | Per Site        | 100.10                   | 105.11                    |
| Power                                 | Power Single Phase 10Amps                              | Set      | Per Connection  | 25.96                    | 27.28                     |
|                                       | Power Single Phase 15Amps                              | Set      | Per Connection  | 36.30                    | 37.40                     |
| Hire Of Marquees                      |                                                        | Set      |                 |                          |                           |
|                                       | 3.6Mx3.6M                                              | Set      | Per Item        | 136.40                   | 140.49                    |
|                                       | 3.6Mx7.3M                                              | Set      | Per Item        | 275.00                   | 286.00                    |
|                                       | Display Boards                                         | Set      | Per Item        | 40.70                    | 41.25                     |
|                                       | Trestle Table                                          | Set      | Per Item        | 15.40                    | 15.95                     |
|                                       | Chairs                                                 | Set      | Per Item        | 3.47                     | 3.60                      |
|                                       |                                                        |          |                 |                          |                           |
| Craigieburn Festival                  |                                                        |          |                 |                          |                           |
| Stall Fees                            | Community Display                                      | Set      | Per Site        | 25.96                    | 27.28                     |
| Community Fundraising (Incl Food)     | Community Fundraising (Incl Food)                      | Set      | Per Site        | 36.30                    | 38.12                     |
| Artist Market Stall                   | Artist Market Stall                                    | Set      | Per Site        | 36.30                    | 38.12                     |
| Commercial Market Stall               | Commercial Market Stall                                | Set      | Per Site        | 61.05                    | 64.10                     |
| Commercial Food Vendor                | Commercial Food Vendor                                 | Set      | Per Site        | 121.00                   | 127.05                    |
| Commercial Coffee/Juice Vendor        | Commercial Coffee/Juice Vendor                         | Set      | Per Site        | 100.10                   | 105.11                    |

| BUDGET 2013 - 2014 FEES & CHARGES           |                                                                  |           |                  |                          |                           |
|---------------------------------------------|------------------------------------------------------------------|-----------|------------------|--------------------------|---------------------------|
| PROGRAM                                     | ITEM                                                             | FEE TYPE  | UNIT OF MEASURE  | UNIT FEE                 |                           |
|                                             |                                                                  |           |                  | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
| Power                                       | Power Single Phase 10Amps                                        | Set       | Per Connection   | 25.96                    | 27.28                     |
|                                             | Power Single Phase 15Amps                                        | Set       | Per Connection   | 36.30                    | 37.40                     |
| Hire Of Marquees                            | 3Mx3M                                                            | Set       | Per Item         | 136.40                   | 140.49                    |
|                                             | 3.6Mx7.3M                                                        | Set       | Per Item         | 275.00                   | 286.00                    |
|                                             | Display Boards                                                   | Set       | Per Item         | 40.70                    | 41.25                     |
|                                             | Trestle Table                                                    | Set       | Per Item         | 15.40                    | 15.95                     |
|                                             | Chairs                                                           | Set       | Per Item         | 3.47                     | 3.60                      |
|                                             |                                                                  |           |                  |                          |                           |
| Carols By Candlelight                       |                                                                  |           |                  |                          |                           |
| Stall Fees                                  | Community Display                                                | Set       | Per Site         | 25.96                    | 27.28                     |
| Community Fundraising (Incl Food)           | Community Fundraising (Incl Food)                                | Set       | Per Site         | 36.30                    | 38.12                     |
| Artist Market Stall                         | Artist Market Stall                                              | Set       | Per Site         | 36.30                    | 38.12                     |
| Commercial Market Stall                     | Commercial Market Stall                                          | Set       | Per Site         | 61.05                    | 64.10                     |
| Commercial Food Vendor                      | Commercial Food Vendor                                           | Set       | Per Site         | 121.00                   | 127.05                    |
| Commercial Coffee/Juice Vendor              | Commercial Coffee/Juice Vendor                                   | Set       | Per Site         | 100.10                   | 105.11                    |
| Power                                       | Power Single Phase 10Amps                                        | Set       | Per Connection   | 25.96                    | 27.28                     |
|                                             | Power Single Phase 15Amps                                        | Set       | Per Connection   | 36.30                    | 37.40                     |
| Hire Of Marquees                            | 3Mx3M                                                            | Set       | Per Item         | 136.40                   | 140.49                    |
|                                             | 3.6Mx7.3M                                                        | Set       | Per Item         | 275.00                   | 286.00                    |
|                                             | Display Boards                                                   | Set       | Per Item         | 40.70                    | 41.25                     |
|                                             | Trestle Table                                                    | Set       | Per Item         | 15.40                    | 15.95                     |
|                                             | Chairs                                                           | Set       | Per Item         | 3.47                     | 3.60                      |
|                                             |                                                                  | Set       |                  |                          |                           |
| Community Events                            | Booking Fee                                                      | Set       | Per Application  | 50.60                    | 52.80                     |
|                                             | Administration Fees                                              | Set       | Per 1000 People  | 71.50                    | 74.80                     |
|                                             | Compliance Officer                                               | Set       | Min 3Hrs         | 179.85                   | 187.00                    |
| Commercial Display                          | Booking Fee                                                      | Set       | Per Unit         | NA                       | 49.50                     |
| STATUTORY PLANNING                          |                                                                  |           |                  |                          |                           |
|                                             |                                                                  |           |                  |                          |                           |
| Land Use Planning:                          |                                                                  |           |                  |                          |                           |
|                                             | Plan Amendments Fee                                              | Statutory | Per Application  | 102.00                   | 102.00                    |
|                                             | Planning Infringement Fee                                        | Statutory | Per infringement | 1168.00                  | 1,168.00                  |
|                                             | Permit Amendments                                                | Statutory | Per Application  | 102.00                   | 102.00                    |
|                                             | Planning Enquiry Fee - Residential                               | Set       | Per Enquiry      | 100.10                   | 105.00                    |
|                                             | Planning Enquiry Fee - Commercial                                | Set       | Per Enquiry      | 121.00                   | 125.00                    |
|                                             | Certification Fee                                                | Statutory | Per Application  | 20.00                    | 20.00                     |
|                                             | Advertising Fee                                                  | Set       | Per Notice       | 9.90                     | 11.00                     |
|                                             | Advertising Fee                                                  | Set       | Per 10 Notices   | 187.00                   | 200.00                    |
|                                             | Extension Of Time For Permit                                     | Set       | Per Application  | 110.00                   | 115.00                    |
|                                             | Subdivision Inspection Fee - 2nd And Subsequent Inspection       | Set       | Per Inspection   | 162.80                   | 170.00                    |
|                                             | Reassessment Fee (Planning) - Prior To Notice Of The Application | Set       | Per Application  | 110.00                   | 115.00                    |
|                                             | Reassessment Fee (Subdivision) - If Re-Referral Required         | Set       | Per Application  | 117.70                   | 123.00                    |
|                                             |                                                                  |           |                  |                          |                           |
| Planning Permit Additional Requirement Fee: | Class 1. Use Only                                                | Statutory | Per Application  | 502.00                   | 502.00                    |
|                                             | Class 2. Single Dwelling \$10,000-\$100,000                      | Statutory | Per Application  | 239.00                   | 239.00                    |
|                                             | Class 3. Single Dwelling Over \$100,000                          | Statutory | Per Application  | 490.00                   | 490.00                    |
|                                             | Class 4. Development Under \$10,000                              | Statutory | Per Application  | 102.00                   | 102.00                    |
|                                             | Class 5. Development \$10,000-\$250,000                          | Statutory | Per Application  | 604.00                   | 604.00                    |

| BUDGET 2013 - 2014 FEES & CHARGES         |                                                         |           |                 |                          |                           |
|-------------------------------------------|---------------------------------------------------------|-----------|-----------------|--------------------------|---------------------------|
| PROGRAM                                   | ITEM                                                    | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                 |                           |
|                                           |                                                         |           |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                           | Class 6.Development \$250,000-\$500,000                 | Statutory | Per Application | 707.00                   | 707.00                    |
|                                           | Class 7.Development \$500,000-\$1 Million               | Statutory | Per Application | 815.00                   | 815.00                    |
|                                           | Class 8. Development \$1-\$7 Million                    | Statutory | Per Application | 1153.00                  | 1,153.00                  |
|                                           | Class 9.Development \$7-\$10 Million                    | Statutory | Per Application | 4837.00                  | 4,837.00                  |
|                                           | Class 10.Development \$10-50 Million                    | Statutory | Per Application | 8064.00                  | 8,064.00                  |
|                                           | Class 11.Development \$50 Million Plus                  | Statutory | Per Application | 16130.00                 | 16,130.00                 |
|                                           | Class 12. To Subdivide An Existing Building             | Statutory | Per Application | 386.00                   | 386.00                    |
|                                           | Class 13. To Subdivide Land Into 2 Lots                 | Statutory | Per Application | 386.00                   | 386.00                    |
|                                           | Class 14. To Realign Or Consolidate Land                | Statutory | Per Application | 386.00                   | 386.00                    |
|                                           | Class 15. To Subdivide Land                             | Statutory | Per Application | 781.00                   | 781.00                    |
|                                           | Class 16. To Remove A Restriction (Under 2 Years)       | Statutory | Per Application | 249.00                   | 249.00                    |
|                                           | Class 17. To Create, Vary Or Remove A Restriction       | Statutory | Per Application | 541.00                   | 541.00                    |
|                                           | Class 18. To Remove An Easement                         | Statutory | Per Application | 404.00                   | 404.00                    |
|                                           | Copy Of Planning Permit                                 | Set       | Per Permit      | 23.10                    | 25.00                     |
|                                           | Copy Of Permit Related A4 Pages                         | Set       | Per Permit      | 23.10                    | 25.00                     |
|                                           | Copy Of Endorsed Plans                                  | Set       | Per Plan        | 23.10                    | 25.00                     |
|                                           | Request For Demolition                                  | Statutory | Per Application | 55.55                    | 55.65                     |
| <b>STRATEGIC PLANNING</b>                 |                                                         |           |                 |                          |                           |
|                                           |                                                         |           |                 |                          |                           |
| Amend Planning Scheme:                    | Amend Planning Scheme - Application                     | Statutory | Per Application | 798.00                   | 798.00                    |
|                                           | Amend Planning Scheme - Consider Submission             | Statutory | Per Application | 798.00                   | 798.00                    |
|                                           | Amend Planning Scheme - Adoption                        | Statutory | Per Application | 524.00                   | 524.00                    |
| <b>FINANCE &amp; PROPERTY DEVELOPMENT</b> |                                                         |           |                 |                          |                           |
|                                           |                                                         |           |                 |                          |                           |
|                                           |                                                         |           |                 |                          |                           |
| Council Election Fine:                    | Failure To Vote (Maximum Fine Set By Returning Officer) | Statutory | Fine            | NA                       | 70.00                     |
|                                           | Election Fine Debt Processing Fee                       | Set       | Fine            | Variable                 | Variable                  |
|                                           |                                                         |           |                 |                          |                           |
| Land Certificates:                        | Land Information Certificates.                          | Statutory | Per Cert        | 20.00                    | 20.00                     |
|                                           |                                                         |           |                 |                          |                           |
| Waste Services Refuse Collection          |                                                         |           |                 |                          |                           |
| Rateable -Per Collection                  | (1St Collection Inc. In Rates)                          |           |                 |                          |                           |
|                                           | If 80Lt Bin - Discount Applied To Rates                 | Set       | Per Bin         | -15.00                   | 16.00                     |
| (Additional To 1St Bin)                   | Garbage 140 Litre Bin                                   | Set       | Per Bin         | 114.00                   | 122.50                    |
|                                           | Garbage 240 Litre Bin                                   | Set       | Per Bin         | 200.00                   | 214.00                    |
|                                           | Garbage 240 Litre Bin - Upgrade                         | Set       | Per Bin         | 85.00                    | 91.50                     |
|                                           | Garbage 80 Litre Bin                                    | Set       | Per Bin         | 65.00                    | 70.50                     |
|                                           | Organics 140 Litre Bin                                  | Set       | Per Bin         | 90.00                    | 96.50                     |
|                                           | Organics 240 Litre Bin                                  | Set       | Per Bin         | 105.00                   | 113.00                    |
|                                           | Recycle 140 Litre Bin                                   | Set       | Per Bin         | 53.00                    | 56.00                     |
|                                           | Recycle 240 Litre Bin                                   | Set       | Per Bin         | 53.00                    | 56.00                     |
|                                           |                                                         |           |                 |                          |                           |
| Non Rateable - 1St Collection             | Garbage 140 Litre Bin                                   | Set       | Per Bin         | 125.40                   | 134.75                    |
|                                           | Garbage 240 Litre Bin                                   | Set       | Per Bin         | 220.00                   | 235.40                    |
|                                           | Garbage 240 Litre Bin - Upgrade                         | Set       | Per Bin         | 93.50                    | 100.65                    |
|                                           | Garbage 80 Litre Bin                                    | Set       | Per Bin         | 71.50                    | 77.55                     |
|                                           | Organics 140 Litre Bin                                  | Set       | Per Bin         | 99.00                    | 106.15                    |
|                                           | Organics 240 Litre Bin                                  | Set       | Per Bin         | 115.50                   | 124.30                    |

| BUDGET 2013 - 2014 FEES & CHARGES   |                                                                       |           |                 |                          |                           |
|-------------------------------------|-----------------------------------------------------------------------|-----------|-----------------|--------------------------|---------------------------|
| PROGRAM                             | ITEM                                                                  | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                 |                           |
|                                     |                                                                       |           |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                     | Recycle 140 Litre Bin                                                 | Set       | Per Bin         | 58.30                    | 61.60                     |
|                                     | Recycle 240 Litre Bin                                                 | Set       | Per Bin         | 58.30                    | 61.60                     |
|                                     |                                                                       |           |                 |                          |                           |
|                                     |                                                                       |           |                 |                          |                           |
| Valuations                          |                                                                       |           |                 |                          |                           |
|                                     | Sale Of Revaluation                                                   | Set       | Per Assess.     | 0.00                     | NA                        |
|                                     |                                                                       |           |                 |                          |                           |
| Supplementary Valuations            | State Revenue Office                                                  | Set       | Per Assess.     | 21.50                    | 5.45                      |
|                                     | City West Water                                                       | Set       | Per Assess.     | 17.01                    | 33.00                     |
|                                     | Yarra Valley Water                                                    | Set       | Per Assess.     | 26.14                    | 33.00                     |
|                                     |                                                                       |           |                 |                          |                           |
| Sale Of Property Information        | Sales Register                                                        | Set       | No. Of Props    | Variable                 | Variable                  |
|                                     | Other Property Data                                                   | Set       | No. Of Props    | Variable                 | Variable                  |
| <b>CORPORATE SUPPORT</b>            |                                                                       |           |                 |                          |                           |
| Freedom Of Information:             |                                                                       |           |                 |                          |                           |
|                                     | Application Fee.                                                      | Statutory |                 | 25.10                    | 25.10                     |
|                                     | Processing Fee                                                        | Statutory | Per Hour        | 20.00                    | 20.00                     |
|                                     | Photocopy                                                             | Statutory | Per A4          | 0.20                     | 0.20                      |
|                                     | Photocopy                                                             | Set       | Per A3          | 2.00                     | 2.00                      |
|                                     | Photocopy                                                             | Set       | Per A1          | 10.00                    | 10.00                     |
| Broadmeadows Town Hall:             |                                                                       |           |                 |                          |                           |
| Hire Fees:                          |                                                                       |           |                 |                          |                           |
|                                     |                                                                       |           |                 |                          |                           |
| Dinner Dance                        | Monday - Thursday Evenings                                            | Set       | Per Function    | 1925.00                  | 2,117.50                  |
|                                     | Friday - Sunday Evenings                                              | Set       | Per Function    | 2605.00                  | 2,865.50                  |
|                                     | New Years Eve                                                         | Set       | Per Function    | 5200.00                  | 5,720.00                  |
| Meeting / Exhibition                |                                                                       |           |                 |                          |                           |
|                                     | Monday - Thursday Evenings                                            | Set       | Per Function    | NA                       | 1,677.50                  |
|                                     | Friday - Sunday Evenings                                              | Set       | Per Function    | NA                       | 2,293.50                  |
|                                     |                                                                       |           |                 |                          |                           |
| Concert                             | Monday - Thursday Evenings                                            | Set       | Per Function    | 1525.00                  | 1,677.50                  |
|                                     | Friday - Sunday Evenings                                              | Set       | Per Function    | 2085.00                  | 2,293.50                  |
| Setup Up Fee - Each Additional Hour |                                                                       | Set       | Per Function    | 160.00                   | 176.00                    |
| School Concert                      | Monday - Friday Evening                                               | Set       | Per Function    | 940.00                   | 1,034.00                  |
| Children's Play                     | Children's Entertainment/Shows                                        | Set       | Per Function    | 915.00                   | 1,006.50                  |
|                                     | Set Up Fee - Each Additional Hour                                     | Set       | Per Hour        | 160.00                   | 176.00                    |
|                                     |                                                                       |           |                 |                          |                           |
| Section 86 Committees User Charges  |                                                                       |           |                 |                          |                           |
| Tullamarine Community Centre        | Permanent Bookings                                                    | Set       | Per Hour        | 13.50                    | 14.00                     |
|                                     | Casual Bookings                                                       | Set       | Per Weekend     | 440.00                   | 458.00                    |
|                                     | Refundable Bond For Casual Bookings                                   | Set       | Bond            | 420.00                   | 437.00                    |
|                                     | Public Liability Insurance                                            | Set       | Per Booking     | 18.50                    | 19.00                     |
| Gladstone Park Community Centre     | Permanent Bookings - Playgroup                                        | Set       | Per Hour        | 7.50                     | 8.00                      |
|                                     | Permanent Bookings                                                    | Set       | Per Hour        | 20.00                    | 21.00                     |
|                                     | Casual Bookings                                                       | Set       | Per Hour        | 30.00                    | 31.00                     |
|                                     | Casual Bookings - Sunday To Friday                                    | Set       | Per Day         | 400.00                   | 416.00                    |
|                                     | Refundable Bond For Casual Bookings                                   | Set       | Bond            | 400.00                   | 416.00                    |
|                                     | Public Liability Insurance                                            | Set       | Per Booking     | 18.50                    | 19.00                     |
| Westmeadows Hall                    | Permanent Bookings                                                    | Set       | Per Hour        | 14.00                    | 14.00                     |
|                                     | Casual Bookings                                                       | Set       | Per Function    | 250.00                   | 260.00                    |
|                                     | Refundable Bond For Casual Bookings                                   | Set       | Bond            | 400.00                   | 416.00                    |
|                                     | Public Liability Insurance                                            | Set       | Per Booking     | 18.50                    | 19.00                     |
| Campbellfield Community Centre      | Permanent Bookings - Hume Dance Program (Entire Centre)               | Set       | Per Hour        | 20.00                    | 21.00                     |
|                                     | Permanent Bookings - Campbellfield Senior Citizens (Entire Centre)    | Set       | Per Hour        | 20.00                    | 21.00                     |
|                                     | Permanent Bookings - Hume Over 40'S Social Club (Main Hall & Kitchen) | Set       | Per Day         | 400.00                   | 416.00                    |
|                                     | Casual Bookings - Entire Hall Except Meeting Room & Office            | Set       | Per Day         | 400.00                   | 416.00                    |
|                                     | Casual Bookings - Meeting Room & Kitchen (Unlimited Hours)            | Set       | Per Hour        | 20.00                    | 21.00                     |

| BUDGET 2013 - 2014 FEES & CHARGES           |                                                         |           |                 |                          |                           |
|---------------------------------------------|---------------------------------------------------------|-----------|-----------------|--------------------------|---------------------------|
| PROGRAM                                     | ITEM                                                    | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                 |                           |
|                                             |                                                         |           |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                             | Casual Bookings - Main Hall & Kitchen (4 Hours Or Less) | Set       | Per Hour        | 36.00                    | 37.00                     |
|                                             | Booking Fee                                             | Set       | Fee             | 50.00                    | 52.00                     |
|                                             | Refundable Bond For Casual Bookings                     | Set       | Bond            | 400.00                   | 416.00                    |
|                                             | Public Liability Insurance                              | Set       | Fee             | 18.50                    | 19.00                     |
| <b>SUBDIVISIONS</b>                         |                                                         |           |                 |                          |                           |
| Subdivision Construction Plan Checking Fee: |                                                         |           |                 |                          |                           |
|                                             | (Percentage Of Estimated Cost Of Construction.)         | Statutory | No Of Lots      | 0.75%                    | 0.75%                     |
|                                             | Supervision (Percentage Of Actual Cost)                 | Statutory | No Of Lots      | 2.50%                    | 2.50%                     |
| <b>PROJECTS &amp; CONTRACTS</b>             |                                                         |           |                 |                          |                           |
| Road Opening Fees                           | Permit Fee                                              | Set       | Per Permit      | 0.00                     | 0.00                      |
| Builders Damage Reinstatement Work          | Reinstatement Fee                                       | Set       | Sq Mtr          | 209.00                   | 220.00                    |
|                                             | Reinstatement Fee- Kerb And Channel                     | Set       | Lm              | 258.50                   | 269.50                    |
| <b>AGED &amp; DISABILITY</b>                |                                                         |           |                 |                          |                           |
| Community Groups Council Transported        | Clubs Monthly Outings                                   | Set       | Per Outing      | 3.10                     | 3.20                      |
| Community Groups Bus Hire Fees              | Self Driven Community Groups                            | Set       | Per Hour        | 15.22                    | 15.70                     |
|                                             | Bond                                                    | Set       |                 | 150.00                   | 150.00                    |
|                                             | Hire Rate Plus Petrol                                   | Set       | Per Day         | 150.15                   | 154.70                    |
|                                             | Hire Rate Per Day (7Am - Midnight)                      | Set       |                 | 93.97                    | 96.80                     |
|                                             | Cancellation Fee                                        | Set       | Per Day         | 46.20                    | 47.60                     |
|                                             | Weekend (5.00Pm Fri To Midnight Sunday)                 | Set       |                 | 259.88                   | 267.70                    |
|                                             | Penalty For Unclean Vehicle.                            | Set       |                 | 57.75                    | 59.50                     |
|                                             | Penalty For Late Return Of Vehicle.                     | Set       | Extra Day Hire  | 93.97                    | 96.80                     |
| Senior Citizens Clubs (Total)               |                                                         |           |                 |                          |                           |
| Clubs Weekly Transport                      | 14 Trips Per Week - 48 Wks X 36 Clients                 | Set       | Per Trip/Client | 1.85                     | 1.90                      |
| Shopping Shuttles                           |                                                         |           |                 |                          |                           |
| Fortnight Runs 3 Trips                      | 14 Clients X 25                                         | Set       | Per Trip/Client | 1.85                     | 1.90                      |
| Weekly Runs 1 Trip                          | 12 Clients X 50                                         | Set       | Per Trip/Client | 1.85                     | 1.90                      |
| Monthly Runs 2 Trips                        | 5 Clients X 12                                          | Set       | Per Trip/Client | 1.85                     | 1.90                      |
| Bus Hire Fees:                              |                                                         |           |                 |                          |                           |
| Non Community Groups:                       | Self Driven Non Community Groups                        | Set       | Per Hour        | 23.10                    | 25.00                     |
|                                             | Bond                                                    | Set       |                 | 150.00                   | 150.00                    |
|                                             | Hire Rate Plus Petrol                                   | Set       | Per Day         | 189.40                   | 195.00                    |
|                                             | Hire Rate Per Day (7Am - Midnight)                      | Set       |                 | 127.05                   | 131.00                    |
|                                             | Cancellation Fee                                        | Set       | Per Day         | 69.30                    | 72.00                     |
|                                             | Weekend (5.00Pm Fri To Midnight Sunday)                 | Set       |                 | 340.70                   | 350.00                    |
|                                             | Penalty For Unclean Vehicle.                            | Set       |                 | 92.40                    | 95.00                     |
|                                             | Penalty For Late Return Of Vehicle.                     | Set       | Extra Day Hire  | 127.05                   | 131.00                    |
| Gladstone Pk Senior Citizens Centre:        | Hall Hire (Regular Users)                               | Set       | Per Hour        | 27.15                    | 33.00                     |
|                                             | Hall Hire (Others)                                      | Set       | Per Hour        | 34.65                    | 38.00                     |
| Lynda Blundell Centre:                      | Hall Hire (Regular Users)                               | Set       | Per Hour        | 27.15                    | 33.00                     |
|                                             | Hall Hire (Others)                                      | Set       | Per Hour        | 34.65                    | 38.00                     |
| Sunbury Senior Citizens                     | Hall Hire (Regular Users)                               | Set       | Per Hour        | 17.30                    | 20.00                     |
|                                             | Hall Hire (Others)                                      | Set       | Per Hour        | 25.98                    | 30.00                     |
| Pag (Planned Activity Group (Acap)          | High Need Group                                         | Set       | Per Activity    | 10.70                    | 11.25                     |
| Kids Kapers                                 | Medium Need Group                                       | Set       | Per Activity    | 15.15                    | 15.90                     |



| BUDGET 2013 - 2014 FEES & CHARGES          |                                              |           |                       |                          |                           |
|--------------------------------------------|----------------------------------------------|-----------|-----------------------|--------------------------|---------------------------|
| PROGRAM                                    | ITEM                                         | FEE TYPE  | UNIT OF MEASURE       | UNIT FEE                 |                           |
|                                            |                                              |           |                       | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
| Hops                                       | 24 Trips Max 27 Clients Plus 3Rd Bus 12 X 10 | Set       | Per Trip/Client       | 3.10                     | 3.25                      |
| Meals Service:                             |                                              |           |                       |                          |                           |
| Meal Fee:                                  |                                              |           |                       |                          |                           |
| Non Hacc Recipient (Per Meal)              | High Rate                                    | Set       | Per Meal              | 20.95                    | 22.00                     |
| Hacc Recipient (Per Meal)                  | Low Rate                                     | Set       | Per Meal              | 7.00                     | 7.35                      |
|                                            | Medium Rate                                  | Set       | Per Meal              | 18.45                    | 19.50                     |
|                                            | High Rate                                    | Set       | Per Meal              | 20.15                    | 21.10                     |
| Home Maintenance:                          |                                              |           |                       |                          |                           |
| Single Hacc Recipient                      | Low Rate (Plus Cost Of Materials)            | Set       | Per Hour              | 9.35                     | 9.90                      |
| Couple/Family Hacc Recipient               | Medium Rate (Plus Cost Of Materials)         | Set       | Per Hour              | 13.90                    | 14.50                     |
| Non Eligible Hacc Recipients (Full Cost)   | High Rate (Plus Cost Of Materials)           | Set       | Per Hour              | 45.15                    | 47.50                     |
| Pensioner Hacc Recipient:                  |                                              |           |                       |                          |                           |
| Hacc Client - Income Based                 |                                              |           |                       |                          |                           |
| Single Pension/Income Up To \$25,920       | Low Fee                                      | Set       | Per Hour              | 4.75                     | 5.00                      |
| Couple Pension/Income Up To \$43,341       | Low Fee                                      | Set       | Per Hour              | 6.05                     | 6.35                      |
| Family Income Up To \$48,020               | Low Fee                                      | Set       | Per Hour              | 6.05                     | 6.35                      |
| Single Pension/Income >\$25,920 <\$57,945  | Medium Fee                                   | Set       | Per Hour              | 9.65                     | 10.15                     |
| Couple Pension/Income > \$43,341 <\$77,463 | Medium Fee                                   | Set       | Per Hour              | 11.85                    | 12.40                     |
| Family Income > 48,020 <\$81,576           | Medium Fee                                   | Set       | Per Hour              | 11.85                    | 12.40                     |
| Single Pension/Income > \$57,945           | High Fee                                     | Set       | Per Hour              | 25.40                    | 26.65                     |
| Couple Pension/Income > \$77,463           | High Fee                                     | Set       | Per Hour              | 25.40                    | 26.65                     |
| Family Income Up To > \$81,576             | High Fee                                     | Set       | Per Hour              | 25.40                    | 26.65                     |
| Full Cost Recovery Rates                   |                                              |           |                       |                          |                           |
| Home Care                                  |                                              | Set       | Per Hour              | 48.80                    | 55.40                     |
| Respite Care                               |                                              | Set       | Per Hour              | 48.80                    | 55.40                     |
| Personal Care                              |                                              | Set       | Per Hour              | 48.80                    | 55.40                     |
| Home Maintenance                           |                                              | Set       | Per Hour              | 59.35                    | 75.00                     |
| Family Respite Care:                       |                                              |           |                       |                          |                           |
| HACC Recipient:                            |                                              |           |                       |                          |                           |
| Respite Care                               | Low Rate                                     | Set       | Per Hour              | 2.45                     | 2.55                      |
|                                            | Medium Rate                                  | Set       | Per Hour              | 3.60                     | 3.80                      |
|                                            | High Rate                                    | Set       | Per Hour              | 32.60                    | 32.85                     |
| Personal Care                              |                                              |           |                       |                          |                           |
|                                            | Low Rate                                     | Set       | Per Hour              | 3.60                     | 3.80                      |
|                                            | Medium Rate                                  | Set       | Per Hour              | 7.10                     | 7.45                      |
|                                            | High Rate                                    | Set       | Per Hour              | 36.00                    | 36.35                     |
| Cacp'S 10 Clients X 12 Months              | User Fees                                    | Statutory | Per Month             | Variable                 | Variable                  |
| LEISURE SERVICES                           |                                              |           |                       |                          |                           |
| Class Enrolment                            |                                              |           |                       |                          |                           |
| Community Dance                            | Enrolment Fee X 1 Class Per Week             | Set       | Annual Fee            | 471.90                   | 490.75                    |
| Community Dance                            | Enrolment Fee X 2 Or More Classes Per Week   | Set       | Annual Fee            | 432.90                   | 450.20                    |
| Community Dance                            | Administration Fee                           | Set       | Annual Fee Per Family | 45.00                    | 46.80                     |
| Community Dance                            | Concert Tickets                              | Set       | Ticket Fee            | 28.00                    | 29.10                     |
| Swinging Melodies                          | Event Tickets                                | Set       | Ticket Fee            | 10.50                    | 10.90                     |
| Pool Entry                                 |                                              |           |                       |                          |                           |
|                                            | Adult Swim                                   | Set       | Per Person            | 5.90                     | 6.10                      |
|                                            | Child Swim                                   | Set       | Per Person            | 3.80                     | 3.90                      |
|                                            | Pensioner Swim                               | Set       | Per Person            | 3.80                     | 3.90                      |
|                                            | Family Swim (2 Adults + 3 Children)          | Set       | Per Family            | 14.90                    | 15.50                     |
|                                            | Adult Swim / Spa / Sauna / Steam             | Set       | Per Person            | 7.50                     | 7.80                      |
|                                            | 30 Tickets Swim                              | Set       | Per 30 Tickets        | 64.50                    | 67.10                     |
|                                            | 60 Tickets Swim                              | Set       | Per 60 Tickets        | 110.80                   | 115.25                    |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                                              | ITEM                                          | FEE TYPE | UNIT OF MEASURE | UNIT FEE                    |                              |
|----------------------------------------------------------------------|-----------------------------------------------|----------|-----------------|-----------------------------|------------------------------|
|                                                                      |                                               |          |                 | CURRENT<br>(INC. GST)<br>\$ | PROPOSED<br>(INC. GST)<br>\$ |
|                                                                      | 100 Tickets Swim                              | Set      | Per 100 Tickets | 166.00                      | 172.65                       |
|                                                                      | Lane Hire (Per Lane)                          | Set      | Per Lane        | 47.20                       | 49.10                        |
|                                                                      | Commercial Lane Hire                          | Set      | Per Lane        | 105.00                      | 109.20                       |
|                                                                      |                                               |          |                 |                             |                              |
| Fitness Entry                                                        |                                               |          |                 |                             |                              |
|                                                                      | Casual Gym                                    | Set      | Per Person      | 22.00                       | 22.90                        |
|                                                                      | Casual Day Pass (Pool / Class / Gym)          | Set      | Per Person      | 27.70                       | 28.80                        |
|                                                                      | Fitness Classes                               | Set      | Per Person      | 11.10                       | 11.50                        |
|                                                                      | Fitness Classes (Member Discount)             | Set      | Per Person      | 7.50                        | 7.80                         |
|                                                                      | Teen Gym                                      | Set      | Per Person      | 5.40                        | 5.60                         |
|                                                                      | Fun Fit (Per Term Vag 10 Weeks)               | Set      | Per Person      | 9.20                        | 9.60                         |
|                                                                      | Fitness Class/Aqua Aerobics Pass              | Set      | Per Pass        | 74.50                       | 78.00                        |
|                                                                      | 20 Session Fitness Class Pass                 | Set      | Per Pass        | 149.00                      | 156.00                       |
|                                                                      | 10 Visit Multi Purpose Card                   | Set      | Per Pass        | 184.50                      | 192.95                       |
| Stadium Court Hire                                                   |                                               |          |                 |                             |                              |
|                                                                      | Peak (Per Court / Hour)                       | Set      | Per Hour        | 53.90                       | 56.00                        |
|                                                                      | Off Peak (Per Court / Hour)                   | Set      | Per Hour        | 35.90                       | 37.55                        |
|                                                                      | Junior (Per Court / Hour)                     | Set      | Per Hour        | 26.95                       | 28.00                        |
|                                                                      |                                               |          |                 |                             |                              |
| Squash                                                               |                                               |          |                 |                             |                              |
|                                                                      | Peak Per Hour (Ring Clc)                      | Set      | Per Hour        | 24.00                       | 25.00                        |
|                                                                      | Off Peak Per Hour (Ring Clc)                  | Set      | Per Hour        | 12.00                       | 12.50                        |
|                                                                      |                                               |          |                 |                             |                              |
| Tennis                                                               |                                               |          |                 |                             |                              |
|                                                                      | Day Time Per Court (Ring Sac)                 | Set      | Per Hour        | 10.90                       | 11.40                        |
|                                                                      | Night Time Per Court (With Lights) (Ring Sac) | Set      | Per Hour        | 14.40                       | 15.15                        |
|                                                                      |                                               |          |                 |                             |                              |
| Room Hire                                                            |                                               |          |                 |                             |                              |
|                                                                      | Function Room                                 | Set      | Per Function    | 739.00                      | 768.55                       |
|                                                                      | Meeting Room - Small                          | Set      | Per Hour        | 33.80                       | 35.15                        |
|                                                                      | Meeting Room - Large                          | Set      | Per Hour        | 49.90                       | 51.90                        |
|                                                                      | ½ Meeting Room                                | Set      | Per Hour        | 13.00                       | 13.50                        |
|                                                                      | Creche Room - Large                           | Set      | Per Hour        | 49.90                       | 51.90                        |
|                                                                      | Aerobics Room - Large                         | Set      | Per Hour        | 49.90                       | 51.90                        |
|                                                                      |                                               |          |                 |                             |                              |
| Children Programs                                                    |                                               |          |                 |                             |                              |
| Childcare                                                            |                                               |          |                 |                             |                              |
|                                                                      | Centre Use                                    |          |                 |                             |                              |
|                                                                      | Child Per Hour                                | Set      | Per Hour        | 4.20                        | 4.40                         |
|                                                                      | 10 X 1Hr Visit Pass                           | Set      | Per Visit Pass  | 33.60                       | 35.00                        |
|                                                                      |                                               |          |                 |                             |                              |
|                                                                      | Occasional Care                               |          |                 |                             |                              |
|                                                                      | Child Per Hour                                | Set      | Per Hour        | 5.30                        | 5.50                         |
|                                                                      | Child 3 Hour Visit                            | Set      | Per Visit       | 15.90                       | 16.50                        |
|                                                                      |                                               |          |                 |                             |                              |
| Kinder Gym                                                           |                                               |          |                 |                             |                              |
|                                                                      | Per Term (Avg 10 Weeks)                       | Set      | Per Term        | 100.80                      | 104.85                       |
|                                                                      |                                               |          |                 |                             |                              |
| Learn To Swim                                                        |                                               |          |                 |                             |                              |
|                                                                      | Per Term (Avg 10 Weeks)                       | Set      | Per Term        | 117.00                      | 121.70                       |
|                                                                      |                                               |          |                 |                             |                              |
| Learn To Swim (Per Child / 1/2 Hr Class) In Group Lesson             |                                               |          |                 |                             |                              |
|                                                                      | 1st Child                                     | Set      | Per Class       | 11.70                       | 12.15                        |
|                                                                      | 2nd Child                                     | Set      | Per Class       | 10.90                       | 11.30                        |
|                                                                      | 3rd Child                                     | Set      | Per Class       | 10.10                       | 10.45                        |
|                                                                      | 4th Child                                     | Set      | Per Class       | 9.30                        | 9.60                         |
|                                                                      |                                               |          |                 |                             |                              |
| Direct Debit - Learn To Swim (Per Child / Fortnight) In Group Lesson |                                               |          |                 |                             |                              |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                                                                                | ITEM                                                    | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                                                                                        |                                                         |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                                                                                        | 1 Child                                                 | Set      | Per Fortnight   | 22.30                    | 23.20                     |
|                                                                                                        | 2 Children                                              | Set      | Per Fortnight   | 43.05                    | 44.75                     |
|                                                                                                        | 3 Children                                              | Set      | Per Fortnight   | 62.20                    | 64.85                     |
|                                                                                                        | 4 Children                                              | Set      | Per Fortnight   | 79.80                    | 83.50                     |
| Direct Debit - Learn To Swim (Per Child / Fortnight)<br>In Group Lesson (Semester - Based On 20 Weeks) |                                                         |          |                 |                          |                           |
|                                                                                                        | 1 Child                                                 | Set      | Per Fortnight   | 21.65                    | 22.50                     |
| Parent & Child                                                                                         |                                                         |          |                 |                          |                           |
|                                                                                                        | 1st Child                                               | Set      | Per Class       | 11.70                    | 12.15                     |
|                                                                                                        | 2nd Child                                               | Set      | Per Class       | 10.90                    | 11.35                     |
|                                                                                                        | Per Individual / 1/2 Hr Private Lesson                  | Set      | Per Class       | 33.30                    | 34.65                     |
|                                                                                                        | Per Individual / 1/2 Hr, 2 Children Semi-Private Lesson | Set      | Per Class       | 25.00                    | 26.00                     |
|                                                                                                        | Per Individual / 1/2 Hr, 3 Children Tri Private Lesson  | Set      | Per Class       | 22.30                    | 23.20                     |
|                                                                                                        | Squad Fees                                              |          |                 |                          |                           |
|                                                                                                        | Individual Weekly Session (As Per Lts)                  | Set      | Per Class       | 11.70                    | 12.15                     |
|                                                                                                        |                                                         |          |                 |                          |                           |
| Memberships - New                                                                                      |                                                         |          |                 |                          |                           |
| 1 Month                                                                                                |                                                         |          |                 |                          |                           |
|                                                                                                        | Gym Plus Peak                                           | Set      | Per Person      | 192.90                   | 200.60                    |
|                                                                                                        | Program Plus Peak                                       | Set      | Per Person      | 192.90                   | 200.60                    |
|                                                                                                        | Full Centre Peak                                        | Set      | Per Person      | 206.50                   | 214.70                    |
|                                                                                                        | Gym Plus Off Peak / Student                             | Set      | Per Person      | 144.00                   | 150.50                    |
|                                                                                                        | Program Plus Student                                    | Set      | Per Person      | 144.00                   | 150.50                    |
|                                                                                                        | Full Centre Off Peak / Student                          | Set      | Per Person      | 154.90                   | 161.00                    |
|                                                                                                        | Gym Plus Pensioner                                      | Set      | Per Person      | 96.40                    | 100.30                    |
|                                                                                                        | Program Plus Pensioner                                  | Set      | Per Person      | 96.40                    | 100.30                    |
|                                                                                                        | Full Centre Pensioner                                   | Set      | Per Person      | 103.20                   | 107.35                    |
|                                                                                                        |                                                         |          |                 |                          |                           |
| 3 Month                                                                                                |                                                         |          |                 |                          |                           |
|                                                                                                        | Gym Plus Peak                                           | Set      | Per Person      | 335.50                   | 348.95                    |
|                                                                                                        | Program Plus Peak                                       | Set      | Per Person      | 335.50                   | 348.95                    |
|                                                                                                        | Full Centre Peak                                        | Set      | Per Person      | 377.50                   | 392.60                    |
|                                                                                                        | Gym Plus Off Peak / Student                             | Set      | Per Person      | 251.70                   | 261.70                    |
|                                                                                                        | Program Plus Student                                    | Set      | Per Person      | 251.70                   | 261.70                    |
|                                                                                                        | Full Centre Off Peak / Student                          | Set      | Per Person      | 283.10                   | 294.45                    |
|                                                                                                        | Gym Plus Pensioner                                      | Set      | Per Person      | 138.80                   | 144.35                    |
|                                                                                                        | Program Plus Pensioner                                  | Set      | Per Person      | 138.80                   | 144.35                    |
|                                                                                                        | Full Centre Pensioner                                   | Set      | Per Person      | 188.70                   | 196.30                    |
|                                                                                                        |                                                         |          |                 |                          |                           |
| 12 Month                                                                                               |                                                         |          |                 |                          |                           |
|                                                                                                        | Gym Plus Peak                                           | Set      | Per Person      | 704.60                   | 732.80                    |
|                                                                                                        | Program Plus Peak                                       | Set      | Per Person      | 704.60                   | 732.80                    |
|                                                                                                        | Full Centre Peak                                        | Set      | Per Person      | 930.50                   | 967.70                    |
|                                                                                                        | Gym Plus Off Peak / Student                             | Set      | Per Person      | 528.40                   | 549.60                    |
|                                                                                                        | Program Plus Off Student                                | Set      | Per Person      | 528.40                   | 549.60                    |
|                                                                                                        | Full Centre Off Peak / Student                          | Set      | Per Person      | 697.80                   | 725.80                    |
|                                                                                                        |                                                         |          |                 |                          |                           |
| Memberships - Renewing                                                                                 |                                                         |          |                 |                          |                           |
| 1 Month                                                                                                |                                                         |          |                 |                          |                           |
|                                                                                                        | Gym Plus Peak                                           | Set      | Per Person      | 100.60                   | 104.60                    |
|                                                                                                        | Program Plus Peak                                       | Set      | Per Person      | 100.60                   | 104.60                    |
|                                                                                                        | Full Centre Peak                                        | Set      | Per Person      | 114.20                   | 118.80                    |
|                                                                                                        | Gym Plus Off Peak / Student                             | Set      | Per Person      | 75.40                    | 78.45                     |
|                                                                                                        | Program Plus Student                                    | Set      | Per Person      | 75.40                    | 78.45                     |
|                                                                                                        | Full Centre Off Peak / Student                          | Set      | Per Person      | 85.70                    | 89.10                     |
|                                                                                                        | Gym Plus Pensioner                                      | Set      | Per Person      | 50.30                    | 52.30                     |
|                                                                                                        | Program Plus Pensioner                                  | Set      | Per Person      | 50.30                    | 52.30                     |
|                                                                                                        | Full Centre Pensioner                                   | Set      | Per Person      | 57.10                    | 59.40                     |
|                                                                                                        |                                                         |          |                 |                          |                           |
| 3 Month                                                                                                |                                                         |          |                 |                          |                           |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                    | ITEM                                                                 | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|--------------------------------------------|----------------------------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                            |                                                                      |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                            | Gym Plus Peak                                                        | Set      | Per Person      | 243.20                   | 252.95                    |
|                                            | Program Plus Peak                                                    | Set      | Per Person      | 243.20                   | 252.95                    |
|                                            | Full Centre Peak                                                     | Set      | Per Person      | 285.20                   | 296.60                    |
|                                            | Gym Plus Off Peak / Student                                          | Set      | Per Person      | 182.50                   | 189.70                    |
|                                            | Program Plus Student                                                 | Set      | Per Person      | 182.50                   | 189.70                    |
|                                            | Full Centre Off Peak / Student                                       | Set      | Per Person      | 213.90                   | 222.00                    |
|                                            | Gym Plus Pensioner                                                   | Set      | Per Person      | 92.70                    | 96.40                     |
|                                            | Program Plus Pensioner                                               | Set      | Per Person      | 92.70                    | 96.40                     |
|                                            | Full Centre Pensioner                                                | Set      | Per Person      | 142.50                   | 148.30                    |
|                                            |                                                                      |          |                 |                          |                           |
| 12 Month                                   |                                                                      |          |                 |                          |                           |
|                                            | Gym Plus Peak                                                        | Set      | Per Person      | 704.60                   | 732.80                    |
|                                            | Program Plus Peak                                                    | Set      | Per Person      | 704.60                   | 732.80                    |
|                                            | Full Centre Peak                                                     | Set      | Per Person      | 930.50                   | 967.70                    |
|                                            | Gym Plus Off Peak / Student                                          | Set      | Per Person      | 528.40                   | 549.60                    |
|                                            | Program Plus Off Student                                             | Set      | Per Person      | 528.40                   | 549.60                    |
|                                            | Full Centre Off Peak / Student                                       | Set      | Per Person      | 697.90                   | 725.80                    |
|                                            |                                                                      |          |                 |                          |                           |
| Memberships - Discounted Early Renewal Fee |                                                                      |          |                 |                          |                           |
| 1 Month                                    |                                                                      |          |                 |                          |                           |
|                                            | Gym Plus Peak                                                        | Set      | Per Person      | 95.60                    | 99.40                     |
|                                            | Program Plus Peak                                                    | Set      | Per Person      | 95.60                    | 99.40                     |
|                                            | Full Centre Peak                                                     | Set      | Per Person      | 108.50                   | 112.85                    |
|                                            | Gym Plus Off Peak / Student                                          | Set      | Per Person      | 71.60                    | 74.45                     |
|                                            | Program Plus Student                                                 | Set      | Per Person      | 71.60                    | 74.45                     |
|                                            | Full Centre Off Peak / Student                                       | Set      | Per Person      | 81.30                    | 84.55                     |
|                                            | Gym Plus Pensioner                                                   | Set      | Per Person      | 47.80                    | 49.70                     |
|                                            | Program Plus Pensioner                                               | Set      | Per Person      | 47.80                    | 49.70                     |
|                                            | Full Centre Pensioner                                                | Set      | Per Person      | 54.30                    | 56.45                     |
|                                            |                                                                      |          |                 |                          |                           |
| 3 Month                                    |                                                                      |          |                 |                          |                           |
|                                            | Gym Plus Peak                                                        | Set      | Per Person      | 231.00                   | 240.25                    |
|                                            | Program Plus Peak                                                    | Set      | Per Person      | 231.00                   | 240.25                    |
|                                            | Full Centre Peak                                                     | Set      | Per Person      | 271.00                   | 281.85                    |
|                                            | Gym Plus Off Peak / Student                                          | Set      | Per Person      | 173.30                   | 180.25                    |
|                                            | Program Plus Student                                                 | Set      | Per Person      | 173.30                   | 180.25                    |
|                                            | Full Centre Off Peak / Student                                       | Set      | Per Person      | 203.20                   | 211.35                    |
|                                            | Gym Plus Pensioner                                                   | Set      | Per Person      | 88.10                    | 91.60                     |
|                                            | Program Plus Pensioner                                               | Set      | Per Person      | 88.10                    | 91.60                     |
|                                            | Full Centre Pensioner                                                | Set      | Per Person      | 135.50                   | 140.90                    |
|                                            |                                                                      |          |                 |                          |                           |
| 12 Month                                   |                                                                      |          |                 |                          |                           |
|                                            | Gym Plus Peak                                                        | Set      | Per Person      | 669.40                   | 696.20                    |
|                                            | Program Plus Peak                                                    | Set      | Per Person      | 669.40                   | 696.20                    |
|                                            | Full Centre Peak                                                     | Set      | Per Person      | 884.00                   | 919.35                    |
|                                            | Gym Plus Off Peak / Student                                          | Set      | Per Person      | 502.00                   | 522.10                    |
|                                            | Program Plus Off Student                                             | Set      | Per Person      | 502.00                   | 522.10                    |
|                                            | Full Centre Off Peak / Student                                       | Set      | Per Person      | 663.00                   | 689.50                    |
|                                            |                                                                      |          |                 |                          |                           |
|                                            | ** Please Note All New Member Prices Include Joining / Start Up Fee. |          |                 |                          |                           |
|                                            |                                                                      |          |                 |                          |                           |
| Misc Membership Items                      |                                                                      |          |                 |                          |                           |
|                                            | Direct Debit Monthly Fee                                             | Set      | Per Person      | 73.80                    | 76.75                     |
|                                            | Transfer Fee                                                         | Set      | Per Person      | 46.30                    | 48.10                     |
|                                            | Suspension Fee                                                       | Set      | Per Person      | 18.50                    | 19.20                     |
|                                            | Direct Debit Fortnightly Fee                                         | Set      | Per Person      | 36.90                    | 38.40                     |
|                                            | Joining Fee - Full                                                   | Set      | Per Person      | 92.30                    | 96.00                     |
|                                            | Joining Fee - Off Peak                                               | Set      | Per Person      | 69.30                    | 72.05                     |
|                                            | Joining Fee - Pensioner                                              | Set      | Per Person      | 46.10                    | 47.95                     |
|                                            |                                                                      |          |                 |                          |                           |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                       | ITEM                                                  | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|-----------------------------------------------|-------------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                               |                                                       |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
| Reserve Category One (Council Subsidy 75%):   |                                                       |          |                 |                          |                           |
| Reserve Cat. One                              | Senior Group Fee                                      | Set      | Per Season      | 4159.10                  | 4,325.00                  |
|                                               | Junior Group Fee (Discount On Council Subsidy - 50%)  | Set      | Per Season      | 2080.00                  | 2,163.00                  |
|                                               | Snr/Jnr Group Fee (Discount On Council Subsidy - 25%) | Set      | Per Season      | 3119.90                  | 3,245.00                  |
|                                               | Women's Group (Discount On Council Subsidy - 25%)     | Set      | Per Season      | 3119.90                  | 3,245.00                  |
|                                               | Dog Clubs (Discount On Council Subsidy - 25%)         | Set      | Per Season      | 3119.90                  | 3,245.00                  |
|                                               | Seniors With Less Than 25 Participants                | Set      | Per Season      | 3119.90                  | 3,245.00                  |
|                                               | Juniors With Less Than 25 Participants                | Set      | Per Season      | 1560.00                  | 1,622.00                  |
|                                               | Snrs / Jnrs With Less Than 25 Participants            | Set      | Per Season      | 2340.80                  | 2,434.00                  |
| Reserve Category Two (Council Subsidy 80%):   |                                                       |          |                 |                          |                           |
| Reserve Cat. Two                              | Senior Group Fee                                      | Set      | Per Season      | 2563.90                  | 2,666.00                  |
|                                               | Junior Group Fee (Discount On Council Subsidy - 50%)  | Set      | Per Season      | 1282.80                  | 1,334.00                  |
|                                               | Snr/Jnr Group Fee (Discount On Council Subsidy - 25%) | Set      | Per Season      | 1923.40                  | 2,000.00                  |
|                                               | Women's Group (Discount On Council Subsidy - 25%)     | Set      | Per Season      | 1923.40                  | 2,000.00                  |
|                                               | Dog Clubs (Discount On Council Subsidy - 25%)         | Set      | Per Season      | 1923.40                  | 2,000.00                  |
|                                               | Seniors With Less Than 25 Participants                | Set      | Per Season      | 1923.40                  | 2,000.00                  |
|                                               | Juniors With Less Than 25 Participants                | Set      | Per Season      | 961.70                   | 1,000.00                  |
|                                               | Snrs / Jnrs With Less Than 25 Participants            | Set      | Per Season      | 1442.50                  | 1,500.00                  |
| Reserve Category Three (Council Subsidy 85%): |                                                       |          |                 |                          |                           |
| Reserve Cat. Three                            | Senior Group Fee                                      | Set      | Per Season      | 1642.20                  | 1,708.00                  |
|                                               | Junior Group Fee (Discount On Council Subsidy - 50%)  | Set      | Per Season      | 821.60                   | 854.00                    |
|                                               | Snr/Jnr Group Fee (Discount On Council Subsidy - 25%) | Set      | Per Season      | 1232.70                  | 1,282.00                  |
|                                               | Women's Group (Discount On Council Subsidy - 25%)     | Set      | Per Season      | 1232.70                  | 1,282.00                  |
|                                               | Dog Clubs (Discount On Council Subsidy - 25%)         | Set      | Per Season      | 1232.70                  | 1,282.00                  |
|                                               | Seniors With Less Than 25 Participants                | Set      | Per Season      | 1232.70                  | 1,282.00                  |
|                                               | Juniors With Less Than 25 Participants                | Set      | Per Season      | 616.30                   | 641.00                    |
|                                               | Snrs / Jnrs With Less Than 25 Participants            | Set      | Per Season      | 924.10                   | 961.00                    |
| Reserve Category Four (Council Subsidy 90%):  |                                                       |          |                 |                          |                           |
| Reserve Cat. Four                             | Senior Group Fee                                      | Set      | Per Season      | 832.50                   | 866.00                    |
|                                               | Junior Group Fee (Discount On Council Subsidy - 50%)  | Set      | Per Season      | 416.60                   | 433.00                    |
|                                               | Snr/Jnr Group Fee (Discount On Council Subsidy - 25%) | Set      | Per Season      | 625.00                   | 650.00                    |
|                                               | Women's Group (Discount On Council Subsidy - 25%)     | Set      | Per Season      | 625.00                   | 650.00                    |
|                                               | Dog Clubs (Discount On Council Subsidy - 25%)         | Set      | Per Season      | 625.00                   | 650.00                    |
|                                               | Seniors With Less Than 25 Participants                | Set      | Per Season      | 625.00                   | 650.00                    |
|                                               | Juniors With Less Than 25 Participants                | Set      | Per Season      | 313.30                   | 326.00                    |
|                                               | Snrs / Jnrs With Less Than 25 Participants            | Set      | Per Season      | 468.30                   | 487.00                    |
| Reserve Casual Hire                           | Casual Hire - Sport Oval                              | Set      | Per Hour        | NA                       | 9.40                      |
| Pavilion Casual Hire                          | Casual Hire - Pavilion                                | Set      | Per Hour        | NA                       | 9.40                      |
| Reserve Personal Training                     | Personal Training Hire - Sports Oval                  | Set      | Per Hour        | NA                       | 18.80                     |
| Hire Fees                                     |                                                       |          |                 |                          |                           |
| Gibb Reserve Community Centre                 |                                                       |          |                 |                          |                           |
|                                               | Function Rate                                         | Set      | Per Function    | 261.20                   | 272.00                    |
|                                               | Function Room                                         | Set      | Per Hour        | 34.50                    | 36.00                     |
|                                               | Meeting Room                                          | Set      | Per Hour        | 10.90                    | 11.30                     |
|                                               | Bond                                                  | Set      | Per Function    | 240.00                   | 240.00                    |
| Progress Reserve Hall                         |                                                       |          |                 |                          |                           |
|                                               | Function Rate                                         | Set      | Per Function    | 521.60                   | 542.00                    |
|                                               | Court                                                 | Set      | Per Hour        | 25.90                    | 27.00                     |
|                                               | Meeting Room                                          | Set      | Per Hour        | 25.80                    | 27.00                     |
|                                               | Bond                                                  | Set      | Per Function    | 320.00                   | 320.00                    |
| Roxburgh Park Youth & Recreation Centre       |                                                       |          |                 |                          |                           |
|                                               | Functions                                             | Set      | Per Function    | 366.10                   | 381.00                    |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                    | ITEM                                | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|--------------------------------------------|-------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                            |                                     |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
| Tennis Clubs/Courts & Associated Pavilions |                                     |          |                 |                          |                           |
|                                            | Sunbury Lawn Tennis Club:           | Set      | Per Annum       | 9970.20                  | 10,369.00                 |
|                                            | Bulla Village Tennis Club:          | Set      | Per Annum       | 1133.10                  | 1,178.00                  |
|                                            | Greenvale Tennis Club:              | Set      | Per Annum       | 2376.20                  | 2,471.00                  |
|                                            | Craigieburn Tennis Club:            | Set      | Per Annum       | 1483.80                  | 1,543.00                  |
|                                            | Mickleham Memorial Tennis Club:     | Set      | Per Annum       | 1009.80                  | 1,050.00                  |
|                                            |                                     |          |                 |                          |                           |
| Broadmeadows Community Resource Centre     |                                     |          |                 |                          |                           |
|                                            | Main Room                           | Set      | Per Hour        | 34.50                    | 36.00                     |
|                                            | Office                              | Set      | Per Quarter     | 1410.50                  | 1,467.00                  |
|                                            |                                     |          |                 |                          |                           |
| Meadow Heights Community Centre            |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 350.60                   | 365.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 25.90                    | 27.00                     |
|                                            | Meeting Room                        | Set      | Per Hour        | 25.90                    | 27.00                     |
|                                            | Bond                                | Set      | Per Function    | 320.00                   | 320.00                    |
|                                            |                                     |          |                 |                          |                           |
| Greenvale Hall                             |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 261.40                   | 272.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 34.40                    | 36.00                     |
|                                            | Bond                                | Set      | Per Function    | 240.00                   | 240.00                    |
|                                            |                                     |          |                 |                          |                           |
| Westmeadows Community Centre               |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 261.40                   | 272.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 34.40                    | 36.00                     |
|                                            | Bond                                | Set      | Per Function    | 240.00                   | 240.00                    |
|                                            |                                     |          |                 |                          |                           |
| Mickleham Community Centre                 |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 261.40                   | 272.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 34.40                    | 36.00                     |
|                                            | Bond                                | Set      | Per Function    | 240.00                   | 240.00                    |
|                                            |                                     |          |                 |                          |                           |
| Ginifer Reserve Hall                       |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 261.40                   | 272.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 34.40                    | 36.00                     |
|                                            | Bond                                | Set      | Per Function    | 240.00                   | 240.00                    |
|                                            |                                     |          |                 |                          |                           |
| Westmeadows Heights Community Centre       |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 261.40                   | 272.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 34.40                    | 36.00                     |
|                                            | Bond                                | Set      | Per Function    | 240.00                   | 240.00                    |
|                                            |                                     |          |                 |                          |                           |
| Dallas Tennis Centre Hall:                 |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 261.40                   | 272.00                    |
|                                            | Hall Hire                           | Set      | Per Hour        | 34.40                    | 36.00                     |
|                                            | Bond                                | Set      | Per Function    | 240.00                   | 240.00                    |
|                                            |                                     |          |                 |                          |                           |
| Sunbury Leisure Centre:                    |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 657.10                   | 683.00                    |
|                                            | Meeting Room                        | Set      | Per Hour        | 47.00                    | 49.00                     |
|                                            | Sun Lounge                          | Set      | Per Hour        | 33.20                    | 35.00                     |
|                                            | Office                              | Set      | Per Hour        | 20.30                    | 21.00                     |
|                                            | Function Bond                       | Set      | Per Function    | 320.00                   | 320.00                    |
|                                            | Function Bond (16,18, 21 Birthdays) | Set      | Per Function    | 560.00                   | 560.00                    |
|                                            | Meeting Bond                        | Set      | Per Function    | 100.00                   | 100.00                    |
|                                            |                                     |          |                 |                          |                           |
| Goonawarra Community Centre                |                                     |          |                 |                          |                           |
|                                            | Function Rate                       | Set      | Per Function    | 657.10                   | 683.00                    |
|                                            | Meeting Room                        | Set      | Per Hour        | 33.20                    | 35.00                     |
|                                            | Hall Hire                           | Set      | Per Hour        | 47.00                    | 49.00                     |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                         | ITEM                                               | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|---------------------------------|----------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                 |                                                    |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                 | Function Bond                                      | Set      | Per Function    | 320.00                   | 320.00                    |
|                                 | Function Bond (16,18, 21 Birthdays)                | Set      | Per Function    | 560.00                   | 560.00                    |
|                                 | Meeting Bond                                       | Set      | Per Function    | 100.00                   | 100.00                    |
|                                 |                                                    |          |                 |                          |                           |
| Memorial Hall                   |                                                    |          |                 |                          |                           |
|                                 | Function Rate (Peak)                               | Set      | Per Function    | 670.20                   | 697.00                    |
|                                 | Function Rate (Off Peak)                           | Set      | Per Function    | 502.60                   | 523.00                    |
|                                 | Meeting Room                                       | Set      | Per Hour        | 47.00                    | 49.00                     |
|                                 | Super Room                                         | Set      | Per Hour        | 33.20                    | 35.00                     |
|                                 | Function Bond                                      | Set      | Per Function    | 320.00                   | 320.00                    |
|                                 | Function Bond (16,18, 21 Birthdays)                | Set      | Per Function    | 560.00                   | 560.00                    |
|                                 | Meeting Bond                                       | Set      | Per Function    | 100.00                   | 100.00                    |
|                                 |                                                    |          |                 |                          |                           |
| Jack Mckenzie (Bulla Hall)      |                                                    |          |                 |                          |                           |
|                                 | Function Rate (Peak)                               | Set      | Per Function    | 670.20                   | 697.00                    |
|                                 | Function Rate (Off Peak)                           | Set      | Per Function    | 502.60                   | 523.00                    |
|                                 | Meeting Room (Per Hour)                            | Set      | Per Hour        | 33.20                    | 35.00                     |
|                                 | Hall Hire                                          | Set      | Per Hour        | 47.00                    | 49.00                     |
|                                 | Function Bond                                      | Set      | Per Function    | 320.00                   | 320.00                    |
|                                 | Function Bond (16,18, 21 Birthdays)                | Set      | Per Function    | 560.00                   | 560.00                    |
|                                 | Meeting Bond                                       | Set      | Per Function    | 100.00                   | 100.00                    |
|                                 |                                                    |          |                 |                          |                           |
| Roxburgh Park Recreation Centre |                                                    |          |                 |                          |                           |
|                                 | Function Rate 1 ( Function Room Only)              | Set      | Per Function    | 448.40                   | 466.00                    |
|                                 | Function Rate 2 ( Function Room & Activities Room) | Set      | Per Function    | 657.10                   | 683.00                    |
|                                 | Function Room (Per Hour)                           | Set      | Per Hour        | 53.80                    | 56.00                     |
|                                 | Activities Room (Per Hour)                         | Set      | Per Hour        | 38.00                    | 40.00                     |
|                                 | Bond For Function Rate 1                           | Set      | Per Function    | 530.00                   | 530.00                    |
|                                 | Bond For Function Rate 2                           | Set      | Per Function    | 320.00                   | 320.00                    |
|                                 |                                                    |          |                 |                          |                           |
| Greenvale Recreation Centre     |                                                    |          |                 |                          |                           |
|                                 | Function Rate 1 ( Function Room Only)              | Set      | Per Function    | 448.40                   | 466.00                    |
|                                 | Function Rate 2 ( Function Room & Activities Room) | Set      | Per Function    | 657.10                   | 683.00                    |
|                                 | Function Room                                      | Set      | Per Hour        | 53.80                    | 56.00                     |
|                                 | Activities Room                                    | Set      | Per Hour        | 38.00                    | 40.00                     |
|                                 | Bond For Function Rate 1                           | Set      | Per Function    | 530.00                   | 530.00                    |
|                                 | Bond For Function Rate 2                           | Set      | Per Function    | 320.00                   | 320.00                    |
|                                 |                                                    |          |                 |                          |                           |
| Craigieburn Functions Lounge    |                                                    |          |                 |                          |                           |
|                                 | Function Rate 1 ( Function Room Only)              | Set      | Per Function    | 448.40                   | 466.00                    |
|                                 | Function Rate 2 ( Function Room & Activities Room) | Set      | Per Function    | 657.10                   | 683.00                    |
|                                 | Function Room                                      | Set      | Per Hour        | 53.80                    | 56.00                     |
|                                 | Activities Room                                    | Set      | Per Hour        | 38.00                    | 40.00                     |
|                                 | Bond For Function Rate 1                           | Set      | Per Function    | 530.00                   | 530.00                    |
|                                 | Bond For Function Rate 2                           | Set      | Per Function    | 320.00                   | 320.00                    |
|                                 |                                                    |          |                 |                          |                           |
| <b>HEALTH</b>                   |                                                    |          |                 |                          |                           |
|                                 |                                                    |          |                 |                          |                           |
| Medical Waste Containers:       | Fees Per Container                                 | Set      | Per Container   | 0.00                     | 0.00                      |
|                                 |                                                    |          |                 |                          |                           |
| Vaccine Sales:                  |                                                    |          |                 |                          |                           |
|                                 | Adult Hepatitis B (Dose) - Engerix                 | Set      | Per Vaccination | 25.00                    | 28.00                     |
|                                 | Adecel (Boostrix)                                  | Set      | Per Vaccination | 52.00                    | 50.00                     |
|                                 | Neisvac (Per Dose)                                 | Set      | Per Vaccination | 105.00                   | 110.00                    |
|                                 | Flu Vax                                            | Set      | Per Vaccination | 27.50                    | 28.00                     |
|                                 | Ipol (Per Dose)                                    | Set      | Per Vaccination | 55.00                    | 55.00                     |
|                                 | Varicella (Per Dose)                               | Set      | Per Vaccination | 80.00                    | 80.00                     |

| BUDGET 2013 - 2014 FEES & CHARGES                                                                   |                                                        |           |                    |                          |                           |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------------------|-----------|--------------------|--------------------------|---------------------------|
| PROGRAM                                                                                             | ITEM                                                   | FEE TYPE  | UNIT OF MEASURE    | UNIT FEE                 |                           |
|                                                                                                     |                                                        |           |                    | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                                                                                     | Twinrix (Hep A & B- Per Course)                        | Set       | Per Vaccination    | 83.00                    | 75.00                     |
|                                                                                                     | Gardasil (Per Dose - Hpv)                              | Set       | Per Vaccination    | 160.00                   | 160.00                    |
|                                                                                                     | Havrix (Hep A)                                         | Set       | Per Vaccination    | 77.00                    | 78.00                     |
|                                                                                                     | Mmr (Per Dose)                                         | Set       | Per Vaccination    | 38.50                    | 45.00                     |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Public Health:                                                                                      |                                                        |           |                    |                          |                           |
|                                                                                                     | Request For Information/Health Orders (Solicitor Info) | Set       | Per Request        | 230.00                   | 290.00                    |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Septic Tank Application Fees:                                                                       | Copies Of Documents (Per Document)                     | Set       | Per Document       | 33.00                    | 33.00                     |
|                                                                                                     | New Septic Installation                                | Statutory | Per Application    | 550.00                   | 575.00                    |
|                                                                                                     | Permit To Alter Septic                                 | Statutory | Per Application    | 375.00                   | 390.00                    |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Registration Fees - Health Act 1958 And Food Act 1984                                               |                                                        |           |                    |                          |                           |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Food Premises - Not More Than 5 Persons Are Employed. (Including Proprietor & Family Of Proprietor) | Plans Approval Fee                                     | Statutory | No Of Emp.         | 245.00                   | 255.00                    |
|                                                                                                     | Transfer Fee - Class 1                                 | Statutory | No Of Emp.         | 315.00                   | 327.50                    |
|                                                                                                     | Transfer Fee - Class 2                                 | Statutory | No Of Emp.         | 262.50                   | 272.50                    |
|                                                                                                     | Transfer Fee - Class 3                                 | Statutory | No Of Emp.         | 187.50                   | 195.00                    |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Food Act Premises/ Vehicle Registration:                                                            |                                                        |           |                    |                          |                           |
| Food Premises - Class 1 Registration                                                                | Class 1 Registration                                   | Statutory | No Of Emp.         | 630.00                   | 655.00                    |
|                                                                                                     | Per Person Increase                                    | Statutory | No Of Emp.         | 18.00                    | 18.50                     |
| Food Premises - Class 2 Registration                                                                | Class 2 Registration                                   | Statutory | No Of Emp.         | 525.00                   | 545.00                    |
|                                                                                                     | Class 2 Registration (Private School Canteen)          | Statutory | No Of Emp.         | 262.50                   | 272.50                    |
|                                                                                                     | Per Person Increase                                    | Statutory | No Of Emp.         | 18.00                    | 18.50                     |
| Food Premises - Class 3 Registration                                                                | Class 3 Registration                                   | Statutory | No Of Emp.         | 375.00                   | 390.00                    |
|                                                                                                     | Class 3 Registration (Private School Canteen)          | Statutory | No Of Emp.         | 187.50                   | 195.00                    |
|                                                                                                     | Per Person Increase                                    | Statutory | No Of Emp.         | 18.00                    | 18.50                     |
| Food Premises - Class 4 Registration                                                                | Class 4 Registration                                   | Statutory | No Of Emp.         | 0.00                     | 0.00                      |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Airport                                                                                             |                                                        | Statutory |                    | 30.00                    | 40.00                     |
| Community Group                                                                                     |                                                        | Statutory |                    | 100.00                   | 105.00                    |
| Multiple Fee Registration                                                                           |                                                        | Statutory |                    | 200.00                   | 210.00                    |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Non Compliant Sample Up To 2 Hours Of Staff Time                                                    | Non Compliant Sample Up To 2 Hours Of Staff Time       | Statutory | Each Investigation | 210.00                   | 210.00                    |
| Per Additional Hour                                                                                 | Per Additional Hour                                    | Statutory | Per Hour           | 47.00                    | 47.00                     |
| Late Fee For Registrations (After 31 December)                                                      | Late Fee For Registrations (After 31 December)         | Statutory | Per Premises       | 130.00                   | 140.00                    |
|                                                                                                     | Solicitor Fee                                          | Statutory | Per Premises       | 66.00                    | 66.00                     |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Health Premises Registration:                                                                       |                                                        |           |                    |                          |                           |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Hairdressers, Beauty Salons Etc:                                                                    | Plans Approval Fee                                     | Statutory | Per Premises       | 125.00                   | 130.00                    |
|                                                                                                     | Annual Registration Renewal Fee                        | Statutory | Per Premises       | 140.00                   | 140.00                    |
|                                                                                                     | Transfer Fee                                           | Statutory | Per Premises       | 70.00                    | 75.00                     |
|                                                                                                     | Late Fee For Registrations (After 31 December)         | Statutory | Per Premises       | 80.00                    | 80.00                     |
|                                                                                                     | Solicitor Fee                                          | Statutory | Per Premises       | 66.00                    | 66.00                     |
|                                                                                                     | Airport Fee                                            | Statutory | Per Premises       | 30.00                    | 40.00                     |
| Skin Penetration Premises:                                                                          |                                                        |           |                    |                          |                           |
|                                                                                                     |                                                        |           |                    |                          |                           |
| Swimming Pools:                                                                                     | Non Compliant Sample Up To 2 Hours Of Staff Time       | Set       | Per Premises       | NA                       | NA                        |



# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                                           | ITEM                                                                                | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                 |                           |
|-------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------|-----------------|--------------------------|---------------------------|
|                                                                   |                                                                                     |           |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                                                   | Per Additional Hour                                                                 | Set       | Per Premises    | NA                       | NA                        |
| Prescribed Accommodation/Rooming Houses                           |                                                                                     |           |                 |                          |                           |
| Per Number Of Persons/Capacity                                    |                                                                                     |           |                 |                          |                           |
|                                                                   | Plans Approval Fee                                                                  | Statutory | No Of Persons   | 125.00                   | 130.00                    |
| - Up To 10 Persons                                                | Annual Registration Renewal Fee                                                     | Statutory | No Of Persons   | 200.00                   | 220.00                    |
|                                                                   | Transfer Of Registration                                                            | Statutory | No Of Persons   | 100.00                   | 110.00                    |
|                                                                   | Additional Beds Over 10                                                             | Statutory |                 | 4.00                     | 4.00                      |
| Prescribed Accommodation                                          | Late Fee For Registrations (After 31 December)                                      | Statutory | Per Premises    | 75.00                    | 75.00                     |
|                                                                   | Solicitor Fee                                                                       | Statutory | Per Premises    | 66.00                    | 72.60                     |
| Caravan Park Act Fees:                                            | Long Term Site                                                                      | Statutory | No Of Persons   | NA                       | 870.40                    |
|                                                                   | Short Term Site                                                                     | Statutory | No Of Persons   | NA                       | 1,318.40                  |
|                                                                   | Transfer Of Registration                                                            | Statutory | No Of Persons   | NA                       | NA                        |
|                                                                   | Late Fee For Registrations (After 31 December)                                      | Statutory | Per Premises    | NA                       | NA                        |
|                                                                   | Solicitor Fee                                                                       | Statutory | Per Premises    | NA                       | NA                        |
| Prescribed Accommodation                                          | Late Fee For Registrations (After 31 December)                                      | Statutory | Per Premises    | 75.00                    | 75.00                     |
|                                                                   | Solicitor Fee                                                                       | Statutory | Per Premises    | 66.00                    | 72.60                     |
| <b>BUILDING</b>                                                   |                                                                                     |           |                 |                          |                           |
| Dispensations                                                     |                                                                                     |           |                 |                          |                           |
|                                                                   | Report & Consent App (Council Discretion Fee)                                       | Statutory | Each            | 227.25                   | 227.25                    |
|                                                                   | S57 Mbs Sitting Consent Fee                                                         | Set       | Each            | 600.00                   | 650.00                    |
|                                                                   | Build Over Easement Consents                                                        | Set       | Each            | 450.00                   | 500.00                    |
|                                                                   | Section 173 Agreements                                                              | Set       | Each            | 650.00                   | 700.00                    |
|                                                                   | Asset Protection Permits                                                            | Set       | Per Permit      | 340.00                   | 360.00                    |
|                                                                   | Multi Unit Development - Additional Unit Fee                                        | Set       | Per Permit      | 100.00                   | 110.00                    |
|                                                                   | Storm Water Connection Permit                                                       | Set       | Per Permit      | 56.75                    | 56.75                     |
|                                                                   | Additional Inspections                                                              | Set       | Per Inspection  | 170.00                   | 175.00                    |
| Building Permit Fees (Work Inside Hume)                           |                                                                                     |           |                 |                          |                           |
|                                                                   | Class 1A Alterations & Class 10 Domestic Outbuildings (Excludes Class 1A Additions) | Set       | Per Permit      | 640.00                   | 680.00                    |
|                                                                   | Class 1A Dwelling Additions                                                         | Set       | Per Permit      | 1300.00                  | 1,400.00                  |
|                                                                   | Class 1A New Dwellings                                                              | Set       | Per Permit      | 2000.00                  | 2,100.00                  |
|                                                                   | Class 2 - 9 Alterations (Not Additions)                                             | Set       | Per Permit      | 2000.00                  | 2,100.00                  |
|                                                                   | Class 2 - 9 Additions                                                               | Set       | Per Permit      | 2500.00                  | 2,600.00                  |
|                                                                   | Class 2 - 9 New Buildings                                                           | Set       | Per Permit      | 3800.00                  | 4,000.00                  |
|                                                                   | Demolitions                                                                         | Set       | Per Permit      | 1300.00                  | 1,400.00                  |
|                                                                   | Cancel Building Order                                                               | Statutory | Per Permit      | 650.00                   | 650.00                    |
| Ex Hume Appointments Plus \$17.00 Per Kilometre At Mbs Discretion | As Determined By Mbs - Within Competitive And Profitable Constraints                | Set       |                 | Variable                 | Variable                  |
| Business Competition Discretionary Discount                       | As Determined By Mbs - Within Competitive And Profitable Constraints                | Set       |                 | Variable                 | Variable                  |
| Discount - Seniors And Commonwealth Concession Card Holders       | 20% - Proof Of Concession Eligibility Required.                                     | Set       |                 | Variable                 | Variable                  |
|                                                                   | Occupancy Permit Fee                                                                | Set       | Per Permit      | 800.00                   | 850.00                    |
|                                                                   | Occupancy Permit Fee - Bc Termination                                               | Set       | Per Permit      | 2000.00                  | 2,100.00                  |
|                                                                   | Extension Of Time                                                                   | Set       | Per Permit      | 450.00                   | 460.00                    |
|                                                                   | Additional Inspections Fee                                                          | Set       | Per Inspection  | 170.00                   | 175.00                    |
| Building Permit Variations:                                       |                                                                                     |           |                 |                          |                           |
| Significant Changes To Permit Details And Design                  |                                                                                     | Set       | Per Unit        | 350.00                   | 370.00                    |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                             | ITEM                                       | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                 |                           |
|-------------------------------------|--------------------------------------------|-----------|-----------------|--------------------------|---------------------------|
|                                     |                                            |           |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
| Change Of Name Or Details On Permit |                                            | Set       | Per Unit        | 220.00                   | 230.00                    |
|                                     |                                            |           |                 |                          |                           |
| Lodgement Fees                      | Lodgement Fee - Minimum                    | Statutory | Per Enquiry     | 34.00                    | 34.00                     |
|                                     |                                            |           |                 |                          |                           |
| Property Information                |                                            |           |                 |                          |                           |
|                                     | Property Information Fee                   | Statutory | Per Enquiry     | 45.35                    | 45.35                     |
|                                     | Title Search                               | Statutory | Per Enquiry     | 80.00                    | 80.00                     |
| Storm Water Information             |                                            |           |                 |                          |                           |
|                                     | Drainage Information Fee                   | Set       | Each            | 140.00                   | 150.00                    |
|                                     | Plan Copying Domestic                      | Set       | Each            | 130.00                   | 140.00                    |
|                                     | Plan Copying Commercial                    | Set       | Each            | 250.00                   | 270.00                    |
|                                     |                                            |           |                 |                          |                           |
|                                     | A4                                         | Set       | Per Sheet       | 2.70                     | 3.00                      |
|                                     | A3                                         | Set       | Per Sheet       | 4.70                     | 5.00                      |
|                                     | Large Sheets                               | Set       | Per Sheet       | 27.00                    | 30.00                     |
| <b>LANDFILL</b>                     |                                            |           |                 |                          |                           |
| Green Waste                         |                                            |           |                 |                          |                           |
|                                     | Green - Res Boot                           | Set       | No.             | 10.00                    | 10.00                     |
|                                     | Green Waste - Boot Non-Res                 | Set       | No.             | 15.00                    | 15.00                     |
|                                     | Green - Res Single Trailer                 | Set       | No.             | 30.00                    | 30.00                     |
|                                     | Green - Res Single Trailer - Heaped        | Set       | No.             | 55.00                    | 60.00                     |
|                                     | Green - Non-Res Single Trailer             | Set       | No.             | 35.00                    | 40.00                     |
|                                     | Green - Non-Res Single Trailer - Heaped    | Set       | No.             | 60.00                    | 70.00                     |
|                                     | Green - Res Tandem Trailer                 | Set       | No.             | 55.00                    | 60.00                     |
|                                     | Green - Res Tandem Trailer - Heaped        | Set       | No.             | 75.00                    | 80.00                     |
|                                     | Green - Non-Res Station Wagon              | Set       | No.             | 25.00                    | 25.00                     |
|                                     | Green - Res Station Wagon                  | Set       | No.             | 20.00                    | 20.00                     |
|                                     | Green - Non-Res Tandem Trailer             | Set       | No.             | 60.00                    | 70.00                     |
|                                     | Green - Non-Res Tandem Trailer - Heaped    | Set       | No.             | 80.00                    | 90.00                     |
|                                     | Green Waste (Commercial Trucks)            | Set       | Tonnes          | 85.00                    | 90.00                     |
|                                     | Green Timber Waste                         | Set       | Tonnes          | 85.00                    | 90.00                     |
|                                     |                                            |           |                 |                          |                           |
| Concrete                            |                                            |           |                 |                          |                           |
|                                     | Concrete - Res Single Trailer (0.6Cm)      | Set       | No.             | 35.00                    | 40.00                     |
|                                     | Concrete - Non Res Single Trai (0.6Cm)     | Set       | No.             | 40.00                    | 45.00                     |
|                                     | Concrete - Resident Tandem (1.2 Cm)        | Set       | No.             | 55.00                    | 60.00                     |
|                                     | Concrete - Non Res Double Trai (1.2 Cm)    | Set       | No.             | 60.00                    | 65.00                     |
|                                     | Concrete Commercial To Crusher             | Set       | Tonne           | 65.00                    | 65.00                     |
|                                     | Concrete Commercial To Tip Fac             | Set       | Tonne           | 157.00                   | 170.00                    |
|                                     |                                            |           |                 |                          |                           |
| Mixed Waste Council                 | Other Council -Putrescible                 | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Other Council - Mixed Waste                | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Other Council - Street Sweeper             | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Other Council - Litter Bin Truck           | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Other Council - Pit Truck                  | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Other Council - Response Service           | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Other Council - Parks Unit Vehicles        | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Hardwaste To Landfill                      | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     | Hardwaste To Landfill                      | Set       | Tonne           | 156.00                   | 167.00                    |
|                                     |                                            |           |                 |                          |                           |
| Mixed Waste Public                  |                                            |           |                 |                          |                           |
|                                     | Mixed Waste - Residential Boot             | Set       | No.             | 15.00                    | 15.00                     |
|                                     | Mixed Waste - Non-Res Boot                 | Set       | No.             | 20.00                    | 20.00                     |
|                                     | Mixed Waste - Res Single Trailer           | Set       | No.             | 50.00                    | 55.00                     |
|                                     | Mixed Waste - Res Single Trailer Heaped    | Set       | No.             | 80.00                    | 90.00                     |
|                                     | Mixed Trailer Single Non-Resid             | Set       | No.             | 70.00                    | 75.00                     |
|                                     | Mixed Trailer Single Non-Resid - Heaped    | Set       | No.             | 100.00                   | 125.00                    |
|                                     | Mixed Waste - Res Tandem                   | Set       | No.             | 80.00                    | 90.00                     |
|                                     | Mixed Waste - Res Tandem - Heaped          | Set       | No.             | 110.00                   | 125.00                    |
|                                     | Mixed Waste Trailer Tandem Non Residential | Set       | No.             | 100.00                   | 125.00                    |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                   | ITEM                                                   | FEE TYPE | UNIT OF MEASURE | UNIT FEE                 |                           |
|-------------------------------------------|--------------------------------------------------------|----------|-----------------|--------------------------|---------------------------|
|                                           |                                                        |          |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
|                                           | Mixed Waste Trailer Tandem Non Residential - Heaped    | Set      | No.             | 140.00                   | 200.00                    |
|                                           | Mixed Waste - Non-Res Station Wagon                    | Set      | No.             | 45.00                    | 50.00                     |
|                                           | Mixed Waste - Res Station Wagon                        | Set      | No.             | 35.00                    | 40.00                     |
|                                           | Mixed Waste - Account B&D                              | Set      | Tonne           | 157.00                   | 170.00                    |
|                                           | Mixed Waste - Account C&I 0 - 249 Tonnes Per Month     | Set      | Tonne           | 157.00                   | 170.00                    |
|                                           | Mixed Waste - Account C&I 250 - 1000 Tonnes Per Month  | Set      | Tonne           | 156.00                   | 169.00                    |
|                                           | Mixed Waste - Account C&I 1001 - 2000 Tonnes Per Month | Set      | Tonne           | 155.00                   | 168.00                    |
|                                           | Mixed Waste - Account C&I 2000 Plus Tonnes Per Month   | Set      | Tonne           | 154.00                   | 167.00                    |
|                                           | Mixed Waste - Cash B&D                                 | Set      | Tonne           | 157.00                   | 170.00                    |
|                                           | Mixed Waste - Cash C&I                                 | Set      | Tonne           | 157.00                   | 170.00                    |
|                                           | Quarantine/Deep Burial                                 | Set      | Tonne           | 275.00                   | 300.00                    |
|                                           |                                                        |          |                 |                          |                           |
| Miscellaneous                             |                                                        |          |                 |                          |                           |
|                                           | Cleanfill Cover Material Stock                         | Set      | Tonne           | 70.00                    | 80.00                     |
|                                           | Car Body                                               | Set      | No.             | 30.00                    | 30.00                     |
|                                           | Car Body - With Tyres                                  | Set      | No.             | 55.00                    | 55.00                     |
|                                           | Cleanfill -Double Trailer                              | Set      | No.             | 60.00                    | 65.00                     |
|                                           | Cleanfill -Single Trailer                              | Set      | No.             | 40.00                    | 40.00                     |
|                                           | Mattress/Bases                                         | Set      | No.             | 25.00                    | 30.00                     |
|                                           | Oil                                                    | Set      | No.             | 2.00                     | 2.00                      |
|                                           | Public Weighing                                        | Set      | No.             | 30.00                    | 35.00                     |
|                                           | Tyre - Car Passenger Motorcycle                        | Set      | No.             | 10.00                    | 10.00                     |
|                                           | Tyre - Truck                                           | Set      | No.             | 40.00                    | 40.00                     |
|                                           | Tyre - Super Single                                    | Set      | No.             | 70.00                    | 70.00                     |
|                                           | Recycled Bricks                                        | Set      | Tonne           | 50.00                    | 55.00                     |
|                                           | Recycled Asphalt                                       | Set      | Tonne           | 50.00                    | 55.00                     |
|                                           | Final Cap Material                                     | Set      | Tonne           | 0.00                     | 0.00                      |
|                                           | Light Weight Waste                                     | Set      | Tonne           | 900.00                   | 900.00                    |
| <b>FAMILY &amp; CHILDREN SERVICES</b>     |                                                        |          |                 |                          |                           |
| Preschools                                |                                                        |          |                 |                          |                           |
| Preschool Enrolment Fee                   |                                                        | Set      | Per Child       | 10.00                    | 12.00                     |
|                                           |                                                        |          |                 |                          |                           |
| Per Child-Per Term                        | 4 Year Olds Term 3 & 4                                 | Set      | Per Child       | 285.00                   | 285.00                    |
|                                           | 4 Year Olds Term 1 & 2                                 | Set      | Per Child       | 285.00                   | 296.00                    |
|                                           | 3 Year Olds Term 3 & 4                                 | Set      | Per Child       | 190.00                   | 190.00                    |
|                                           | 3 Year Olds Term 1 & 2                                 | Set      | Per Child       | 190.00                   | 198.00                    |
| Child Care                                |                                                        |          |                 |                          |                           |
| July 2011 To June 2012                    | Per Child Per Week                                     | Set      | Per Child       | 340.00                   | 355.00                    |
| July 2011 To June 2012                    | Per Child Per Day                                      | Set      | Per Child       | 78.00                    | 82.00                     |
| Holiday Program - 2 Weeks                 | Per Child Per Week                                     | Set      | Per Child       | 340.00                   | 355.00                    |
| Holiday Program - 2 Weeks                 | Per Child Per Day                                      | Set      | Per Child       | 78.00                    | 82.00                     |
|                                           |                                                        |          |                 |                          |                           |
|                                           |                                                        |          |                 |                          |                           |
| Before And After School Care:             |                                                        |          |                 |                          |                           |
| July - Dec                                | Morning Session                                        | Set      | Per Child       | 13.00                    | 13.00                     |
| July - Dec                                | Afternoon Session                                      | Set      | Per Child       | 17.50                    | 17.50                     |
| Jan - June                                | Morning Session                                        | Set      | Per Child       | 13.00                    | 13.50                     |
| Jan - June                                | Afternoon Session                                      | Set      | Per Child       | 17.50                    | 18.20                     |
|                                           |                                                        |          |                 |                          |                           |
| Vacation Care Holiday Program             |                                                        |          |                 |                          |                           |
| Primary School (July - Dec)               | Per Child Per Day                                      | Set      | Per Child       | 51.00                    | 51.00                     |
| Primary School (Jan - June)               | Per Child Per Day                                      | Set      | Per Child       | 51.00                    | 53.00                     |
| Excursions/Special Activities. July - Dec | Additional Cost                                        | Set      | Per Child       | 12.00                    | 12.00                     |
| Excursions/Special Activities. Jan - June | Additional Cost                                        | Set      | Per Child       | 12.00                    | 12.50                     |
| Inhouse/Special Activities. July - Dec    | Additional Cost                                        | Set      | Per Child       | 6.00                     | 6.00                      |
| Inhouse/Special Activities. Jan - June    | Additional Cost                                        | Set      | Per Child       | 6.00                     | 6.00                      |
| <b>TECHNICAL SERVICES</b>                 |                                                        |          |                 |                          |                           |
| Permit Fees                               |                                                        |          |                 |                          |                           |

# BUDGET 2013 - 2014 FEES & CHARGES

| PROGRAM                                                   | ITEM                                   | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                 |                           |
|-----------------------------------------------------------|----------------------------------------|-----------|-----------------|--------------------------|---------------------------|
|                                                           |                                        |           |                 | CURRENT (INC. GST)<br>\$ | PROPOSED (INC. GST)<br>\$ |
| Main Road 37 Permits                                      | Cross Overs                            | Statutory | Each            | 549.90                   | 549.90                    |
| Driveway Extensions 94 Permits                            | Cross Overs                            | Statutory | Each            | 140.50                   | 140.50                    |
| Storm Water Connections 118 Permits                       | Stormwater Connections                 | Statutory | Each            | 61.10                    | 61.10                     |
| Driveways, Local Roads 460 Permits                        | Cross Overs                            | Statutory | Each            | 244.40                   | 244.40                    |
|                                                           |                                        |           |                 |                          |                           |
|                                                           |                                        |           |                 |                          |                           |
| Infringement                                              | Individual                             | Statutory | Each            | 366.00                   | 366.00                    |
| Infringement                                              | Body Corp                              | Statutory | Each            | 1832.00                  | 1,832.00                  |
|                                                           |                                        |           |                 |                          |                           |
| Trolleys                                                  | Shopping Trolley ( Release Fee)        | Set       | Each            | 50.00                    | 50.00                     |
|                                                           |                                        |           |                 |                          |                           |
| Impounded Signs:                                          | Normal Size "A" Frame.                 | Set       | Each            | 50.00                    | 50.00                     |
|                                                           | Large Signs Requiring Truck And 2 Men. | Set       | Each            | 1216.00                  | 1,408.00                  |
| Skip Bin                                                  |                                        |           |                 |                          |                           |
|                                                           | Skip Fees - Accreditation              | Set       | Per Annum       | 661.50                   | 661.50                    |
|                                                           | Skip Fees - Single Placement           | Set       | Each            | 45.50                    | 45.50                     |
| Infringements                                             |                                        |           |                 |                          |                           |
|                                                           | Litter Fines                           | Set       | Each            | 244.00                   | 488.00                    |
| <b>CITY LAWS</b>                                          |                                        |           |                 |                          |                           |
|                                                           |                                        |           |                 |                          |                           |
| Parking Services                                          | Parking Infringement Notice            | Statutory | Pin             | 81.00                    | 81.00                     |
|                                                           | Abandoned Vehicles (Minimum)           | Set       | Each            | 318.00                   | 327.00                    |
|                                                           |                                        |           |                 |                          |                           |
| Fire Hazard Removal - Residential & Industrial Allotments | Failure To Comply To Cut Grass (Fine). | Statutory | Each            | 1408.00                  | 1,408.00                  |
|                                                           | Up To 1000 Sq M                        | Set       | Each            | 325.00                   | 335.00                    |
|                                                           | 1000 To 2000 Sq M                      | Set       | Each            | 344.00                   | 354.00                    |
|                                                           | 2001 To 5000 Sq M                      | Set       | Each            | 420.80                   | 433.00                    |
|                                                           | 5001 To 2 Hectares                     | Set       | Each            | Variable                 | Variable                  |
|                                                           | Greater Than 2 Hectares                | Set       | Each            | Variable                 | Variable                  |
|                                                           |                                        |           |                 |                          |                           |
| Fire Hazard Court Fines                                   |                                        |           |                 |                          |                           |
|                                                           | Solicitor Costs & Fines                | Set       | Each            | Variable                 | Variable                  |
|                                                           |                                        |           |                 |                          |                           |
| Miscellaneous:                                            |                                        |           |                 |                          |                           |
|                                                           | Impounded Motorbikes                   | Set       | Each            | 318.00                   | 327.00                    |
|                                                           |                                        |           |                 |                          |                           |
| Ice Cream Vans                                            | Ice Cream Vendors Permit (Per Annum)   | Set       | Per Annum       | 737.60                   | 760.00                    |
| Advertising/Display Goods                                 | A Board Permits/Display Goods          | Set       | Each            | 94.80                    | 98.00                     |
| Outdoor Eating                                            | Outdoor Eating Facilities              | Set       | Each            | 161.00                   | 166.00                    |
| Roadside Vending:                                         | Itinerant Trader                       | Set       | Per Annum       | 1475.70                  | 760.00                    |
|                                                           |                                        |           |                 |                          |                           |
| Animal Control                                            | Animal Infringements                   | Statutory | Each            | 246.00                   | 246.00                    |
|                                                           |                                        |           |                 |                          |                           |
| New Requirement Of Domestic Animals Act 1995              |                                        |           |                 |                          |                           |
|                                                           | Schedule 1 Cats                        | Set       | Each            | 47.00                    | 50.00                     |
|                                                           | Concessional Rebate 50%                | Set       | Each            | 24.50                    | 26.00                     |
|                                                           | Schedule 2 Cats                        | Set       | Each            | 17.00                    | 18.00                     |
|                                                           | Concessional Rebate 50%                | Set       | Each            | 9.50                     | 10.00                     |
|                                                           | Schedule 1 Dogs                        | Set       | Each            | 78.50                    | 81.50                     |
|                                                           | Concessional Rebate 50%                | Set       | Each            | 41.00                    | 42.50                     |
|                                                           | Schedule 2 Dogs                        | Set       | Each            | 28.50                    | 29.50                     |
|                                                           | Concessional Rebate 50%                | Set       | Each            | 16.00                    | 16.50                     |
|                                                           | Domestic Animal Business               | Set       | Each            | 250.00                   | 270.00                    |
|                                                           | Re-Issue Tag                           | Set       | Each            | 4.00                     | 4.10                      |
|                                                           | Surrender Fee                          | Set       | Per Animal      | 60.00                    | 60.00                     |
|                                                           | Schedule 3 Dogs                        | Set       | Each            | 200.00                   | 223.50                    |
| Permit Fees                                               |                                        |           |                 |                          |                           |
| More Than 2 Animals                                       | Annual Permit                          | Set       | Per Annum       | 26.40                    | 30.00                     |
|                                                           | Lifetime Permit                        | Set       | Each            | 53.55                    | 60.00                     |

| BUDGET 2013 - 2014 FEES & CHARGES    |                                                |           |                 |                             |                              |
|--------------------------------------|------------------------------------------------|-----------|-----------------|-----------------------------|------------------------------|
| PROGRAM                              | ITEM                                           | FEE TYPE  | UNIT OF MEASURE | UNIT FEE                    |                              |
|                                      |                                                |           |                 | CURRENT<br>(INC. GST)<br>\$ | PROPOSED<br>(INC. GST)<br>\$ |
|                                      |                                                |           |                 |                             |                              |
| Dangerous Dog Collar:                |                                                |           |                 |                             |                              |
|                                      | X Large                                        | Set       | Each            | 75.10                       | 77.00                        |
|                                      | Large                                          | Set       | Each            | 68.10                       | 70.00                        |
|                                      | Medium                                         | Set       | Each            | 62.40                       | 64.00                        |
|                                      | Dangerous Dog Sign                             | Set       | Each            | 67.30                       | 69.00                        |
|                                      | Restricted Breed Sign                          | Set       | Each            | 35.00                       | 36.00                        |
|                                      |                                                |           |                 |                             |                              |
| Livestock Fees                       | Impounded Stock                                | Set       | Per Animal      | 214.30                      | 221.00                       |
|                                      | Impounded Stock (O:T)                          | Set       | Per Animal      | 348.60                      | 359.00                       |
|                                      | Daily Agistment (Per Day)                      | Set       | Per Animal      | 13.80                       | 14.20                        |
|                                      |                                                |           |                 |                             |                              |
| Infringements                        |                                                |           |                 |                             |                              |
|                                      | Local Law Infringements                        | Statutory | Each            | 200.00                      | 200.00                       |
| <b>YOUTH SERVICES</b>                |                                                |           |                 |                             |                              |
| Teenage Holiday Program              |                                                |           |                 |                             |                              |
| User/Fees & Charges                  | Family Program Charges                         | Set       | Per Client      | Variable                    | Variable                     |
|                                      |                                                |           |                 |                             |                              |
| Sunbury Youth Centre                 |                                                |           |                 |                             |                              |
| Hire Of Band Room                    | Hire Of Band Room Charges                      | Set       | Hours           | 7.20                        | 7.20                         |
| Hire Of Venue Space Area             | Youth Related Hire Of Venue Space              | Set       | Hours           | 7.20                        | 8.00                         |
| Hire Of Venue Space Area - Whole Day | Youth Related Hire Of Venue Space              | Set       | Whole Day       | 60.90                       | 67.00                        |
| Hire Of Venue Space Area             | Non Youth Related Hire Of Venue Space          | Set       | Hours           | 27.60                       | 30.00                        |
| Hire Of Venue Space Area - Whole Day | Non Youth Related Hire Of Venue Space          | Set       | Whole Day       | 166.60                      | 183.00                       |
| Hire Of Venue Space Area             | Commercial (For Profit) Hire Of Venue Space    | Set       | Hours           | 69.60                       | 77.00                        |
| Hire Of Venue Space Area - Whole Day | Commercial (For Profit) Hire Of Venue Space    | Set       | Whole Day       | 416.10                      | 458.00                       |
|                                      |                                                |           |                 |                             |                              |
| Craigieburn Youth Centre             |                                                |           |                 |                             |                              |
| Hire Fees - Youth Room               | Youth Related Hire Of Youth Room               | Set       | Hours           | 7.20                        | 8.00                         |
| Hire Fees - Youth Room Whole Day     | Youth Related Hire Of Youth Room               | Set       | Whole Day       | 57.40                       | 63.00                        |
| Hire Fees - Youth Room               | Non Youth Related Hire Of Youth Room           | Set       | Hours           | 27.60                       | 28.00                        |
| Hire Fees - Youth Room Whole Day     | Non Youth Related Hire Of Youth Room           | Set       | Whole Day       | 166.60                      | 167.00                       |
| Hire Fees - Youth Room               | Commercial (For Profit) Hire Of Youth Room     | Set       | Hours           | 69.60                       | 70.00                        |
| Hire Fees - Youth Room Whole Day     | Commercial (For Profit) Hire Of Youth Room     | Set       | Whole Day       | 416.10                      | 417.00                       |
|                                      |                                                |           |                 |                             |                              |
| Roxburgh Park Youth Centre           |                                                |           |                 |                             |                              |
| Hire Fees - Youth Room               | Youth Related Hire Of Youth Room               | Set       | Hours           | 7.20                        | 8.00                         |
| Hire Fees - Youth Room               | Non Youth Related Hire Of Youth Room           | Set       | Hours           | 27.60                       | 28.00                        |
| Hire Fees - Youth Room               | Commercial (For Profit) Hire Of Youth Room     | Set       | Hours           | 69.60                       | 70.00                        |
|                                      |                                                |           |                 |                             |                              |
| Broadmeadows Youth Centre            |                                                |           |                 |                             |                              |
| Hire Of Venue Space Or Meeting Rooms | Fee For Youth Related Hire Of Facility         | Set       | Hours           | 7.20                        | 8.00                         |
| Hire Of Venue Space - Whole Day      | Fee For Youth Related Hire Of Venue Space      | Set       | Whole Day       | 57.50                       | 58.00                        |
| Hire Of Whole Facility               | Youth Related Hire Of Whole Facility           | Set       | Whole Day       | 208.60                      | 230.00                       |
| Hire Of Whole Facility               | Non Youth Related Hire Of Whole Facility       | Set       | Whole Day       | 340.30                      | 375.00                       |
| Hire Of Whole Facility               | Commercial (For Profit) Hire Of Whole Facility | Set       | Whole Day       | 626.60                      | 690.00                       |
| User/Fees & Charges                  | Bond Fee To Secure Band Room Bookings          | Set       | Per Client      | 120.00                      | 120.00                       |
| User/Fees & Charges                  | Bond Fee To Secure Facility Bookings           | Set       | Per Client      | 210.00                      | 210.00                       |
| Proceeds / Entry                     |                                                |           |                 |                             |                              |
| Freeza Grant                         | Entry Charges For Freeza Events                | Set       | Per Client      | Variable                    | Variable                     |

End of Hume City Council Budget Report